FORM 4

## **UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

IILJ	JIAL		CHAI	MGE.	COMMINI
ehinaton	DC	205/19			

OMB APPROVAL	

OMB Number: 3235-0287 Estimated average burden hours per response 0.5

#### Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b)

# STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person*  GORDON MARK R			<u> </u>	2. Issuer Name and Ticker or Trading Symbol ALLIANCE CAPITAL MANAGEMENT HOLDING LP [ AC ]							(Che	ck all applicat	,		s) to Issuer 10% Owr Other (sp		
(Last)	(Fir	rst)	(Middle)								X	below)	,		below)	ecily	
` '	M R. SPILI	•	,		Date	of Earl	liget Transs	action (Month	/Day/\	Voar)		_	EV	P of Gene	ral P	artner	
ALLIANC CORPORA		L MANAGEMI	ENT		2/07/2		nest Hanse	ection (Monti	i/Day/ i	rear)							
(Street) NEW YORK NY 10105				4. If Amendment, Date of Original Filed (Month/Day/Year) 12/09/2004							Individual or Joint/Group Filing (Check Applicable Line)     X Form filed by One Reporting Person     Form filed by More than One Reporting Person						
(City)	(Sta	ate)	(Zip)														
		Т	able I - Non-D	Derivat	tive S	ecui	rities Ac	quired, D	ispo	sed o	f, or Ber	neficially (	Owned				
Date				2A. Deemed Execution Date if any (Month/Day/Year)		Code (Instr.			d (A) or r. 3, 4 and 5)	5. Amount Securities Beneficially Following I	y Owned (D) or Reported (I) (Ins		Direct Ir ndirect B r. 4) O	7. Nature of ndirect Beneficial Ownership			
								Code	V Amount		(A) o	Price	(Instr. 3 and			"	nstr. 4)
			Table II - De					uired, Dis					wned				
1. Title of Derivative Security (Instr. 3)	Title of 2. 3. Transaction 3A. Deemed Execution Date Execution Date, or Exercise (Month/Day/Year) if any		Code (	5. Number of Derivative Securities		6. Date Exercisable and Expiration Date (Month/Day/Year)		7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported		10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)			
				Code	v	(A)	(D)	Date Exercisable		iration e	Title	Amount or Number of Shares		Transaction(s) (Instr. 4)			
Units of L.P. Interest in Alliance Capital Management L.P.	(1)(2)(3)	12/07/2004		J <sup>(4)</sup>			8,160,000	(2)	(	(2)	Units rep. assign. of beneficial ownership of l.p. interests	8,160,000	\$40.077 <sup>(4)</sup>	16,320,000 <sup>()</sup>	5)(6)	I <sup>(6)</sup>	by SCB Partners

### Explanation of Responses:

- 1. The units of limited partnership interest in Alliance Capital Management L.P. ("Alliance Units") are exchangable for units representing assignments of beneficial ownership of limited partnership interests in Alliance Capital Management Holding L.P. ("Holding Units") upon the satisfaction of a number of conditions, including those listed in note 2.
- 2. Conditions include: (i) the issuance of Holding Units must be exempt from registration pursuant to the Securities Act of 1933 and Holding must have received any necessary representations, opinions or other documentation in connection with such issuance; (ii) the issuance of Holding Units must be permissible under the Amended and Restated Agreement of Limited Partnership of Holding; (iii) AXA Equitable Life Insurance Company (f/k/a The Equitable Life Assurance Society of the United States, "AELI") must consent to the transfer (which AXA Financial, Inc. ("AXF"), AELI's indirect parent, has agreed to cause AELI to do); and (iv) SCB Inc. ("SCB") must provide an outside legal opinion, reasonably satisfactory to Alliance, stating that the exchange of Alliance Units for Holding Units constitutes a "block transfer" under U.S. Treasury regulation
- 3. As of the date hereof, the status of the foregoing conditions and their ability to be satisfied at the time of any proposed exchange is not certain. Prior to any such exchange, neither SCB nor SCB Partners Inc. ("Partners") is entitled to any rights as a unit holder of Holding. In addition, the number of Holding Units into which the Alliance Units are exchangable is subject to adjustment for anti-dilution.
- 4. On December 7, 2004, Partners delivered an exercise notice to AXF informing AXF of Partners' intention to require AXF (or its designee) to purchase 8,160,000 Alliance Units from Partners in accordance with the terms of a purchase agreement, dated as of June 20, 2000 ("Purchase Agreement"), among AXF, Alliance and SCB. Such purchase was consummated on December 21, 2004. The purchase price of each Alliance Unit sold to AXF (or its designee) pursuant to the Purchase Agreement was determined by averaging the closing prices of a Holding Unit as quoted on the NYSE Composite Transaction Tape for the ten trading days ending on the fifth trading day following December 7, 2004.
- 5. Partners may be deemed to own beneficially and directly 16,320,000 Alliance Units. Partners is a direct, wholly-owned subsidiary of SCB. SCB, through its ownership of Partners, may be deemed to own beneficially and indirectly 16,320,000 Alliance Units. SCB disclaims beneficial ownership of the securites reported herein except to the extent of its pecuniary interest therein. SCB and Partners disclaim any beneficial ownership of the Holding Units that they are entitled to receive upon exchange of the Alliance Units because of the uncertainties described in notes 1, 2 and 3. Upon such exchange, however, Partners would be deemed to own beneficially and directly, and SCB may be deemed to own beneficially and indirectly, any such Holding Units into which Alliance Units are exchanged. SCB would disclaim beneficial ownership of such securities except to the extent of its pecuniary interest therein.
- 6. Reporting Person, by being a stockholder of SCB, may be deemed to own beneficially and indirectly 16,320,000 Alliance Units. Reporting Person disclaims beneficial ownership of the securities reported herein except to the extent of his pecuniary interest therein. Reporting Person also disclaims beneficial ownership of the Holding Units that he is entitled to receive upon exchange of the Alliance Units because of the uncertainties described in notes 1, 2 and 3. Upon such exchange, however, Reporting Person may be deemed to own beneficially and indirectly any such Holding Units into which Alliance Units are exchanged. Reporting Person would disclaim beneficial ownership of such securities except to the extent of his pecuniary interest therein.

### Remarks:

/s/ Adam Spilka, by pwr. att'y

\*\* Signature of Reporting Person

12/22/2004

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- \* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.