April 25, 2019



**AllianceBernstein**°

## **FIRST QUARTER 2019 REVIEW**

Seth P. Bernstein President & Chief Executive Officer John C. Weisenseel Chief Financial Officer

### **Cautions Regarding Forward-Looking Statements**

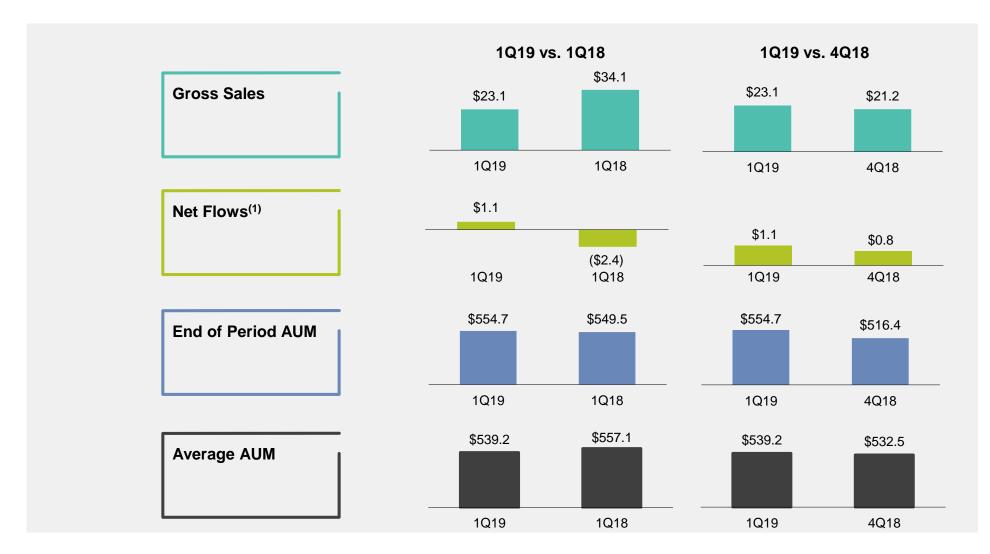
Certain statements provided by management in this presentation are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are subject to risks, uncertainties and other factors that could cause actual results to differ materially from future results expressed or implied by such forward-looking statements. The most significant of these factors include, but are not limited to, the following: the performance of financial markets, the investment performance of sponsored investment products and separately-managed accounts, general economic conditions, industry trends, future acquisitions, competitive conditions, and current and proposed government regulations, including changes in tax regulations and rates and the manner in which the earnings of publicly-traded partnerships are taxed. AB cautions readers to carefully consider such factors. Further, such forward-looking statements speak only as of the date on which such statements are made; AB undertakes no obligation to update any forward-looking statements to reflect events or circumstances after the date of such statements. For further information regarding these forward-looking statements and the factors that could cause actual results to differ, see "Risk Factors" and "Cautions Regarding Forward-Looking Statements" in AB's Form 10-K for the year ended December 31, 2018 and Form 10-Q for the quarter ended March 31, 2019. Any or all of the forward-looking statements made in this presentation, Form 10-Q, other documents AB files with or furnishes to the SEC, and any other public statements issued by AB, may turn out to be wrong. It is important to remember that other factors besides those listed in "Risk Factors" and "Cautions Regarding Forward-Looking Statements," and those listed below, could also adversely affect AB's financial condition, results of operations and business prospects.

The forward-looking statements referred to in the preceding paragraph include statements regarding:

- + The pipeline of new institutional mandates not yet funded: Before they are funded, institutional mandates do not represent legally binding commitments to fund and, accordingly, the possibility exists that not all mandates will be funded in the amounts and at the times currently anticipated, or that mandates ultimately will not be funded.
- + The possibility that AB will engage in open market purchases of Holding Units to help fund anticipated obligations under our incentive compensation award program: The number of Holding Units AB may decide to buy in future periods, if any, to help fund incentive compensation awards is dependent upon various factors, some of which are beyond our control, including the fluctuation in the price of a Holding Unit and the availability of cash to make these purchases.
- + AB's adjusted operating margin target: We previously adopted a goal of increasing our adjusted operating margin to a target of 30% by 2020, subject to the assumptions, factors and contingencies described as part of the initial disclosure of this target. Our adjusted operating margin, which was 29.1% during 2018, declined to 24.1% during the first quarter of 2019. Our AUM and, therefore, our investment advisory revenues, including performance-based fee revenues, are heavily dependent upon the level and volatility of the financial markets. Based upon our current outlook for the financial markets, which has changed since we initially forecast when establishing the 2020 Margin Target, presently we do not believe that achieving the 2020 Margin Target is likely. However, we are taking additional actions to better align our expenses with our lower expected AUM and revenue amounts. We remain committed to achieving an adjusted operating margin of 30% in years subsequent to 2020 and will take continued actions in this regard, subject to prevailing market conditions and the evolution of our business mix.

## Seth P. Bernstein President & Chief Executive Officer

### **Firmwide Overview: First Quarter 2019**



US \$ Billions; scales differ by chart

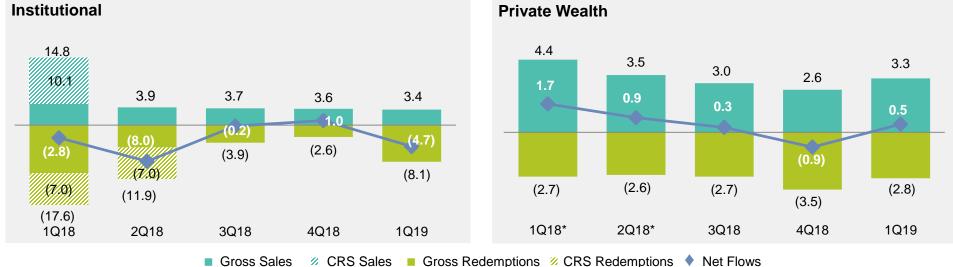
(1) 1Q19: \$2.2B active net inflows and \$1.1B passive net outflows. 1Q18: \$1.1B active net outflows and \$1.3B passive net outflows. 4Q18: \$1.2B active net outflows and \$2.0B passive net inflows.



### **Asset Flows by Distribution Channel: Quarterly Trend**







US \$ Billions; scales differ by chart

\*Private Wealth net inflows include Option Advantage overlay strategy inflows of \$1.3B in 1Q18 and \$0.5B in 2Q18.



### Percentage of Assets Outperforming at Quarter-End



Percentage of active fixed income and equity assets in institutional services that outperformed their benchmark gross of fees and percentage of active fixed income and equity assets in retail Advisor and I share class funds ranked in the top half of their Morningstar category. Where no Advisor class exists, A share class used. As of March 31, 2019.

### **Fixed Income Investment Performance**

| Top quartile<br>2 <sup>nd</sup> quartile | Performance vs. Morningstar Category Average Through 3/31/19 |                             |              |            |               |            |  |  |  |
|--|--|-----------------------------|--------------|------------|---------------|------------|--|--|--|
|  | <u>1 Y</u>   | <u>1 Year</u> <u>3 Year</u> |              |            | <u>5 Year</u> |            |  |  |  |
| Retail Service                           | Relative (%)   | Percentile                  | Relative (%) | Percentile | Relative (%)  | Percentile |  |  |  |
| Offshore                                 |  |                             |              |            |               |            |  |  |  |
| American Income Portfolio                | 2.3  | 8                           | 0.7          | 29         | 1.3           | 18         |  |  |  |
| Emerging Markets Debt Portfolio          | 1.6  | 52                          | 1.0          | 32         | 1.6           | 32         |  |  |  |
| Emerging Markets Local Currency Debt     | (3.2)  | 91                          | 0.5          | 33         | 0.4           | 32         |  |  |  |
| European Income Portfolio                | 1.9  | 16                          | 1.6          | 16         | 1.6           | 9          |  |  |  |
| Global High Yield Portfolio              | (2.2)  | 86                          | 0.5          | 44         | 0.4           | 45         |  |  |  |
| Mortgage Income Portfolio                | 0.6  | 52                          | 2.0          | 14         | 1.5           | 16         |  |  |  |
| Euro High Yield Portfolio                | (1.5)  | 82                          | 0.5          | 45         | 0.3           | 43         |  |  |  |
| US Taxable                               |  |                             |              |            |               |            |  |  |  |
| Global Bond Fund                         | 3.5  | 26                          | 1.0          | 27         | 2.4           | 9          |  |  |  |
| High Income Fund                         | (3.5)  | 96                          | (0.5)        | 64         | 0.4           | 37         |  |  |  |
| AB Income Fund                           | (0.1)  | 60                          | 1.6          | 5          | 1.6           | 3          |  |  |  |
| Municipals                               |  |                             |              |            |               |            |  |  |  |
| High Income Municipal Portfolio          | 0.2  | 36                          | 0.4          | 31         | 1.0           | 18         |  |  |  |
| Intermediate Diversified Muni            | 1.8  | 2                           | 0.4          | 13         | N/A           | N/A        |  |  |  |
| Municipal Income National Portfolio      | 0.0  | 55                          | 0.6          | 18         | 0.9           | 12         |  |  |  |

#### Past performance does not guarantee future results.

Relative Performance is calculated against the Fund's Morningstar Category and Percentile Ranking is determined by Morningstar Ranking Methodology. Advisor and I share class; A share class used when Advisor and I class not available. Morningstar Categories: American Income – USD Flexible Bond; Emerging Markets Debt – Global Emerging Markets Bond; Emerging Markets Local Currency Debt – Global Emerging Markets Bond – Local Currency; European Income – EUR Flexible Bond; Global High Yield – Global High Yield Bond; Mortgage Income – USD Flexible Bond; Euro High Yield – EUR High Yield Bond; Global Bond – World Bond; High Income – High Yield Bond; AB Income – Intermediate-Term Bond; High Income Municipal – High Yield Muni; Intermediate Diversified Muni – Muni National Short; Municipal Income National – Muni National Interm. As of 3/31/19. Source: AB and Morningstar.



### **Equities Investment Performance**

| Top quartile         Performance vs. Morningstar Category Average Through 3/31/19           2 <sup>nd</sup> quartile         1 Year         3 Year         5 Year |                             |                          |                             |                          |                             |            |  |  |  |  |  |
|---|-----------------------------|--------------------------|-----------------------------|--------------------------|-----------------------------|------------|--|--|--|--|--|
| Retail Service  | <u>1 10</u><br>Relative (%) | <u>ear</u><br>Percentile | <u>3 10</u><br>Relative (%) | <u>ear</u><br>Percentile | <u>5 10</u><br>Relative (%) | Percentile |  |  |  |  |  |
| Offshore  |                             | reroentile               |                             | reroentile               |                             | reroentile |  |  |  |  |  |
| Select US   | (0.7)                       | 68                       | 1.1                         | 42                       | 1.4                         | 33         |  |  |  |  |  |
| Sustainable US Thematic   | (0.3)                       | 60                       | 1.6                         | 37                       | 1.3                         | 38         |  |  |  |  |  |
| Concentrated Global   | 3.5                         | 24                       | 4.8                         | 11                       | 4.7                         | 6          |  |  |  |  |  |
| Global Low Vol <sup>(1)</sup>   | 8.1                         | 5                        | 1.8                         | 28                       | 4.8                         | 2          |  |  |  |  |  |
| Global Core   | 6.8                         | 11                       | 4.9                         | 3                        | 3.5                         | 7          |  |  |  |  |  |
| Sustainable Global Thematic   | 1.1                         | 39                       | 2.7                         | 21                       | 2.4                         | 19         |  |  |  |  |  |
| European Equity   | 1.0                         | 44                       | 3.3                         | 5                        | 4.2                         | 1          |  |  |  |  |  |
| Emerging Markets Growth   | (6.8)                       | 96                       | (0.4)                       | 59                       | 1.3                         | 23         |  |  |  |  |  |
| Emerging Markets Low Vol <sup>(1)</sup>   | (3.5)                       | 87                       | (2.5)                       | 84                       | 1.9                         | 13         |  |  |  |  |  |
| US  |                             |                          |                             |                          |                             |            |  |  |  |  |  |
| Large Cap Growth  | 5.3                         | 10                       | 2.3                         | 23                       | 4.2                         | 4          |  |  |  |  |  |
| Discovery Growth  | 2.2                         | 36                       | 5.4                         | 9                        | 1.6                         | 28         |  |  |  |  |  |
| Discovery Value   | 0.0                         | 46                       | 0.5                         | 38                       | 2.1                         | 17         |  |  |  |  |  |
| Concentrated Growth (US)  | 7.6                         | 5                        | 1.6                         | 30                       | 1.6                         | 28         |  |  |  |  |  |
| Concentrated International Growth   | (2.5)                       | 76                       | 1.6                         | 25                       | N/A                         | N/A        |  |  |  |  |  |
| Relative Value  | 1.1                         | 38                       | 1.4                         | 19                       | 1.4                         | 22         |  |  |  |  |  |
| International Value   | (10.0)                      | 100                      | (3.8)                       | 95                       | (0.7)                       | 74         |  |  |  |  |  |

#### Past performance does not guarantee future results.

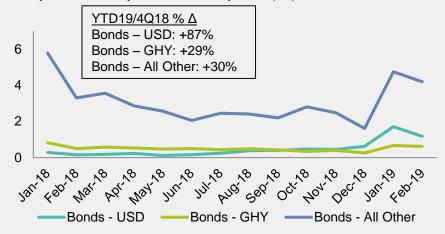
Relative Performance is calculated against the Fund's Morningstar Category and Percentile Ranking is determined by Morningstar Ranking Methodology. Advisor and I share class; A share class used when Advisor and I class not available. Select US – US Large-Cap Blend; Sustainable US Thematic – US Large-Cap Blend – representative of US Thematic and Strategic Research SMAs; Concentrated Global – Large Cap Growth; Global Low Vol – Global Large-Cap Blend; Global Core – Europe Large-Cap Value; Sustainable Global Thematic – Global Large-Cap Growth; European Equity – Europe Large-Cap Value; Emerging Markets Growth – Global Emerging Markets; Emerging Markets Low Vol – Global Emerging Markets Equity; Large Cap Growth – Large Growth; Discovery Growth – Mid-Cap Growth; Discovery Value – Mid-Cap Value; Concentrated Growth (US) – Large Growth; Concentrated International Growth – Foreign Large Value; As of 3/31/19. Source: AB and Morningstar. (1) A low vol universe comparison is not currently listed in Morningstar.



### **Retail Highlights**

#### Asia ex Japan Industrywide Retail Bond Fund Sales<sup>(1)</sup>

Monthly Sales January 2018 - February 2019 (\$B)



#### Diverse Array of AB Funds with \$100M+ Net Flows

| Equity                          | Fixed Income              |
|---------------------------------|---------------------------|
| Large Cap Growth <sup>(2)</sup> | American Income Portfolio |
| Global REIT                     | Fixed Maturity Bond 2023  |
| Strategic Research SMA          | High Income Muni          |
| Eurozone Equity                 | Global High Yield         |
| Global Core Equity              | Tax Aware Muni SMA        |
| Small Cap Growth                | High Income               |
|                                 | AB Income                 |

## First Quarter 2019 Highlights Sales and Flows

- + Gross sales of \$16.4B up 10% Y/Y and 9% Q/Q; best quarter in 6+ years
  - + Strong regional sales results:
    - + Q/Q sales up in Asia ex Japan, US Retail<sup>(3)</sup>, EMEA and LatAm
    - + US Retail: sales up 8% Y/Y and 33% Q/Q; best quarter since 2Q07
    - + Asia ex Japan: sales up 18% Y/Y and more than double 4Q18
- + Redemptions of \$11.1B improved 31% Y/Y and 22% Q/Q
- ▶ Net inflows of \$5.3B best in 19 years; positive flows in 7 of last 9 quarters
  - + Active equity net inflows of \$0.5B for 8th straight positive flow quarter
  - + US Retail net flow positive in 8 of last 9 quarters

#### Asia ex Japan Fixed Income Update

- + Industry-wide retail bond fund sales<sup>(1)</sup> rebounded in January and February
  - + USD Bonds +87% YTD vs. 4Q18; GHY +29% and All Other +30%
- AB Asia ex Japan sales and flows improved in 1Q19
  - + Combined GHY and AIP gross sales more than double vs. 1Q18
  - + GHY and AIP each net flow positive in 1Q19 first time since 3Q17

#### Milestones

- + Five AB Lux funds top 5 ranked in respective category by net flows: Global High Yield, American Income, EM Low Volatility, EMMA, European Income
- 14 services launched since 2009 have \$1B+ in AUM
  - + Six equity, five fixed income and 3 multi-asset/alts
- + Added \$100M in FlexFee assets in 1Q19 to bring total to ~\$240M ex seed

(1) Source: SalesWatch. As of February 28, 2019. (2) US 40 Act Fund (3) US Retail excludes Sub-Advisory.

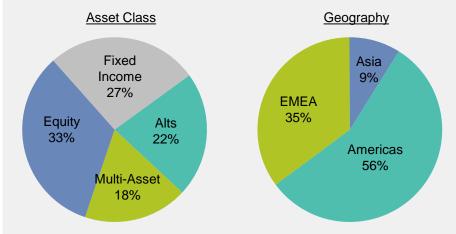
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### **Institutional Highlights**



## Active Equity Sales and Flow Momentum Continues \$B

#### \$11.4B Pipeline<sup>(1)</sup> Diverse by Asset Class and Geography



(1) Total assets awarded and pending funding as of quarter-end

#### First Quarter 2019 Highlights

#### Sales and Flows

- + Gross sales of \$3.4B down vs. both prior periods
- + Net outflows of \$4.7B driven by taxable fixed income redemptions
- + Quarter-end pipeline of \$11.4B up 18% vs. 4Q18
  - + Actively managed pipeline of \$9.7B, excluding CRS, highest since tracking began more than 7 years ago

#### Momentum in active equities continues into 2019

- + \$2.2B active equity gross sales two-thirds of channel total in 1Q19
- + Seventh straight \$1B+ equity sales quarter
- + Fifth straight quarter of active equity organic growth

#### **Diverse Pipeline Mix**

- + Notable 1Q pipeline adds across asset classes:
  - + Global Core Equity: \$1.3B
  - + Taxable Muni Bonds: \$1.3B
  - + US SMID Cap Value: \$420M
  - + Emerging Market Debt: \$390M
  - + Arya Partners: \$180M
  - + US Treasury Short Duration: \$170M
  - + Eurozone Equity: \$130M
  - + Concentrated Global Growth: \$110M
- + \$4.2B of pipeline adds in 1Q best in six quarters
  - + 50% of adds in active equity services
- + Sixth straight quarter with pipeline annualized fee base (AFB) >\$30M
  - Pipeline AFB highest since tracking began more than 7 years ago

### **Private Wealth Management Highlights**

**1Q19 Gross Sales Best First Quarter (ex OA) in 10+ Years** <sup>\$B</sup>



## \$9.8B in Alts/Focused Equity Deployed and Committed Assets

\$В



#### First Quarter 2019 Highlights Sales and Flow Momentum

- First quarter gross sales of \$3.3B up 6% vs. 1Q18 ex Option Advantage (OA) and up 27% Q/Q
  - + One-third of sales in 1Q19 from new client relationships
- Net inflows of +\$0.5B vs. net inflows of +\$0.4B ex OA in 1Q18 and outflows of -\$0.9B in 4Q18

#### Appealing to a broader and more affluent client base

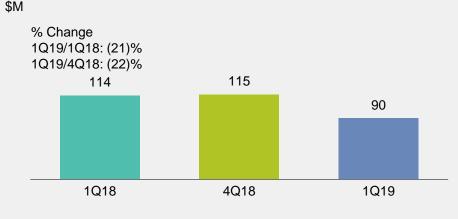
- + Alts/Focused Equity total deployed and committed assets of \$9.8B at quarter-end
  - + \$0.7B in commitments added during 1Q19
- + Clients are increasingly attracted to Responsible/Impact portfolio offerings
  - + Assets in a diverse array of responsible equity and fixed income services totaled \$1.9B at quarter-end, up 23% YTD

#### **Strong Client Engagement**

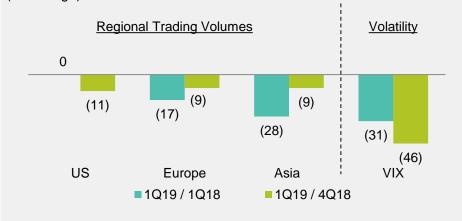
- + Number of client meetings in 1Q19 up 5% vs 1Q18
- + Positive response to "Women and Wealth" content campaign, podcast and microsite
- + Gaining traction with additional focused "Bernstein Insights" podcast series
  - + The Pulse trends in markets and wealth strategy topics
  - + Inspired Investing topics specific to smaller non-profit institutions

### **Bernstein Research Highlights**

### Bernstein Research Quarterly Revenues



### **Regional Volumes and Volatility Declined in 1Q19<sup>(1)</sup>** (% Change)



#### Progress on Bernstein Research Strategy in 1Q19

#### Investing to remain the industry's research quality leader

- + Autonomous acquisition closed on April 1
  - + Now covering ~230 financials stocks across US and Europe
  - + 26 additional analysts globally
  - + Solidifies our position as the largest independent research firm globally measured by research revenue
- Reinvesting in additional non-financials sectors including European luxury goods, European retail, European utilities, Global tobacco & nicotine, US internet, US cable & telco and several Asian sectors

#### Growing our industry-leading agency trading platform

- + Ranked #1 in five European algorithmic trading categories in *The Trade* magazine survey of long-only managers
- + Investing in additional quantitative resources and execution R&D
- + Added access to three new dark pools in Japan
- + Added dedicated financials trader in Europe

#### Globalizing our research and trading capabilities

- + New launches in Chinese banks, Chinese internet and Indian autos
- + Upcoming launches in China healthcare, China consumer and Asia quant
- + Hired and promoted 3 analysts to cover China A-shares
- + Indian trading projected to go live in 3Q19

(1) US: Market Volumes Tape A and C – Bats; Europe: FESE - Federation of European Stock Exchanges on-exchange volumes. Value traded and in USD. Represents consideration in local currency at the time translated at that month's FX rates; Asia: Combined value traded for Hong Kong and Japan. Source: Bloomberg.



### **Progress on Our Strategy in 1Q19**

| Firmwide Initiative                                       | Progress  |
|---|---|
| Deliver differentiated<br>return streams to<br>clients    | <ul> <li>+ Fixed Income: 85% of assets in outperforming services for 3-yr period; 45% for 1-yr and 90% for 5-yr</li> <li>+ Top quartile<sup>(1)</sup> 3-yr: AB Income, Int. Diversified Muni, Mortgage Income, European Income, Muni Income</li> <li>+ Active equity: 59% of assets in outperforming services for 3-yr period; 64% for 1-yr and 87% for 5-yr</li> <li>+ Top quartile<sup>(1)</sup> 3-yr: Global Core, European Equity, Discovery Growth, Concentrated Global, Relative Value, Sustainable Global Thematic, Large Cap Growth, Concentrated International Growth</li> <li>+ 85% rated Retail assets rated 4/5-stars by Morningstar at quarter-end</li> </ul>  |
| Commercialize and<br>scale our suite of<br>services       | <ul> <li>+ Momentum and growth in revitalized active equities franchise</li> <li>+ Institutional: \$2.2B gross sales for 7<sup>th</sup> straight quarter of \$1B+ sales; 5<sup>th</sup> straight quarter net flow positive</li> <li>+ Retail: net inflows of \$0.5B for 8<sup>th</sup> straight positive flow quarter</li> <li>+ Sales diversification efforts continue to pay off</li> <li>+ Retail: US Retail sales up 8% Y/Y and 33% Q/Q for best quarter since 2Q07; Asia ex Japan sales up 18% Y/Y and more than double 4Q18</li> <li>+ Institutional: \$11.4B pipeline at quarter-end 33% equity, 27% fixed income, 22% alts and 18% multi-asset</li> <li>+ Private Wealth: \$3.3B gross sales up 6% Y/Y excluding Option Advantage and 27% Q/Q</li> <li>+ One-third of 1Q19 gross sales from new client relationships</li> </ul> |
| Continuous and<br>rigorous focus on<br>expense management | <ul> <li>+ Adjusted comp ratio of 49.5% in 1Q19</li> <li>+ Includes \$6M of Nashville-related compensation expenses</li> <li>+ Adjusted EPU of \$0.49</li> <li>+ Full year impact of Nashville-related expenses expected to be \$0.07</li> </ul>  |

(1) Source: Morningstar



## John C. Weisenseel Chief Financial Officer

### First Quarter 2019 GAAP Income Statement

| Income Statement (in US \$ Millions)  | 1Q19           | 1Q18           | % $\Delta$  | 4Q18            | % $\Delta$  |
|---|----------------|----------------|-------------|-----------------|-------------|
| Base Fees   | \$<br>552      | \$<br>568      | (3%)        | \$<br>544       | 1%          |
| Performance Fees  | 4              | 6              | (33%)       | 35              | (89%)       |
| Bernstein Research Services   | 90             | 114            | (21%)       | 115             | (22%)       |
| Distribution Revenues   | 101            | 108            | (6%)        | 101             | -           |
| Dividends & Interest  | 27             | 28             | (4%)        | 27              | -           |
| Investment Gains (Losses)   | 16             | 26             | (38%)       | (24)            | n/m         |
| Other Revenues  | 22             | 27             | (19%)       | 22              | -           |
| Total Revenues  | 812            | 877            | (7%)        | 820             | (1%)        |
| Less: Interest Expense  | 17             | 9              | 89%         | 16              | 6%          |
| Net Revenues  | \$<br>795      | \$<br>868      | (8%)        | \$<br>804       | (1%)        |
| Compensation & Benefits<br>Compensation & Fringes<br>Other Employment Costs | \$<br>331<br>8 | \$<br>337<br>7 | (2%)<br>14% | \$<br>309<br>10 | 7%<br>(20%) |
| Total Compensation & Benefits   | 339            | 344            | (1%)        | 319             | 6%          |
| Promotion & Servicing   | 159            | 171            | (7%)        | 167             | (5%)        |
| General & Administrative  | 118            | 121            | (2%)        | 112             | 5%          |
| Other   | 11             | 9              | 22%         | 7               | 57%         |
| Total Operating Expenses  | \$<br>627      | \$<br>645      | (3%)        | \$<br>605       | 4%          |
| Operating Income  | \$<br>168      | \$<br>223      | (25%)       | \$<br>199       | (16%)       |
| Operating Margin  | 19.9%          | 23.0%          |             | 25.0%           |             |
| AB Holding GAAP Diluted Net Income Per Unit                                 | \$<br>0.49     | \$<br>0.60     | (18%)       | \$<br>0.63      | (22%)       |

Percentages are calculated using amounts rounded in millions.

### **Adjusted Financial Highlights: First Quarter 2019**



In US \$ Millions; scales may differ

Please refer to pages 32-35 for additional information on the reconciliation of GAAP financial results to adjusted financial results.

### **First Quarter 2019 Adjusted Income Statement**

| Adjusted Income Statement <sup>(1)</sup> (in US \$ Millions) |       | 1Q19  | 1Q18       | <b>%</b> Δ |    | 4Q18  | % $\Delta$ |
|--|-------|-------|------------|------------|----|-------|------------|
| Base Fees  | \$    | 548   | \$<br>568  | (4%)       | \$ | 543   | 1%         |
| Performance Fees   |       | 4     | 84         | (95%)      |    | 35    | (89%)      |
| Bernstein Research Services                                  |       | 90    | 114        | (21%)      |    | 115   | (22%)      |
| Net Distribution Revenues (Expenses)                         |       | (9)   | (9)        | -          |    | (7)   | 29%        |
| Investment Gains (Losses)                                    |       | 4     | 3          | 33%        |    | (13)  | n/m        |
| Other Revenues   |       | 38    | 31         | 23%        |    | 39    | (3%)       |
| Total Revenues   |       | 675   | 791        | (15%)      |    | 712   | (5%)       |
| Less: Interest Expense                                       |       | 17    | 9          | 89%        |    | 16    | 6%         |
| Adjusted Net Revenues  | \$    | 658   | \$<br>782  | (16%)      | \$ | 696   | (5%)       |
|  |       |       |            |            |    |       |            |
| Compensation & Benefits                                      |       |       |            |            |    |       |            |
| Compensation & Fringes                                       | \$    | 326   | \$<br>379  | (14%)      | \$ | 315   | 3%         |
| Other Employment Costs                                       |       | 8     | 7          | 14%        |    | 10    | (20%)      |
| Total Compensation & Benefits                                |       | 334   | 386        | (13%)      |    | 325   | 3%         |
| Promotion & Servicing  |       | 42    | 45         | (7%)       |    | 51    | (18%)      |
| General & Administrative                                     |       | 112   | 107        | 5%         |    | 108   | 4%         |
| Other  |       | 11    | 9          | 22%        |    | 8     | 38%        |
| Total Adjusted Operating Expenses                            | \$    | 499   | \$<br>547  | (9%)       | \$ | 492   | 1%         |
| Adjusted Operating Income                                    | \$    | 159   | \$<br>235  | (32%)      | \$ | 204   | (22%)      |
| Adjusted Operating Margin                                    |       | 24.1% | 30.1%      |            |    | 29.3% |            |
| AB Holding Adjusted Diluted Net Income Per Unit              | \$    | 0.49  | \$<br>0.73 | (33%)      | \$ | 0.64  | (23%)      |
| Compensation Ratio   | 49.5% | 48.5% |            | 45.2%      |    |       |            |

(1) Prior period Net Distribution Revenues (Expenses), Adjusted Revenues, Promotion and Servicing Expenses and Adjusted Operating Margin have been revised due to a reclassification of certain expenses that impacted previously presented amounts.

Please refer to pages 32-35 for additional information on the reconciliation of GAAP financial results to adjusted financial results. Percentages are calculated using amounts rounded in millions.



### First Quarter 2019 Adjusted Income Statement Highlights

| Revenues                              | <ul> <li>The decline in Base Fees versus the prior year was due primarily to lower average AUM across all three distribution<br/>channels. Higher average AUM across all channels, combined with higher portfolio fee rate realization, contributed to the<br/>increase in base fees versus the prior quarter.</li> </ul>   |
|---------------------------------------|---|
|                                       | + 1Q18 Performance Fees reflect \$78M in deferred revenue related to the Real Estate Equity Investment Fund 1, accounting for the majority of the difference versus 1Q19. Additionally for 4Q18, a large number of investment strategies have annual calculation periods ending in 4Q, which drove the variance versus the prior quarter.   |
|                                       | <ul> <li>Compared to 1Q18 and 4Q18, Bernstein Research revenues declined in the US, Europe and Asia due to lower global<br/>trading volumes.</li> </ul>   |
|                                       | <ul> <li>Net Distribution Expenses increased versus 4Q18 due primarily to higher distribution payments related to increased Asia<br/>retail funds sales in the current period.</li> </ul>   |
|                                       | <ul> <li>Investment gains in both the current quarter and prior year quarter were driven predominantly by seed investment gains.</li> <li>Investment losses in the prior quarter were attributed primarily to seed investment losses.</li> </ul>  |
|                                       | <ul> <li>Compared to 1Q18, Other Revenues increased due to higher dividend &amp; interest earned on broker dealer investments<br/>while Interest Expense increased due to higher interest paid on broker dealer customer balances.</li> </ul>   |
| Expenses                              | + The Adjusted Compensation Ratio was 49.5% in 1Q19 versus 48.5% in 1Q18 and 45.2% in 4Q18.   |
|                                       | + Total Compensation & Benefits decreased 13% versus 1Q18 due primarily to lower incentive compensation accruals<br>driven by lower revenues, notably the impact of the Real Estate Fund performance fee, which was partially offset by the<br>higher comp ratio. The 3% sequential increase was driven by higher incentive compensation accruals due to the 430 bas<br>point increase in the comp ratio from 4Q18 which reflected full year compensation true-ups. |
|                                       | <ul> <li>Promotion &amp; Servicing was down 7% versus the prior year quarter due to lower trade execution costs driven by lower trading volumes and lower transfer fees. The 18% decline versus 4Q18 was due primarily to lower seasonal T&amp;E, marketing expenses, transfer fees, in addition to lower trade execution costs resulting from lower trading volumes.</li> </ul>  |
|                                       | <ul> <li>G&amp;A expenses were up 5% versus 1Q18 and 4% versus 4Q18 due to increased trading errors and increased mutual fun-<br/>proxy solicitation fees related to the AXA change of control.</li> </ul>  |
|                                       | <ul> <li>Other Expenses increased versus 1Q18 and 4Q18 due to increased interest expense resulting from higher borrowings are interest rates.</li> </ul>  |
| <b>Operating Results</b>              | + Adjusted Operating Income declined 32% versus the prior year quarter due to a decrease in revenues driven mainly by<br>lower performance fees, outpacing the decline in operating expenses. The 22% decrease versus the prior quarter was<br>due primarily to lower revenues paired with higher compensation expenses in the current period.  |
|                                       | + Adjusted Margin was 24.1% in 1Q19, versus 30.1% in 1Q18 and 29.3% in 4Q18.  |
| · · · · · · · · · · · · · · · · · · · |   |

Please refer to pages 32-35 for additional information on the reconciliation of GAAP financial results to adjusted financial results. Percentages are calculated using amounts rounded in millions.



## **Q & A**



## **APPENDIX**

| 19

### Institutional Composite Relative Performance vs. Benchmarks

|                           |       | Periods E | nded Marc | h 31, 2019 |       |   |
|---------------------------|-------|-----------|-----------|------------|-------|---|
| Service                   | 1Q19  | 1-Yr      | 3-Yr      | 5-Yr       | 10-Yr | Benchmark                                     |
| Equity                    |       |           |           |            |       |   |
| Emerging Markets Value    | 3.2   | (1.6)     | (1.5)     | (0.2)      | (0.4) | MSCI EM                                       |
| Global Strategic Value    | (2.5) | (11.0)    | (4.6)     | (2.7)      | (1.0) | MSCI ACWI                                     |
| US Small & Mid Cap Value  | (1.2) | (3.6)     | (0.1)     | 1.0        | 1.5   | Russell 2500 Value                            |
| US Strategic Value        | (1.2) | (6.3)     | (3.6)     | (3.1)      | (2.2) | Russell 1000 Value                            |
| US Small Cap Growth       | 5.0   | 12.2      | 9.8       | 3.5        | 4.1   | Russell 2000 Growth                           |
| US Large Cap Growth       | 0.1   | 4.1       | 2.0       | 2.9        | 0.7   | Russell 1000 Growth                           |
| US Small & Mid Cap Growth | 3.2   | 3.5       | 4.8       | 1.6        | 2.5   | Russell 2500 Growth                           |
| Concentrated US Growth    | 5.2   | 9.5       | 4.8       | 3.2        | 1.8   | S&P 500                                       |
| Select US Equity          | (1.9) | (2.4)     | 0.1       | 0.1        | 1.6   | S&P 500                                       |
| Global Core Equity        | 0.5   | 3.5       | 2.8       | 1.8        | N/A   | MSCI ACWI                                     |
| Fixed Income              |       |           |           |            |       |   |
| Global High Income        | (0.5) | (2.7)     | (0.3)     | (0.6)      | 0.5   | Bloomberg Barclays Global High Yield - Hedged |
| US High Yield             | 0.4   | (0.6)     | (0.6)     | (0.1)      | 0.8   | Bloomberg Barclays US Corporate High Yield    |
| US Strategic Core Plus    | 0.3   | 0.1       | 1.1       | 0.9        | 2.1   | Bloomberg Barclays US Aggregate               |
| Emerging Market Debt      | 0.6   | (1.8)     | 1.2       | (0.0)      | 1.6   | JPM EMBI Global                               |
| Global Plus               | 0.5   | (0.1)     | 0.9       | 0.5        | 2.3   | Bloomberg Barclays Global Aggregate - Hedged  |

Performance is preliminary and as of March 31, 2019. Investment performance of composites is presented before investment management fees. Periods of more than one year are annualized. The information in this table is provided solely for use in connection with this presentation and is not directed toward existing or potential investment advisory clients of AB. Global High Income and Global Plus are hedged to USD.

### **Retail Mutual Funds Relative Performance vs. Morningstar Average**

|                                    |       | Periods E | nded Marc | h 31, 2019 | )     |                                |
|------------------------------------|-------|-----------|-----------|------------|-------|--------------------------------|
| Service                            | 1Q19  | 1-Yr      | 3-Yr      | 5-Yr       | 10-Yr | Morningstar Average            |
| Equity                             |       |           |           |            |       |                                |
| International Value                | 0.1   | (10.0)    | (3.8)     | (0.7)      | (1.7) | Foreign Large Value            |
| Relative Value                     | (0.9) | 1.1       | 1.4       | 1.4        | 0.8   | Large Value                    |
| Discovery Value                    | (0.5) | 0.0       | 0.5       | 2.1        | 1.5   | Mid-Cap Value                  |
| US Value                           | (0.8) | (6.3)     | (4.2)     | (3.4)      | (2.2) | Large Value                    |
| Sustainable Global Thematic        | 1.9   | 1.5       | 4.4       | 3.2        | 0.3   | World Large Stock              |
| Sustainable International Thematic | (2.1) | (4.2)     | (2.4)     | (1.5)      | (1.8) | Foreign Large Growth           |
| Large Cap Growth <sup>(1)</sup>    | 0.3   | 5.3       | 2.3       | 4.2        | 2.2   | Large Growth                   |
| Emerging Markets Growth            | 7.6   | (6.8)     | (0.4)     | 1.3        | 0.6   | Global Emerging Markets Equity |
| Growth <sup>(1)</sup>              | 1.5   | 6.5       | 3.5       | 4.3        | 1.8   | Large Growth                   |
| Discovery Growth                   | 3.7   | 2.2       | 5.4       | 1.6        | 3.4   | Mid-Cap Growth                 |
| Fixed Income                       |       |           |           |            |       |                                |
| Global High Yield                  | 0.0   | (2.2)     | 0.5       | 0.4        | 1.8   | Global High Yield Bond         |
| American Income Portfolio          | 0.6   | 2.3       | 0.7       | 1.3        | 1.3   | USD Flexible Bond              |
| Global Bond                        | 0.5   | 3.5       | 1.0       | 2.4        | 2.3   | World Bond                     |
| High Income                        | (0.4) | (3.5)     | (0.5)     | 0.4        | 1.9   | High Yield Bond                |
|                                    |       |           |           |            |       |                                |

(1) Performance figures other than 1Q19, One Year and Three Year positively affected by class action settlement proceeds.

As of March 31, 2019. Fund returns are based on Advisor Class shares. Where Advisor Class doesn't exist, Class I is used. All fees and expenses related to the operation of the Fund have been deducted, but returns do not reflect sales charges. The information in this table is provided solely for use in connection with this presentation, and is not directed toward existing or potential investment advisory clients of AB.

### **Assets Under Management: 1Q19**

(US \$ Billions)

|                        |        | At March 31, 2019 |    |                |            |        |    |     |       |     |  |
|------------------------|--------|-------------------|----|----------------|------------|--------|----|-----|-------|-----|--|
|                        | Instit | Institutions      |    | Private Wealth |            | Retail |    | al  | Total |     |  |
| Equity                 |        |                   |    |                |            |        |    |     |       |     |  |
| Actively Managed       | \$     | 38                | \$ | 47             | \$         | 70     |    | 155 | \$    | 136 |  |
| Passive <sup>(1)</sup> |        | 23                |    | -              |            | 32     |    | 55  |       | 50  |  |
| Total Equity           |        | 61                |    | 47             |            | 102    |    | 210 |       | 186 |  |
| Fixed Income           |        |                   |    |                |            |        |    |     |       |     |  |
| Taxable                |        | 148               |    | 12             |            | 68     |    | 228 |       | 220 |  |
| Tax-Exempt             |        | 1                 |    | 25             |            | 18     |    | 44  |       | 42  |  |
| Passive (1)            |        | -                 |    | -              |            | 9      |    | 9   |       | 9   |  |
| Total Fixed Income     |        | 149               |    | 37             |            | 95     |    | 281 |       | 271 |  |
| Other <sup>(2)</sup>   |        | 47                |    | 12             |            | 5      |    | 64  |       | 59  |  |
| Total                  | \$     | 257               | \$ | 96             | \$         | 202    | \$ | 555 | \$    | 516 |  |
|                        |        |                   |    | At Decer       | nber 31, 2 | 018    |    |     |       |     |  |
| Total                  | \$     | 246               | \$ | 181            | \$         | 89     | \$ | 516 |       |     |  |

(1) Includes index and enhanced index services.(2) Includes certain multi-asset solutions and services and certain alternative investments.

### Three Months Ended 3/31/19: AUM Roll-Forward by Distribution Channel

| In US \$ Billions         | Beginning | Sales/New | Redemptions/ | Net Cash | Net   | Transfers | Investment  | Net    | End       |
|---------------------------|-----------|-----------|--------------|----------|-------|-----------|-------------|--------|-----------|
| Investment Service:       | of Period | Accounts  | Terminations | Flows    | Flows |           | Performance | Change | of Period |
|                           |           |           |              |          |       |           |             |        |           |
| Institutions              |           |           |              |          |       |           |             |        |           |
| US                        | 130.1     | 1.4       | (2.8)        | (1.7)    | (3.1) | 0.1       | 6.9         | 3.9    | 134.0     |
| Global and Non-US         | 116.2     | 2.0       | (2.4)        | (1.2)    | (1.6) | -         | 8.0         | 6.4    | 122.6     |
| Total Institutions        | 246.3     | 3.4       | (5.2)        | (2.9)    | (4.7) | 0.1       | 14.9        | 10.3   | 256.6     |
| Retail                    |           |           |              |          |       |           |             |        |           |
| US                        | 95.0      | 6.2       | (4.3)        | (0.2)    | 1.7   | -         | 10.1        | 11.8   | 106.8     |
| Global and Non-US         | 85.8      | 10.2      | (5.8)        | (0.8)    | 3.6   | -         | 5.7         | 9.3    | 95.1      |
| Total Retail              | 180.8     | 16.4      | (10.1)       | (1.0)    | 5.3   | -         | 15.8        | 21.1   | 201.9     |
| Private Wealth Management |           |           |              |          |       |           |             |        |           |
| US                        | 59.6      | 2.2       | (2.2)        | 0.1      | 0.1   | (0.1)     | 4.1         | 4.1    | 63.7      |
| Global and Non-US         | 29.7      | 1.1       | (0.7)        | -        | 0.4   | -         | 2.4         | 2.8    | 32.5      |
| Total Private Wealth      | 89.3      | 3.3       | (2.9)        | 0.1      | 0.5   | (0.1)     | 6.5         | 6.9    | 96.2      |
| Firmwide                  |           |           |              |          |       |           |             |        |           |
| US                        | 284.7     | 9.8       | (9.3)        | (1.8)    | (1.3) | -         | 21.1        | 19.8   | 304.5     |
| Global and Non-US         | 231.7     | 13.3      | (8.9)        | (2.0)    | . ,   | -         | 16.1        | 18.5   | 250.2     |
| Total Firmwide            | 516.4     | 23.1      | (18.2)       | (3.8)    |       | -         | 37.2        | 38.3   | 554.7     |

### Three Months Ended 3/31/19: AUM Roll-Forward by Investment Service

| In US \$ Billions<br>Investment Service:  | Beginning<br>of Period | Sales/New<br>Accounts | Redemptions/<br>Terminations | Net Cash<br>Flows | Net<br>Flows | Acquisition | Investment<br>Performance | Net<br>Change | End<br>of Period |
|---|------------------------|-----------------------|------------------------------|-------------------|--------------|-------------|---------------------------|---------------|------------------|
| Equity Active                             |                        |                       |                              |                   |              |             |                           |               |                  |
| US  | 73.6                   | 3.6                   | (3.6)                        | (0.1)             | (0.1)        | -           | 10.5                      | 10.4          | 84.0             |
| Global and Non-US                         | 62.6                   | 4.3                   | (2.6)                        | (0.6)             | 1.1          | -           | 7.4                       | 8.5           | 71.1             |
| Total Equity Active                       | 136.2                  | 7.9                   | (6.2)                        | (0.7)             | 1.0          | -           | 17.9                      | 18.9          | 155.1            |
| Equity Passive <sup>(1)</sup>             |                        |                       |                              |                   |              |             |                           |               |                  |
| US  | 40.2                   | -                     | -                            | (0.7)             | (0.7)        | -           | 5.4                       | 4.7           | 44.9             |
| Global and Non-US                         | 10.0                   | -                     | (0.1)                        | -                 | (0.1)        | -           | 1.0                       | 0.9           | 10.9             |
| Total Equity Passive <sup>(1)</sup>       | 50.2                   | -                     | (0.1)                        | (0.7)             | (0.8)        | -           | 6.4                       | 5.6           | 55.8             |
| Total Equity                              | 186.4                  | 7.9                   | (6.3)                        | (1.4)             | 0.2          | -           | 24.3                      | 24.5          | 210.9            |
| Fixed Income - Taxable                    |                        |                       |                              |                   |              |             |                           |               |                  |
| US  | 110.9                  | 2.8                   | (3.7)                        | (1.2)             | (2.1)        | -           | 3.5                       | 1.4           | 112.3            |
| Global and Non-US                         | 108.8                  | 8.7                   | (5.5)                        | (1.8)             | 1.4          | -           | 4.7                       | 6.1           | 114.9            |
| Total Fixed Income - Taxable              | 219.7                  | 11.5                  | (9.2)                        | (3.0)             | (0.7)        | -           | 8.2                       | 7.5           | 227.2            |
| Fixed Income - Tax-Exempt                 |                        |                       |                              |                   |              |             |                           |               |                  |
| US  | 41.7                   | 2.6                   | (1.6)                        | (0.1)             | 0.9          | -           | 1.2                       | 2.1           | 43.8             |
| Global and Non-US                         | -                      | -                     | -                            | -                 | -            | -           | -                         | -             | -                |
| Total Fixed Income - Tax-Exempt           | 41.7                   | 2.6                   | (1.6)                        | (0.1)             | 0.9          | -           | 1.2                       | 2.1           | 43.8             |
| Fixed Income Passive <sup>(1)</sup>       |                        |                       |                              |                   |              |             |                           |               |                  |
| US  | 5.1                    | -                     | -                            | (0.1)             | (0.1)        | -           | 0.1                       | -             | 5.1              |
| Global and Non-US                         | 4.3                    | -                     | (0.1)                        | (0.2)             | (0.3)        | -           | 0.2                       | (0.1)         | 4.2              |
| Total Fixed Income Passive <sup>(1)</sup> | 9.4                    | -                     | (0.1)                        | (0.3)             | (0.4)        | -           | 0.3                       | (0.1)         | 9.3              |
| Total Fixed Income                        | 270.8                  | 14.1                  | (10.9)                       | (3.4)             | (0.2)        | -           | 9.7                       | 9.5           | 280.3            |
| Other <sup>(2)</sup>                      |                        |                       |                              |                   |              |             |                           |               |                  |
| US  | 13.2                   | 0.8                   | (0.4)                        | 0.4               | 0.8          | -           | 0.4                       | 1.2           | 14.4             |
| Global and Non-US                         | 46.0                   | 0.3                   | (0.6)                        | 0.6               | 0.3          | -           | 2.8                       | 3.1           | 49.1             |
| Total Other <sup>(2)</sup>                | 59.2                   | 1.1                   | (1.0)                        | 1.0               | 1.1          | -           | 3.2                       | 4.3           | 63.5             |
| Firmwide                                  |                        |                       |                              |                   |              |             |                           |               |                  |
| US  | 284.7                  | 9.8                   | (9.3)                        | (1.8)             | (1.3)        | -           | 21.1                      | 19.8          | 304.5            |
| Global and Non-US                         | 231.7                  | 13.3                  | (8.9)                        | (2.0)             | 2.4          | -           | 16.1                      | 18.5          | 250.2            |
| Total Firmwide                            | 516.4                  | 23.1                  | (18.2)                       | (3.8)             | 1.1          | -           | 37.2                      | 38.3          | 554.7            |

(1) Includes index and enhanced index services.

(2) Includes certain multi-asset solutions and services and certain alternative investments.



### **Active vs. Passive Net Flows**

### Three Months Ended 3/31/18

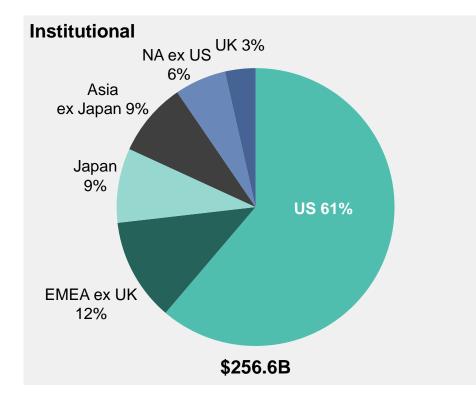
|                      | Actively<br>Managed | Passively<br>Managed <sup>(1)</sup> | Total |
|----------------------|---------------------|-------------------------------------|-------|
| Equity               | \$1.0               | (\$0.8)                             | \$0.2 |
| Fixed Income         | 0.2                 | (0.4)                               | (0.2) |
| Other <sup>(2)</sup> | 1.0                 | 0.1                                 | 1.1   |
| Total                | \$2.2               | (\$1.1)                             | \$1.1 |

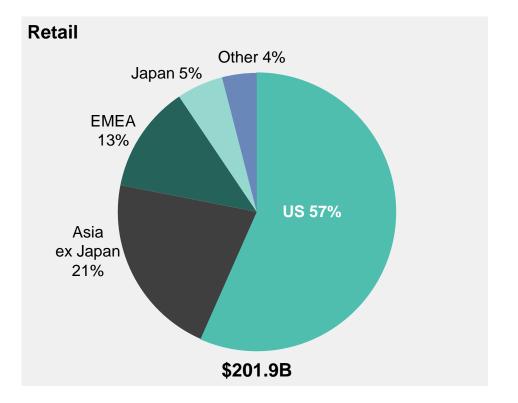
(1) Includes index and enhanced index services.

(2) Includes certain multi-asset solutions and services and certain alternative investments.



### AUM by Region





As of March 31, 2019 By client domicile

 $\begin{bmatrix} A \\ B \end{bmatrix}$ 

### First Quarter 2019 Adjusted Advisory Fees

|                                   | 1Q19       | 1Q18  | <b>%</b> Δ | 4Q18  | <b>%</b> Δ |
|-----------------------------------|------------|-------|------------|-------|------------|
| Ending AUM (\$ Billions)          | \$555      | \$550 | 1%         | \$516 | 8%         |
| Average AUM (\$ Billions)         | \$539      | \$557 | (3%)       | \$533 | 1%         |
| By Fee Type (\$ Millions):        |            |       |            |       |            |
| Adjusted Base Fees                | \$548      | \$568 | (4%)       | \$543 | 1%         |
| Adjusted Performance Fees         | 4          | 84    | (95%)      | 35    | (89%)      |
| Total                             | \$552      | \$652 | (15%)      | \$578 | (4%)       |
| Adjusted Base Fees By Channel (\$ | Millions): |       |            |       |            |
| Institutions                      | \$107      | \$115 | (7%)       | \$106 | 1%         |
| Retail                            | 241        | 249   | (3%)       | 240   | 0%         |
| Private Wealth                    | 200        | 204   | (2%)       | 197   | 2%         |
| Total                             | \$548      | \$568 | (4%)       | \$543 | 1%         |

### First Quarter 2019 GAAP Income Statement

| In US \$ Millions (except EPU)              | 1Q19    | 1Q18    | <b>%</b> Δ | 4Q18    | % $\Delta$ |
|---|---------|---------|------------|---------|------------|
| Net Revenues                                | \$ 795  | \$ 868  | (8%)       | \$ 804  | (1%)       |
| Operating Expenses                          | 627     | 645     | (3%)       | 605     | 4%         |
| Operating Income                            | 168     | 223     | (25%)      | 199     | (16%)      |
| Net Income Attributable to AB Unitholders   | 149     | 184     | (19%)      | 188     | (21%)      |
| AB Holding GAAP Diluted Net Income per Unit | \$ 0.49 | \$ 0.60 | (18%)      | \$ 0.63 | (22%)      |
| AB Holding Distribution Per Unit            | \$ 0.49 | \$ 0.73 | (33%)      | \$ 0.64 | (23%)      |

Percentages are calculated using amounts rounded to the nearest million.

### **Consolidated Balance Sheet**

In US \$ Millions

| Assets  | March | March 31, 2019 |    |       |
|---|-------|----------------|----|-------|
| Cash and cash equivalents                                       | \$    | 754            | \$ | 640   |
| Cash and securities, segregated                                 |       | 1,262          |    | 1,170 |
| Receivables, net  |       | 2,163          |    | 2,261 |
| Investments:  |       |                |    |       |
| Long-term incentive compensation-related                        |       | 50             |    | 52    |
| Other   |       | 226            |    | 662   |
| Assets of consolidated company-sponsored investment funds       |       | 419            |    | 388   |
| Goodwill  |       | 3,067          |    | 3,067 |
| Intangible assets, net  |       | 72             |    | 79    |
| Deferred sales commissions, net                                 |       | 17             |    | 17    |
| Right-of-use Assets   |       | 421            |    | -     |
| Other (incl. furniture & equipment, net)                        |       | 408            |    | 453   |
| Total Assets  | \$    | 8,859          | \$ | 8,789 |
| Liabilities and Capital   |       |                |    |       |
| Liabilities:  |       |                |    |       |
| Payables  | \$    | 3,250          | \$ | 3,470 |
| Accounts payable and accrued expenses                           |       | 181            |    | 412   |
| Lease Liabilities   |       | 541            |    | -     |
| Liabilities of consolidated company-sponsored investment funds  |       | 30             |    | 23    |
| Accrued compensation and benefits                               |       | 314            |    | 273   |
| Debt  |       | 540            |    | 546   |
| Total Liabilities   |       | 4,856          |    | 4,724 |
| Redeemable non-controlling interest                             |       | 159            |    | 149   |
| Partners' capital attributable to AllianceBernstein Unitholders |       | 3,843          |    | 3,915 |
| Non-controlling interests in consolidated entities              |       | 1              |    | 1     |
| Total Capital   |       | 3,844          |    | 3,916 |
| Total Liabilities and Capital                                   | \$    | 8,859          | \$ | 8,789 |

### **Consolidated Statement of Cash Flows**

| In US \$ Millions  |   | Three Months Ended |          |       |            |  |  |
|--------------------|---|--------------------|----------|-------|------------|--|--|
|                    |   | March              | 31, 2019 | March | n 31, 2018 |  |  |
| Net Income         |   | \$                 | 159      | \$    | 207        |  |  |
| Non-cash items:    | Amortization of deferred sales commissions  |                    | 4        |       | 7          |  |  |
|                    | Non-cash long-term incentive compensation expense   |                    | 19       |       | 12         |  |  |
|                    | Depreciation and other amortization   |                    | 42       |       | 18         |  |  |
|                    | Unrealized (gains) losses on investments  |                    | (11)     |       | 3          |  |  |
|                    | Unrealized (gains) on investments of consolidated company-sponsored investment funds      |                    | (22)     |       | (23)       |  |  |
|                    | Other, net  |                    | 6        |       | (3)        |  |  |
| Changes in asset   | s and liabilities   |                    | 235      |       | (56)       |  |  |
| Net cash pro       | vided by operating activities   |                    | 432      |       | 165        |  |  |
| Purchases of fur   | niture, equipment, and leasehold improvements, net  |                    | (6)      |       | (5)        |  |  |
| Net cash use       | d in investing activities   |                    | (6)      |       | (5)        |  |  |
| Issuance (repayr   | nent) of commercial paper, net  |                    | 15       |       | (3)        |  |  |
| Repayment of ba    | nk loans  |                    | (25)     |       | (75)       |  |  |
| (Decrease) incre   | ase in overdrafts payable   |                    | (65)     |       | 7          |  |  |
| Distributions to G | eneral Partner and Unitholders  |                    | (192)    |       | (248)      |  |  |
| Subscriptions of   | non-controlling interests of consolidated company-sponsored investment funds, net         |                    | -        |       | 373        |  |  |
| Additional investn | nents by Holding with proceeds from exercise of compensatory options to buy Holding Units |                    | 7        |       | 4          |  |  |
| Purchases of AB    | Holding Units to fund long-term incentive compensation plan awards, net                   |                    | (58)     |       | (2)        |  |  |
| Other, net         |   |                    | (1)      |       | (1)        |  |  |
| Net cash (us       | ed in) provided by financing activities   |                    | (319)    |       | 55         |  |  |
| Effect of exchange | e rate changes on cash and cash equivalents   |                    | 1        |       | 8          |  |  |
| Net increase in c  | ash and cash equivalents  |                    | 108      |       | 223        |  |  |
|                    | quivalents at the beginning of period   |                    | 654      |       | 998        |  |  |
| Cash and cash e    | equivalents at the end of period  | \$                 | 762      | \$    | 1,221      |  |  |



### First Quarter 2019 AB Holding Financial Results

| In US \$ Millions (exlcuding per Unit amounts) | 1Q19   | 1Q18   | $\mathbf{\%} \Delta$ | 4Q18   | <b>%</b> ∆ |
|--|--------|--------|----------------------|--------|------------|
| AB   |        |        |                      |        |            |
| Net Income Attributable to AllianceBernstein   | \$149  | \$184  | (19%)                | \$188  | (21%)      |
| Weighted Average Equity Ownership Interest     | 35.3%  | 35.7%  |                      | 35.5%  |            |
| AB Holding                                     |        |        |                      |        |            |
| Equity in Net Income<br>Attributable to AB     | \$53   | \$66   | (20%)                | \$67   | (21%)      |
| Income Taxes                                   | 6      | 8      | (25%)                | 7      | (14%)      |
| Net Income                                     | \$47   | \$58   | (19%)                | \$60   | (22%)      |
| Diluted Net Income Per Unit, GAAP basis        | \$0.49 | \$0.60 | (18%)                | \$0.63 | (22%)      |
| Distributions Per Unit                         | \$0.49 | \$0.73 | (33%)                | \$0.64 | (23%)      |
| Adjusted Diluted Net Income Per Unit           | \$0.49 | \$0.73 | (33%)                | \$0.64 | (23%)      |

Please refer to pages 32-35 for additional information on the reconciliation of GAAP financial results to adjusted financial results. Percentages are calculated using amounts rounded in millions.

### First Quarter 2019 GAAP to Non-GAAP Reconciliation

| In US \$ Thousands   |            |              |          |          | Adji     | ustments    |            |              |       |            |
|--|------------|--------------|----------|----------|----------|-------------|------------|--------------|-------|------------|
|  |            | Distribution | Pass     | Deferred | NCI/     | Real Estate | Contingent | Acquisition- |       |            |
|  |            | Related      | Through  | Comp.    | Consol   | Credits     | Payment    | Related      |       |            |
|  | GAAP       | Payments     | Expenses | Inv.     | VIE      | (Charges)   | Adjust.    | Expenses     | Other | Non-GAAP   |
|  |            | (A)          | (B)      | (C)      | (D)      | (E)         | (F)        | (G)          | (H)   |            |
| Investment advisory and services fees                                      | \$ 556,594 |              | (4,722)  |          | (299)    |             |            |              |       | \$ 551,573 |
| Bernstein research services  | 90,235     |              |          |          |          |             |            |              |       | 90,235     |
| Distribution revenues  | 100,509    | (109,495)    |          |          | 38       |             |            |              |       | (8,948)    |
| Dividend and interest income   | 27,346     |              |          | (147)    | (3,013)  |             |            |              |       | 24,186     |
| Investment gains (losses)  | 15,735     |              |          | (4,496)  | (7,402)  |             |            |              |       | 3,837      |
| Other revenues   | 22,206     |              | (7,759)  |          | (283)    |             |            |              |       | 14,164     |
| Total revenues   | 812,625    | (109,495)    | (12,481) | (4,643)  | (10,959) | -           | -          | -            | -     | 675,047    |
| Less: interest expense   | 17,163     |              |          |          |          |             |            |              |       | 17,163     |
| Net revenues   | 795,462    | (109,495)    | (12,481) | (4,643)  | (10,959) | -           | -          | -            | -     | 657,884    |
| Employee compensation and benefits   | 339,309    |              |          | (5,465)  |          |             |            |              | -     | 333,844    |
| Promotion and servicing  | 159,143    | (109,495)    | (7,682)  |          |          |             |            |              |       | 41,966     |
| General and administrative   | 117,848    |              | (4,799)  |          | (858)    |             |            |              |       | 112,191    |
| Contingent payment arrangements  | 54         |              |          |          |          |             |            |              |       | 54         |
| Interest on borrowings   | 3,983      |              |          |          |          |             |            |              |       | 3,983      |
| Amortization of intangible assets  | 6,974      |              |          |          |          |             |            |              |       | 6,974      |
| Net income (loss) of consolidated entities attributable to non-controlling |            |              |          |          |          |             |            |              |       |            |
| interests  |            |              |          |          | 15       |             |            |              |       | 15         |
| Total expenses   | 627,311    | (109,495)    | (12,481) | (5,465)  | (843)    |             | -          | -            |       | 499,027    |
| Operating income   | 168,151    | -            | -        | 822      | (10,116) | -           | -          | -            | -     | 158,857    |
| Income taxes   | 8,921      | -            | -        | 45       | (530)    | -           | -          | -            | -     | 8,435      |
| Net income   | 159,230    | -            | -        | 777      | (9,586)  | -           | -          | -            | -     | 150,422    |
| Net income (loss) of consolidated entities attributable to non-controlling |            |              |          |          |          |             |            |              |       |            |
| interests  | 10,116     |              |          |          | (10,116) |             |            |              | -     |            |
| Net income attributable to AB Unitholders                                  | \$ 149,114 | \$-          | \$       | \$ 777   | \$ 530   | \$-         | \$-        | \$ -         | \$-   | \$ 150,422 |

Please refer to page 35 for notes describing the adjustments.

### **First Quarter 2018 GAAP to Non-GAAP Reconciliation**

#### In US \$ Thousands

| In US \$ Thousands                         |            |              |              |          | Adjust   | tments          |                 |              |           |            |
|--|------------|--------------|--------------|----------|----------|-----------------|-----------------|--------------|-----------|------------|
|  |            | Distribution | Pass         | Deferred | NCI/     | Real Estate     | Contingent      | Acquisition- |           |            |
|  |            | Related      | Through      | Comp.    | Consol   | Credits         | Payment         | Related      |           |            |
|  | GAAP       | Payments     | Expenses     | lnv.     | VIE      | (Charges)       | Adjust.         | Expenses     | Other     | Non-GAAP   |
|  |            | (A)          | (B)          | (C)      | (D)      | (E)             | (F)             | (G)          | (H)       |            |
| Investment advisory and services fees      | \$ 574,116 |              | (1,058)      |          | 1,348    |                 |                 |              | 77,844    | \$ 652,250 |
| Bernstein research services                | 114,400    |              |              |          |          |                 |                 |              |           | 114,400    |
| Distribution revenues                      | 108,004    | (116,752)    |              |          | 41       |                 |                 |              |           | (8,707)    |
| Dividend and interest income               | 28,215     |              |              | (93)     | (13,382) |                 |                 |              |           | 14,740     |
| Investment gains (losses)                  | 26,082     |              |              | 209      | (23,198) |                 |                 |              |           | 3,093      |
| Other revenues                             | 26,510     |              | (9,551)      |          | (846)    |                 |                 |              |           | 16,113     |
| Total revenues                             | 877,327    | (116,752)    | (10,609)     | 116      | (36,037) | -               | -               | -            | 77,844    | 791,889    |
| Less: interest expense                     | 9,540      |              | <b>, , ,</b> |          |          |                 |                 |              |           | 9,540      |
| Net revenues                               | 867,787    | (116,752)    | (10,609)     | 116      | (36,037) | -               | -               | -            | 77,844    | 782,349    |
| Employee compensation and benefits         | 343,825    |              |              | (301)    |          |                 |                 |              | 42,688    | 386,212    |
| Promotion and servicing                    | 170,795    | (116,752)    | (9,412)      | . ,      |          |                 |                 |              |           | 44,631     |
| General and administrative                 | 120,970    |              | (1,197)      |          | (13,481) | 264             |                 |              |           | 106,556    |
| Contingent payment arrangements            | 53         |              |              |          |          |                 | -               |              |           | 53         |
| Interest on borrowings                     | 2,612      |              |              |          |          |                 |                 |              |           | 2,612      |
| Amortization of intangible assets          | 6,861      |              |              |          |          |                 |                 |              |           | 6,861      |
| Net income (loss) of consolidated entities | -,         |              |              |          |          |                 |                 |              |           | -,         |
| attributable to non-controlling interests  | -          |              |              |          | 94       |                 |                 |              |           | 94         |
| Total expenses                             | 645,116    | (116,752)    | (10,609)     | (301)    | (13,387) | 264             | -               | -            | 42,688    | 547,019    |
| Operating income                           | 222,671    | -            | -            | 417      | (22,650) | (264)           | -               | -            | 35,156    | 235,330    |
| Income taxes                               | 15,825     |              |              | 30       | (1,604)  | (19)            |                 |              | 2,500     | 16,732     |
| Net income                                 | 206,846    | -            |              | 387      | (21,046) | (245)           | -               | -            | 32,656    | 218,598    |
| Net income (loss) of consolidated entities |            |              |              |          | /        | · - /           |                 |              | ,         |            |
| attributable to non-controlling interests  | 22,650     |              |              |          | (22,650) |                 |                 |              | -         | -          |
|  |            |              |              |          |          |                 |                 |              |           |            |
| Net income attributable to AB Unitholders  | \$ 184,196 | \$-          | <u>\$ -</u>  | \$ 387   | \$ 1,604 | <u>\$ (245)</u> | <del>\$</del> - | <u>\$ -</u>  | \$ 32,656 | \$ 218,598 |

Please refer to page 35 for notes describing the adjustments.

### Fourth Quarter 2018 GAAP to Non-GAAP Reconciliation

| In US \$ Thousands                         |            | Adjustments  |          |          |          |             |            |              |          |            |
|--|------------|--------------|----------|----------|----------|-------------|------------|--------------|----------|------------|
|  |            | Distribution | Pass     | Deferred | NCI/     | Real Estate | Contingent | Acquisition- |          | _          |
|  |            | Related      | Through  | Comp.    | Consol   | Credits     | Payment    | Related      |          |            |
|  | GAAP       | Payments     | Expenses | Inv.     | VIE      | (Charges)   | Adjust.    | Expenses     | Other    | Non-GAAP   |
|  |            | (A)          | (B)      | (C)      | (D)      | (E)         | (F)        | (G)          | (H)      |            |
| Investment advisory and services fees      | \$ 579,924 |              | (1,099)  |          | (298)    |             |            |              | -        | \$ 578,527 |
| Bernstein research services                | 115,240    |              |          |          |          |             |            |              |          | 115,240    |
| Distribution revenues                      | 100,952    | (108,340)    |          |          | 43       |             |            |              |          | (7,345)    |
| Dividend and interest income               | 26,875     |              |          | (1,631)  | (202)    |             |            |              |          | 25,042     |
| Investment gains (losses)                  | (24,207)   |              |          | 7,104    | 1,615    |             |            |              | 2,733    | (12,755)   |
| Other revenues                             | 22,128     |              | (7,940)  |          | (227)    |             |            |              |          | 13,961     |
| Total revenues                             | 820,912    | (108,340)    | (9,039)  | 5,473    | 931      | -           | -          | -            | 2,733    | 712,670    |
| Less: interest expense                     | 16,252     | . ,          |          |          |          |             |            |              |          | 16,252     |
| Net revenues                               | 804,660    | (108,340)    | (9,039)  | 5,473    | 931      | -           | <u> </u>   | -            | 2,733    | 696,418    |
| Employee compensation and benefits         | 319,297    |              |          | 5,232    |          |             |            |              | -        | 324,529    |
| Promotion and servicing                    | 166,875    | (108,340)    | (7,777)  | -, -     |          |             |            |              |          | 50,758     |
| General and administrative                 | 112,071    | (            | (1,262)  |          | (680)    | (670)       |            | (1,924)      |          | 107,535    |
| Contingent payment arrangements            | (2,376)    |              | · · · ·  |          | ( )      | ( )         | 2,429      |              |          | 53         |
| Interest on borrowings                     | 2,407      |              |          |          |          |             | , -        |              |          | 2,407      |
| Amortization of intangible assets          | 7,027      |              |          |          |          |             |            |              |          | 7,027      |
| Net income (loss) of consolidated entities | .,         |              |          |          |          |             |            |              |          | .,         |
| attributable to non-controlling interests  | -          |              |          |          | (116)    |             |            |              |          | (116)      |
| Total expenses                             | 605,301    | (108,340)    | (9,039)  | 5,232    | (796)    | (670)       | 2,429      | (1,924)      | -        | 492,193    |
| Operating income                           | 199,359    | -            | -        | 243      | 1,727    | 670         | (2,429)    | 1,924        | 2,733    | 204,227    |
| Income taxes                               | 13,033     | -            | -        | 17       | 114      | 45          | (158)      | 127          | 180      | 13,357     |
| Net income                                 | 186,326    | -            | -        | 226      | 1,613    | 625         | (2,271)    | 1,797        | 2,553    | 190,870    |
| Net income (loss) of consolidated entities | ,.=0       |              |          |          | .,       |             | (_,)       | .,. 51       | _,000    | ,          |
| attributable to non-controlling interests  | (1,727)    |              |          |          | 1,727    |             |            |              | -        | -          |
|  | (1,721)    |              |          |          | 1,121    |             |            |              |          |            |
| Net income attributable to AB Unitholders  | \$ 188,053 | \$-          | \$-      | \$ 226   | \$ (114) | \$ 625      | \$ (2,271) | \$ 1,797     | \$ 2,553 | \$ 190,870 |

Please refer to page 35 for notes describing the adjustments.

### **AB Adjusted Financial Results Reconciliation**

Notes to Consolidated Statements of Income and Supplemental Information (Unaudited)

- A. We offset distribution-related payments to third parties as well as amortization of deferred sales commissions against distribution revenues. Such presentation appropriately reflects the nature of these costs as pass-through payments to third parties who perform functions on behalf of our sponsored mutual funds and/or shareholders of these funds. Amortization of deferred sales commissions is offset against net revenues because such costs, over time, essentially offset distribution revenues earned by the company.
- B. We exclude additional pass-through expenses we incur (primarily through our transfer agency) that are reimbursed and recorded as fees in revenues. These fees have no impact on operating income, but they do have an impact on our operating margin. As such, we exclude these fees from adjusted net revenues.
- C. We exclude the impact on net revenues and compensation expense of the mark-to-market gains and losses (as well as the dividends and interest) associated with employee long-term incentive compensation-related investments. In addition, we exclude any EQH-related equity compensation expense as the awards are non-cash and are based on EQH's and no AB's financial performance.
- D. We adjust for the impact of consolidating certain company-sponsored investment funds by eliminating the consolidated company-sponsored investment funds revenues and expenses and including AB's revenues and expenses that were eliminated in consolidation. In addition, the net income of joint ventures attributable to non-controlling interests is excluded because it does not reflect the economic interest attributable to AB.
- E. Real estate credits and charges are excluded since they are not considered part of our core ongoing operations.
- F. The recording of a change in estimate of the contingent consideration payable relating to our acquisitions is not considered part of our core operating results.
- G. Acquisition-related expenses have been excluded because they are not considered part of our core operating results when comparing financial results from period to period and to industry peers.
- H. Other reflects recognition of deferred revenue and compensation related to the Real Estate Investment Equity Fund I performance fee. The net amount was recorded as a cumulative opening January 1,2018 equity adjustment for GAAP, but included in adjusted earnings.

#### **Adjusted Operating Margin**

Adjusted operating margin allows us to monitor our financial performance and efficiency from period to period without the volatility noted above in our discussion of adjusted operating income and to compare our performance to industry peers on a basis that better reflects our performance in our core business. Adjusted operating margin is derived by dividing adjusted operating income by adjusted net revenues.



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