FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

OMB APPROVAL

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Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(b) of the Investment Company Act of 1940

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1. Name and Address of Reporting Person* FEDAK MARILYN G					2. Issuer Name and Ticker or Trading Symbol ALLIANCE CAPITAL MANAGEMENT								5. Relationship of Reporting Person(s) to Issuer (Check all applicable) Director 10% Owner					
(Last)	ast) (First) (Middle)					HOLDING LP [AC]									jive title	below)		ecify
C/O MARK R. MANLEY ALLIANCE CAPITAL MANAGEMENT CORPORATION					3. Date of Earliest Transaction (Month/Day/Year) 02/20/2004									EV	P of Gen	ieral F	artner	
(Street) NEW YORK NY 10105		10105		4. If Amendment, Date of Original Filed (Month/Day/Year) 02/24/2004							6.	Individual or Joint/Group Filing (Check Applicable Line X Form filed by One Reporting Person Form filed by More than One Reporting Person						
(City)	(St	ate)	(Zip)															
		Т	able I - Non-	Derivat	tive S	ecu	rities Ac	quired,	Disp	osed c	of, or Ber	neficial	ly O	wned				
1. Title of Security (Instr. 3) 2. Trans Date (Month/I						Exe if a	Deemed cution Date, ny onth/Day/Yea	Transaction Dispose			ities Acquire d Of (D) (Ins	ed (A) or tr. 3, 4 and	Beneficially Following F		/ Owned Reported	6. Own Form: (D) or I (I) (Inst	Direct II ndirect E tr. 4) C	7. Nature of Indirect Beneficial Ownership
								Code	v	Amount	(A) o (D)	r Price		Transaction (Instr. 3 and			(Instr. 4)
			Table II - D				ties Acq warrants	,				,	Ow	ned				
Derivative Conversion Date		3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year	Code (Instr.		5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)		6. Date Exercisable and Expiration Date (Month/Day/Year)			7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)			8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s)		10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	v	(A)	(D)	Date Exercisabl		xpiration ate	Title	Amount Number Shares			(Instr. 4)			
Units of L.P. Interest in Alliance Capital Management	(1)(2)(3)	02/20/2004		J ⁽⁴⁾			8,160,000	(2)		(2)	Units rep. assign. of beneficial ownership of l.p.	8,160,0	000	\$37.828 ⁽⁴⁾	24,480,000	0 ⁽⁵⁾⁽⁶⁾	I(e)	By SCB Partners

Explanation of Responses:

- 1. The units of limited partnership interest in Alliance Capital Management L.P. ("Alliance Units") are exchangable for units representing assignments of beneficial ownership of limited partnership interests in Alliance Capital Management Holding L.P. ("Holding Units") upon the satisfaction of a number of conditions, including those listed in footnote 2.
- 2. Conditions include, but are not limited to: (i) the issuance of Holding Units must be exempt from registration pursuant to the Securities Act of 1933, as amended, and Alliance Capital Management Holding L.P. ("Holding") must have received any necessary representations, opinions or other documentation in connection with such issuance; (ii) the issuance of Holding Units must be permissible under the Amended and Restated Agreement of Limited Partnership of Holding, dated as of October 29, 1999; (iii) The Equitable Life Assurance Society of the U.S. ("Equitable") must consent to the transfer of the Alliance Units to Holding (which AXA Financial, Inc. ("AXF"), Equitable's indirect parent, has agreed to cause Equitable to do); and (iv) SCB Inc. ("SCB") must provide an outside legal opinion, reasonably satisfactory to Alliance Capital Management L.P. ("Alliance"), stating that the exchange of Alliance Units for Holding Units constitutes a "block transfer" under U.S. Treasury regulations.
- 3. As of the date hereof, the status of the foregoing conditions and their ability to be satisfied at the time of any exchange is not certain. Prior to such exchange, neither SCB nor SCB Partners Inc. ("Partners") is entitled to any rights as a unit holder of Holding. In addition, the number of Holding Units into which the Alliance Units are exchangable is subject to adjustment for anti-dilution.
- 4. On February 20, 2004, Partners delivered an exercise notice to AXF informing AXF of Partners' intention to require AXF (or its designee) to purchase 8,160,000 Alliance Units from Partners in accordance with the terms of a purchase agreement, dated as of June 20, 2000 ("Purchase Agreement"), among AXF, Alliance and SCB. Such purchase was consummated on March 5, 2004. The purchase price for each Alliance Unit sold to AXF pursuant to the Purchase Agreement was determined by averaging the closing prices of a Holding Unit as quoted on the NYSE Composite Transaction Tape for the ten trading days ending on the fifth trading day following February 20, 2004.
- 5. Partners may be deemed to own beneficially and directly 24,480,000 Alliance Units. Partners is a direct, wholly-owned subsidiary of SCB. SCB, through its ownership of Partners, may be deemed to own beneficially and indirectly 24,480,000 Alliance Units following the transaction described herein. SCB disclaims beneficial ownership of the securities reported herein except to the extent of its pecuniary interest therein. SCB and Partners disclaim any beneficial ownership of the Holding Units that they are entitled to receive upon exchange of the Alliance Units because of the uncertainties described in footnotes 1, 2 and 3. Upon such exchange, however, Partners would be deemed to own beneficially and directly any such Holding Units into which Alliance Units are exchanged. SCB would disclaim beneficial ownership of such securities except to the extent of its pecuniary interest therein.
- 6. Reporting Person, by virtue of her positions as Director and Senior Vice President of SCB, Director of Partners and stockholder of SCB, may be deemed to own beneficially and indirectly 24,480,000 Alliance Units. Reporting Person disclaims beneficial ownership of the securities reported herein except to the extent of her pecuniary interest therein. Reporting Person disclaims beneficial ownership of the Holding Units that she is entitled to receive upon exchange of the Alliance Units because of the uncertainties described in footnotes 1, 2 and 3. Upon such exchange, however, Partners may be deemed to own beneficially and directly any such Holding Units into which Alliance Units are exchanged. Reporting Person would disclaim beneficial ownership of such securities except to the extent of her pecuniary interest therein.

Remarks:

<u>/s/ Adam Spilka, by pwr. att'y</u> <u>03/15/2004</u>

** Signature of Reporting Person

Date

 $Reminder: Report \ on \ a \ separate \ line \ for \ each \ class \ of \ securities \ beneficially \ owned \ directly \ or \ indirectly.$

- * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

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