

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 11-K

☒ ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934 [FEE REQUIRED]  
For the fiscal year ended: December 31, 1993

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934 [NO FEE REQUIRED]  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: Not Available  
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A. Full title of the plan and the address of the plan, if  
different from that of the issuer named below:

Profit Sharing Plan For Employees of  
Alliance Capital Management L.P.  
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B. Name of issuer of the securities held pursuant to the plan  
and the address of its principal executive office:

Alliance Capital Management L.P.  
1345 Avenue of the Americas  
New York, New York 10105  
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REQUIRED INFORMATION

In accordance with General Instruction E, the Plan has filed  
the required financial statements and schedules in paper under  
cover of Form SE.

SIGNATURES

The Plan. Pursuant to the requirements of the Securities  
Exchange Act of 1934, the trustees (or other persons who  
administer the employee benefit plan) have duly caused this  
annual report to be signed on its behalf by the undersigned

hereunto duly authorized.

PROFIT SHARING PLAN FOR EMPLOYEES  
OF ALLIANCE CAPITAL MANAGEMENT L.P.

DATE: July 12, 1994

BY: /s/Robert H. Joseph, Jr.  
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Name: Robert H. Joseph, Jr.

Title: Senior Vice President-Finance  
and Chief Accounting Officer  
of Alliance Capital Management  
Corporation

EXHIBIT INDEX

Exhibit No.

- - - - -

A            Consent of KPMG Peat Marwick



EXHIBIT A

The General Partner and Unitholders  
Alliance Capital Management L.P.:  
and  
The Plan Administrator  
Profit Sharing Plan for Employees  
of Alliance Capital Management  
L.P.:

We consent to the use of our report incorporated herein by  
reference in the Form 11-K of the Profit Sharing Plan for  
Employees of Alliance Capital Management L.P.

New York, New York  
July 11, 1994

/s/KPMG Peat Marwick  
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