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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT**

**Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934**

Date of Report (Date of earliest event reported):

**April 11, 2003**

**ALLIANCE CAPITAL MANAGEMENT L.P.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**000-29961**

(Commission  
File Number)

**13-4064930**

(I.R.S. Employer  
Identification Number)

**1345 Avenue of the Americas, New York, New York**

(Address of principal executive offices)

**10105**

(Zip Code)

Registrant's telephone number, including area code:

**212-969-1000**

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Item 1. Changes in Control of Registrant.

Not applicable.

Item 2. Acquisition or Disposition of Assets.

Not applicable.

Item 3. Bankruptcy or Receivership.

Not applicable.

Item 4. Changes in Registrant's Certifying Accountant.

Not applicable.

Item 5. Other Events and Regulation FD Disclosure.

Not applicable.

Item 6. Resignations of Registrant's Directors.

Not applicable.

Item 7. Financial Statements and Exhibits.

(a) Financial Statements of Businesses Acquired

None.

(b) Pro Forma Financial Information

None.

(c) Exhibits

99.08

Pursuant to Regulation FD, Alliance Capital Management L.P. is furnishing its News Release dated April 11, 2003.

Item 8. Change in Fiscal Year.

Not applicable.

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Item 9. Regulation FD Disclosure.

Pursuant to Regulation FD, Alliance Capital Management L.P. is furnishing its News Release dated April 11, 2003. The News Release is attached hereto as Exhibit 99.08.

Item 10. Amendments to the Registrant's Code of Ethics, or  
Waiver of a Provision of the Code of Ethics.

Not applicable.

Item 11. Temporary Suspension of Trading under Registrant's  
Employee Benefit Plans.

Not applicable.

Item 12. Results of Operations and Financial Condition.

Not applicable.

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#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALLIANCE CAPITAL MANAGEMENT L.P.

Dated: April 11, 2003

By: Alliance Capital Management  
Corporation, General Partner

By: /s/ Robert H. Joseph, Jr.  
Robert H. Joseph, Jr.  
Senior Vice President and  
Chief Financial Officer

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## News Release

### FOR IMMEDIATE RELEASE

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### ALLIANCE CAPITAL ANNOUNCES MARCH 31, 2003 ASSETS UNDER MANAGEMENT FIRST QUARTER EARNINGS CONFERENCE CALL TO BE HELD ON APRIL 29, 2003

**New York, NY, April 11, 2003** — Alliance Capital Management Holding L.P. (“Alliance Holding”) (NYSE: AC) and Alliance Capital Management L.P. (“Alliance Capital”) today reported preliminary assets under management (AUM) of approximately \$387 billion at March 31, 2003 compared to \$382 billion at February 28, 2003 and \$452 billion at March 31, 2002.

#### ALLIANCE CAPITAL MANAGEMENT L.P. (THE OPERATING PARTNERSHIP) ASSETS UNDER MANAGEMENT (\$ billions)

	At March 31, 2003 (preliminary)				At Feb 28, 2003	At Dec 31, 2002	At Mar 31, 2002
	Retail	Institutional Investment Management	Private Client	Total	Total	Total	Total
<b>Equity</b>							
Growth	\$ 37	\$ 63	\$ 4	\$ 104	\$ 103	\$ 109	\$ 166
Value	22	51	24	97	95	99	108
<b>Total Equity</b>	<u>59</u>	<u>114</u>	<u>28</u>	<u>201</u>	<u>198</u>	<u>208</u>	<u>274</u>
<b>Fixed Income</b>	72	80	12	164	162	156	147
<b>Passive</b>	3	19	0	22	22	23	31
<b>Total</b>	<u>\$ 134</u>	<u>\$ 213</u>	<u>\$ 40</u>	<u>\$ 387</u>	<u>\$ 382</u>	<u>\$ 387</u>	<u>\$ 452</u>

### CONFERENCE CALL INFORMATION RELATING TO FIRST QUARTER 2003 RESULTS

Alliance Capital’s management will review first quarter 2003 financial and operating results on Tuesday, April 29, 2003, during a conference call at 3:00 p.m. (New York Time) that will be hosted by Chairman and Chief Executive Officer, Bruce W. Calvert; President and Chief Operating Officer, John D. Carifa; and Vice Chairman and Chief Investment Officer, Lewis A. Sanders.

Parties interested in listening to the conference call may access it by either telephone or webcast.

1. To listen by telephone, please dial 888-428-4479 in the U.S. or 612-332-7517 outside the U.S., ten minutes before the 3:00 p.m. (New York Time) scheduled start time. Please indicate access code “Alliance” when dialing in.
2. To listen by webcast, please visit Alliance Capital’s Investor Relations website at <http://ir.alliancecapital.com> at least fifteen minutes prior to the call to download and install any necessary audio software.

The presentation slides that will be reviewed during the conference call are expected to be available on the morning of April 29, 2003 on Alliance Capital’s website at the above web address.

A replay of the conference call will be made available for one week beginning at 6:30 p.m. (New York Time) April 29, 2003. In the U.S. please call 800-475-6701 or for callers outside the U.S. 320-365-3844, and provide the access code 680945. The replay will also be available via webcast on Alliance Capital’s website for one week.

### ABOUT ALLIANCE CAPITAL

Alliance Capital is a leading global investment management firm providing investment management services for many of the largest U.S. public and private employee benefit plans, foundations, public employee retirement funds, pension funds, endowments, banks, insurance companies and high-net-worth individuals worldwide. Alliance Capital is also one of the largest mutual fund sponsors, with a diverse family of globally distributed mutual fund portfolios. As one of the world’s leading global investment management organizations, Alliance Capital is able to compete for virtually any portfolio assignment in any developed capital market in the world.

Alliance Holding owns approximately 30.7% of the units of limited partnership interest in Alliance Capital. AXA Financial, Inc. owns approximately 1.9% of the outstanding publicly traded Alliance Holding Units and approximately 54.7% of the outstanding Alliance Capital Units, which, including the general partnership interests in Alliance Capital and Alliance Holding, represent an approximate 55.7% economic interest in Alliance Capital. AXA Financial, Inc. is a wholly owned subsidiary of AXA, one of the largest global financial services organizations. Additional information may be found at [www.alliancecapital.com](http://www.alliancecapital.com).

### **Forward-Looking Statements**

Certain statements provided by Alliance Capital and Alliance Holding in this press release are “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are subject to risks, uncertainties and other factors, which could cause actual results to differ materially from future results expressed or implied by such forward-looking statements. The most significant of such factors include, but are not limited to, the following: the performance of financial markets, the investment performance of Alliance Capital’s sponsored investment products and separately managed accounts, general economic conditions, future acquisitions, competitive conditions, and government regulations, including changes in tax rates. Alliance Capital and Alliance Holding caution readers to carefully consider such factors. Further, such forward-looking statements speak only as of the date on which such statements are made; Alliance Capital and Alliance Holding undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date of such statements.

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