

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549  
FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2024**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File No. 001-09818**

**ALLIANCEBERNSTEIN HOLDING L.P.**

(Exact name of registrant as specified in its charter)

**Delaware**

**13-3434400**

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

**501 Commerce Street, Nashville, TN 37203**

(Address of principal executive offices)

(Zip Code)

**(615) 622-0000**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

**Yes**

**No**

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

**Yes**

**No**

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See definition of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

**Large accelerated filer**

**Accelerated filer**

**Non-accelerated filer**

**Smaller reporting company**

**Emerging growth company**

**If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.**

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act):

**Yes**

**No**

**Securities registered pursuant to Section 12(b) of the Act:**

<b><u>Title of Each Class</u></b>	<b><u>Trading Symbol</u></b>	<b><u>Name of Each Exchange on Which Registered</u></b>
<b>Units Rep. Assignments of Beneficial Ownership of LP Interests in AB Holding ("Units")</b>	<b>AB</b>	<b>New York Stock Exchange</b>

The number of units representing assignments of beneficial ownership of limited partnership interests outstanding as of September 30, 2024 was 113,435,357.\*

\*includes 100,000 units of general partnership interest having economic interests equivalent to the economic interests of the units representing assignments of beneficial ownership of limited partnership interests.

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Part I

FINANCIAL INFORMATION

**Item 1. Financial Statements**

**ALLIANCEBERNSTEIN HOLDING L.P.**  
**Condensed Statements of Financial Condition**  
(in thousands, except unit amounts)  
(unaudited)

	<b>September 30, 2024</b>	<b>December 31, 2023</b>
<b>ASSETS</b>		
Investment in AB	\$ 2,098,703	\$ 2,077,540
Other assets	147	—
<b>Total assets</b>	<b>\$ 2,098,850</b>	<b>\$ 2,077,540</b>
<b>LIABILITIES AND PARTNERS' CAPITAL</b>		
Liabilities:		
Other liabilities	\$ 719	\$ 1,295
<b>Total liabilities</b>	<b>719</b>	<b>1,295</b>
Commitments and contingencies ( <i>See Note 8</i> )		
Partners' capital:		
General Partner: 100,000 general partnership units issued and outstanding	1,384	1,327
Limited partners: 113,335,357 and 114,336,091 limited partnership units issued and outstanding	2,165,060	2,147,147
AB Holding Units held by AB to fund long-term incentive compensation plans	(33,390)	(30,185)
Accumulated other comprehensive (loss)	(34,923)	(42,044)
<b>Total partners' capital</b>	<b>2,098,131</b>	<b>2,076,245</b>
<b>Total liabilities and partners' capital</b>	<b>\$ 2,098,850</b>	<b>\$ 2,077,540</b>

See Accompanying Notes to Condensed Financial Statements.

**ALLIANCEBERNSTEIN HOLDING L.P.****Condensed Statements of Income**

(in thousands, except per unit amounts)

(unaudited)

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
Equity in net income attributable to AB Unitholders	\$ 136,374	\$ 65,761	\$ 345,360	\$ 211,264
Income taxes	9,179	8,770	27,420	26,278
<b>Net income</b>	<b>\$ 127,195</b>	<b>\$ 56,991</b>	<b>\$ 317,940</b>	<b>\$ 184,986</b>
<b>Net income per unit:</b>				
<b>Basic</b>	<b>\$ 1.12</b>	<b>\$ 0.50</b>	<b>\$ 2.77</b>	<b>\$ 1.63</b>
<b>Diluted</b>	<b>\$ 1.12</b>	<b>\$ 0.50</b>	<b>\$ 2.77</b>	<b>\$ 1.63</b>

See Accompanying Notes to Condensed Financial Statements.

**ALLIANCEBERNSTEIN HOLDING L.P.**  
**Condensed Statements of Comprehensive Income**  
(in thousands)  
(unaudited)

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
Net income	\$ 127,195	\$ 56,991	\$ 317,940	\$ 184,986
Other comprehensive income (loss):				
Foreign currency translation adjustments, before reclassification and tax:	7,521	(5,816)	2,785	(1,580)
Less: reclassification adjustment for (losses) in net income upon liquidation	—	—	(4,039)	—
Foreign currency translation adjustment, before tax	7,521	(5,816)	6,824	(1,580)
Income tax (expense)	(48)	(85)	(29)	(57)
Foreign currency translation adjustments, net of tax	7,473	(5,901)	6,795	(1,637)
Changes in employee benefit related items:				
Amortization of prior service cost	3	5	8	10
Recognized actuarial gain	111	254	320	508
Changes in employee benefit related items	114	259	328	518
Income tax benefit (expense)	1	(1)	(2)	(3)
Employee benefit related items, net of tax	115	258	326	515
Other comprehensive income (loss)	7,588	(5,643)	7,121	(1,122)
<b>Comprehensive income</b>	<b>\$ 134,783</b>	<b>\$ 51,348</b>	<b>\$ 325,061</b>	<b>\$ 183,864</b>

See Accompanying Notes to Condensed Financial Statements.

**ALLIANCEBERNSTEIN HOLDING L.P.**  
**Condensed Statements of Changes in Partners' Capital**  
(in thousands)  
(unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
<b>General Partner's Capital</b>				
<b>Balance, beginning of period</b>	\$ 1,343	\$ 1,332	\$ 1,327	\$ 1,355
Net income	112	51	278	163
Cash distributions to Unitholders	(71)	(62)	(221)	(197)
<b>Balance, end of period</b>	<b>1,384</b>	<b>1,321</b>	<b>1,384</b>	<b>1,321</b>
<b>Limited Partners' Capital</b>				
<b>Balance, beginning of period</b>	<b>2,162,868</b>	<b>2,124,142</b>	<b>2,147,147</b>	<b>2,160,207</b>
Net income	127,083	56,940	317,662	184,823
Cash distributions to Unitholders	(81,141)	(69,271)	(253,702)	(223,482)
Retirement of AB Holding Units	(44,063)	(55,168)	(66,477)	(72,592)
Issuance of AB Holding Units to fund long-term incentive compensation plan awards	313	318	20,430	8,005
<b>Balance, end of period</b>	<b>2,165,060</b>	<b>2,056,961</b>	<b>2,165,060</b>	<b>2,056,961</b>
<b>AB Holding Units held by AB to fund long-term incentive compensation plans</b>				
<b>Balance, beginning of period</b>	<b>(36,646)</b>	<b>(35,152)</b>	<b>(30,185)</b>	<b>(37,551)</b>
Change in AB Holding Units held by AB to fund long-term incentive compensation plans	3,256	1,494	(3,205)	3,893
<b>Balance, end of period</b>	<b>(33,390)</b>	<b>(33,658)</b>	<b>(33,390)</b>	<b>(33,658)</b>
<b>Accumulated Other Comprehensive (Loss)</b>				
<b>Balance, beginning of period</b>	<b>(42,511)</b>	<b>(46,487)</b>	<b>(42,044)</b>	<b>(51,008)</b>
Foreign currency translation adjustment, net of tax	7,473	(5,901)	6,795	(1,637)
Changes in employee benefit related items, net of tax	115	258	326	515
<b>Balance, end of period</b>	<b>(34,923)</b>	<b>(52,130)</b>	<b>(34,923)</b>	<b>(52,130)</b>
<b>Total Partners' Capital</b>	<b>\$ 2,098,131</b>	<b>\$ 1,972,494</b>	<b>\$ 2,098,131</b>	<b>\$ 1,972,494</b>

See Accompanying Notes to Condensed Financial Statements.

**ALLIANCEBERNSTEIN HOLDING L.P.**  
**Condensed Statements of Cash Flows**  
(in thousands)  
(unaudited)

	<b>Nine Months Ended September 30,</b>	
	<b>2024</b>	<b>2023</b>
Cash flows from operating activities:		
<b>Net income</b>	<b>\$ 317,940</b>	<b>\$ 184,986</b>
Adjustments to reconcile net income to net cash provided by operating activities:		
Equity in net income attributable to AB Unitholders	(345,360)	(211,264)
Cash distributions received from AB	281,164	248,529
Changes in assets and liabilities:		
(Increase) in other assets	(147)	—
(Decrease) in other liabilities	(576)	(1,071)
<b>Net cash provided by operating activities</b>	<b>253,021</b>	<b>221,180</b>
Cash flows from financing activities:		
Cash distributions to Unitholders	(253,923)	(223,679)
Capital contributions from AB	902	2,499
<b>Net cash used in financing activities</b>	<b>(253,021)</b>	<b>(221,180)</b>
<b>Change in cash and cash equivalents</b>	—	—
Cash and cash equivalents as of beginning of period	—	—
<b>Cash and cash equivalents as of end of period</b>	<b>\$ —</b>	<b>\$ —</b>

See Accompanying Notes to Condensed Financial Statements.

**ALLIANCEBERNSTEIN HOLDING L.P.**  
**Notes to Condensed Financial Statements**  
**September 30, 2024**  
(unaudited)

*The words “we” and “our” refer collectively to AllianceBernstein Holding L.P. (“AB Holding”) and AllianceBernstein L.P. and its subsidiaries (“AB”), or to their officers and employees. Similarly, the word “company” refers to both AB Holding and AB. Where the context requires distinguishing between AB Holding and AB, we identify which of them is being discussed. These statements should be read in conjunction with the audited consolidated financial statements included in the Form 10-K for the year ended December 31, 2023.*

**1. Business Description, Organization and Basis of Presentation**

*Business Description*<sup>(1)</sup>

AB Holding’s principal source of income and cash flow is attributable to its investment in AB limited partnership interests. The condensed financial statements and notes of AB Holding should be read in conjunction with the condensed consolidated financial statements and notes of AB included as an exhibit to this quarterly report on Form 10-Q and with AB Holding’s and AB’s audited financial statements included in AB Holding’s Form 10-K for the year ended December 31, 2023.

AB provides diversified investment management and related services globally to a broad range of clients. Its principal services include:

- **Institutional Services** – servicing its institutional clients, including private and public pension plans, foundations and endowments, insurance companies, central banks and governments worldwide, and affiliates such as Equitable Holdings, Inc. (“EQH”) and its subsidiaries, by means of separately managed accounts, sub-advisory relationships, structured products, collective investment trusts, mutual funds, hedge funds and other investment vehicles.
- **Retail Services** – servicing its retail clients, primarily by means of retail mutual funds sponsored by AB or an affiliated company, sub-advisory relationships with mutual funds sponsored by third parties, separately managed account programs sponsored by financial intermediaries worldwide and other investment vehicles.
- **Private Wealth Services** – servicing its private clients, including high-net-worth individuals and families, trusts and estates, charitable foundations, partnerships, private and family corporations, and other entities, by means of separately managed accounts, hedge funds, mutual funds and other investment vehicles.

AB also provides distribution, shareholder servicing, transfer agency services and administrative services to certain of the mutual funds it sponsors.

AB’s high-quality, in-depth research is the foundation of its asset management and private wealth management businesses. AB’s research disciplines include economic, fundamental equity, fixed income and quantitative research. AB has expertise in multi-asset strategies, wealth management, environmental, social and corporate governance (“ESG”), and alternative investments.

AB provides a broad range of investment services with expertise in:

- Actively managed equity strategies across global and regional universes, as well as capitalization ranges, concentration ranges and investment strategies, including value, growth and core equities;
- Actively-managed traditional and unconstrained fixed income strategies, including taxable and tax-exempt strategies;
- Actively-managed alternative investments, including fundamental and systematically-driven hedge funds, fund of hedge funds and direct assets (e.g., direct lending, real estate and private equity);
- Portfolios with Purpose, including Sustainable, Impact and Responsible+ (Climate-Conscious and ESG leaders) equity, fixed income and multi-asset strategies that address our clients’ desire to invest their capital with a dedicated ESG focus, while pursuing strong investment returns;

- Multi-asset services and solutions, including dynamic asset allocation, customized target-date funds and target-risk funds; and
- Passively managed equity and fixed income strategies, including index, ESG index and enhanced index strategies.

### *Organization*

As of September 30, 2024, EQH owned approximately 4.0% of the issued and outstanding units representing assignments of beneficial ownership of limited partnership interests in AB Holding (“AB Holding Units”). AllianceBernstein Corporation (an indirect wholly-owned subsidiary of EQH, “General Partner”) is the general partner of both AB Holding and AB. AllianceBernstein Corporation owns 100,000 general partnership units in AB Holding and a 1.0% general partnership interest in AB.

As of September 30, 2024, the ownership structure of AB, expressed as a percentage of general and limited partnership interests, was as follows:

EQH and its subsidiaries	60.0 %
AB Holding	39.3
Unaffiliated holders	0.7
	<u>100.0 %</u>

Including both the general partnership and limited partnership interests in AB Holding and AB, EQH and its subsidiaries had an approximate 61.6% economic interest in AB as of September 30, 2024.

### *Basis of Presentation*

The interim condensed financial statements have been prepared in accordance with the instructions to Form 10-Q pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (“SEC”). In the opinion of management, all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of the interim results, have been made. The preparation of the condensed financial statements requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the condensed financial statements and the reported amounts of revenues and expenses during the interim reporting periods. Actual results could differ from those estimates. The condensed statement of financial condition as of December 31, 2023 was derived from audited financial statements. Certain disclosures included in the annual financial statements have been condensed or omitted from these financial statements as they are not required for interim financial statements under principles generally accepted in the United States of America (“GAAP”) and the rules of the SEC.

AB Holding records its investment in AB using the equity method of accounting. AB Holding’s investment is increased to reflect its proportionate share of income of AB and decreased to reflect its proportionate share of losses of AB and cash distributions made by AB to its Unitholders. In addition, AB Holding’s investment is adjusted to reflect its proportionate share of certain capital transactions of AB.

### *Subsequent Events*

We have evaluated subsequent events through the date that these financial statements were filed with the SEC and did not identify any subsequent events that would require disclosure in these financial statements.

<sup>(1)</sup> On April 1, 2024 AB and Societe Generale, a leading European bank, completed their transaction to form a jointly owned equity research provider and cash equity trading partner for institutional investors. AB contributed the Bernstein Research Services cash equities business to the joint venture. For further discussion, see *Note 17 Divestiture to AB's condensed consolidated financial statements attached hereto as Exhibit 99.1.*

## 2. Cash Distributions

AB Holding is required to distribute all of its Available Cash Flow, as defined in the Amended and Restated Agreement of Limited Partnership of AB Holding (“AB Holding Partnership Agreement”), to its Unitholders *pro rata* in accordance with their percentage interests in AB Holding. Available Cash Flow is defined as the cash distributions AB Holding receives from AB minus such amounts as the General Partner determines, in its sole discretion, should be retained by AB Holding for use in its business (such as the payment of taxes) or plus such amounts as the General Partner determines, in its sole discretion, should be released from previously retained cash flow.

On October 24, 2024, the General Partner declared a distribution of \$0.77 per unit, representing a distribution of Available Cash Flow for the three months ended September 30, 2024. Each general partnership unit in AB Holding is entitled to receive distributions equal to those received by each AB Holding Unit. The distribution is payable on November 21, 2024 to holders of record at the close of business on November 4, 2024.

## 3. Long-term Incentive Compensation Plans

AB maintains several unfunded, non-qualified long-term incentive compensation plans, under which the company grants awards of restricted AB Holding Units to its employees and members of the Board of Directors, who are not employed by AB or by any of AB’s affiliates (“Eligible Directors”).

AB funds its restricted AB Holding Unit awards either by purchasing AB Holding Units on the open market or purchasing newly-issued AB Holding Units from AB Holding, and then keeping these AB Holding Units in a consolidated rabbi trust until delivering them or retiring them. In accordance with the AB Holding Partnership Agreement, when AB purchases newly-issued AB Holding Units from AB Holding, AB Holding is required to use the proceeds it receives from AB to purchase the equivalent number of newly-issued AB Units, thus increasing its percentage ownership interest in AB. AB Holding Units held in the consolidated rabbi trust are corporate assets in the name of the trust and are available to the general creditors of AB.

Repurchases of AB Holding Units for the three and nine months ended September 30, 2024 and 2023 consisted of the following:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
	(in millions)			
Total amount of AB Holding Units Purchased <sup>(1)</sup>	1.1	1.8	2.1	2.3
Total Cash Paid for AB Holding Units Purchased <sup>(1)</sup>	\$ 38.6	\$ 56.9	\$ 71.7	\$ 75.7
Open Market Purchases of AB Holding Units Purchased <sup>(1)</sup>	1.1	1.8	1.8	1.8
Total Cash Paid for Open Market Purchases of AB Holding Units <sup>(1)</sup>	\$ 38.6	\$ 56.9	\$ 60.1	\$ 56.9

(1) Purchased on a trade date basis. The difference between open-market purchases and units retained reflects the retention of AB Holding Units from employees to fulfill statutory tax withholding requirements at the time of delivery of long-term incentive compensation awards.

Each quarter, AB considers whether to implement a plan to repurchase AB Holding Units pursuant to Rules 10b5-1 and 10b-18 under the Securities Exchange Act of 1934, as amended (“Exchange Act”). A plan of this type allows a company to repurchase its shares at times when it otherwise might be prevented from doing so because of self-imposed trading blackout periods or because it possesses material non-public information. Each broker selected by AB has the authority under the terms and limitations specified in the plan to repurchase AB Holding Units on AB’s behalf. Repurchases are subject to regulations promulgated by the SEC as well as certain price, market volume and timing constraints specified in the plan. The plan adopted during the third quarter of 2024 expired at the close of business on October 23, 2024. AB may adopt plans in the future to engage in open-market purchases of AB Holding Units to help fund anticipated obligations under its incentive compensation award program and for other corporate purposes.

During the first nine months of 2024 and 2023, AB awarded to employees and Eligible Directors 1.2 million and 0.4 million restricted AB Holding Unit awards, respectively. AB used AB Holding Units repurchased during the applicable period and newly-issued AB Holding Units to fund these restricted AB Holding Unit awards.

#### 4. Net Income per Unit

Basic net income per unit is derived by dividing net income by the basic weighted average number of units outstanding for each period. Diluted net income per unit is derived by adjusting net income for the assumed dilutive effect of compensatory options (“Net income – diluted”) and dividing by the diluted weighted average number of units outstanding for each period.

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
(in thousands, except per unit amounts)				
Net income – basic	\$ 127,195	\$ 56,991	\$ 317,940	\$ 184,986
Net income – diluted	\$ 127,195	\$ 56,991	\$ 317,940	\$ 184,986
Weighted average units outstanding – basic	114,042	113,185	114,592	113,407
Weighted average units outstanding – diluted	114,042	113,185	114,592	113,407
<b>Basic net income per unit</b>	<b>\$ 1.12</b>	<b>\$ 0.50</b>	<b>\$ 2.77</b>	<b>\$ 1.63</b>
<b>Diluted net income per unit</b>	<b>\$ 1.12</b>	<b>\$ 0.50</b>	<b>\$ 2.77</b>	<b>\$ 1.63</b>

There were no anti-dilutive options excluded from diluted net income in the three and nine months ended September 30, 2024 or 2023.

#### 5. Investment in AB

Changes in AB Holding’s investment in AB during the nine-month period ended September 30, 2024 are as follows (in thousands):

Investment in AB as of December 31, 2023	\$ 2,077,540
Equity in net income attributable to AB Unitholders	345,360
Changes in accumulated other comprehensive income	7,121
Cash distributions received from AB	(281,164)
Capital contributions (from) AB	(902)
AB Holding Units retired	(66,477)
AB Holding Units issued to fund long-term incentive compensation plans	20,430
Change in AB Holding Units held by AB for long-term incentive compensation plans	(3,205)
<b>Investment in AB as of September 30, 2024</b>	<b>\$ 2,098,703</b>

#### 6. Units Outstanding

Changes in AB Holding Units outstanding during the nine-month period ended September 30, 2024 are as follows:

Outstanding as of December 31, 2023	114,436,091
Units issued	859,586
Units retired	(1,860,320)
<b>Outstanding as of September 30, 2024</b>	<b>113,435,357</b>

## 7. Income Taxes

AB Holding is a publicly-traded partnership (“PTP”) for federal tax purposes and, accordingly, is not subject to federal or state corporate income taxes. However, AB Holding is subject to the 4.0% New York City unincorporated business tax (“UBT”), net of credits for UBT paid by AB, and to a 3.5% federal tax on partnership gross income from the active conduct of a trade or business. AB Holding’s partnership gross income is derived from its interest in AB.

AB Holding’s federal income tax is computed by multiplying certain AB qualifying revenues by AB Holding’s ownership interest in AB, multiplied by the 3.5% tax rate. Certain AB qualifying revenues are primarily U.S. investment advisory fees, research payments and brokerage commissions. AB Holding Units in AB’s consolidated rabbi trust are not considered outstanding for purposes of calculating AB Holding’s ownership interest in AB.

	Three Months Ended September 30,			Nine Months Ended September 30,		
	2024	2023	% Change	2024	2023	% Change
	(in thousands)			(in thousands)		
Net income attributable to AB Unitholders	\$345,972	\$167,404	106.7 %	\$873,471	\$537,292	62.6 %
Multiplied by: weighted average equity ownership interest	39.4 %	39.3 %		39.5 %	39.3 %	
Equity in net income attributable to AB Unitholders	<u>\$136,374</u>	<u>\$65,761</u>	107.4	<u>\$345,360</u>	<u>\$211,264</u>	63.5
AB qualifying revenues	\$713,242	\$689,323	3.5	\$2,099,807	\$2,059,866	1.9
Multiplied by: weighted average equity ownership interest for calculating tax	35.7 %	35.6 %		36.4 %	35.7 %	
Multiplied by: federal tax	3.5 %	3.5 %		3.5 %	3.5 %	
Federal income taxes	8,924	8,593		26,728	25,713	
State income taxes	255	177		692	565	
<b>Total income taxes</b>	<b><u>\$ 9,179</u></b>	<b><u>\$ 8,770</u></b>	<b>4.7 %</b>	<b><u>\$ 27,420</u></b>	<b><u>\$ 26,278</u></b>	<b>4.3 %</b>
<b>Effective tax rate</b>	<b><u>6.7 %</u></b>	<b><u>13.3 %</u></b>		<b><u>7.9 %</u></b>	<b><u>12.4 %</u></b>	

In order to preserve AB Holding’s status as a PTP for federal income tax purposes, management ensures that AB Holding does not directly or indirectly (through AB) engage in a substantial new line of business. If AB Holding were to lose its status as a PTP, it would be subject to corporate income tax, which would reduce materially AB Holding’s net income and its quarterly distributions to AB Holding Unitholders.

## 8. Commitments and Contingencies

Legal and regulatory matters described below pertain to AB and are included here due to their potential significance to AB Holding’s investment in AB.

With respect to all significant litigation matters, we consider the likelihood of a negative outcome. If we determine the likelihood of a negative outcome is probable and the amount of the loss can be reasonably estimated, we record an estimated loss for the expected outcome of the litigation. If the likelihood of a negative outcome is reasonably possible and we are able to determine an estimate of the possible loss or range of loss in excess of amounts already accrued, if any, we disclose that fact together with the estimate of the possible loss or range of loss. However, it is often difficult to predict the outcome or estimate a possible loss or range of loss because litigation is subject to inherent uncertainties, particularly when plaintiffs allege substantial or indeterminate damages. Such is also the case when the litigation is in its early stages or when the litigation is highly complex or broad in scope. In these cases, we disclose that we are unable to predict the outcome or estimate a possible loss or range of loss.

AB may be involved in various matters, including regulatory inquiries, administrative proceedings and litigation, some of which may allege significant damages. It is reasonably possible that we could incur losses pertaining to these other matters, but we cannot currently estimate any such losses, or a range of reasonably possible losses. Management, after consultation

with legal counsel, currently believes that the outcome of any other individual matter that is pending or threatened, or all of them combined, will not have a material adverse effect on our results of operations, financial condition or liquidity. However, any inquiry, proceeding or litigation has an element of uncertainty; management cannot determine whether further developments relating to any other individual matter that is pending or threatened, or all of them combined, will have a material adverse effect on our results of operation, financial condition or liquidity in any future reporting period.

**Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations**

AB Holding’s principal source of income and cash flow is attributable to its investment in AB Units. AB Holding’s interim condensed financial statements and notes and management’s discussion and analysis of financial condition and results of operations (“MD&A”) should be read in conjunction with those of AB included as an exhibit to this Form 10-Q. They also should be read in conjunction with AB’s audited financial statements and notes and MD&A included in AB Holding’s Form 10-K for the year ended December 31, 2023.

***Results of Operations***

	<u>Three Months Ended September 30,</u>			<u>Nine Months Ended September 30,</u>		
	<u>2024</u>	<u>2023</u>	<u>% Change</u>	<u>2024</u>	<u>2023</u>	<u>% Change</u>
	(in thousands, except per unit amounts)					
Net income attributable to AB Unitholders	\$345,972	\$167,404	106.7 %	\$873,471	\$537,292	62.6 %
Weighted average equity ownership interest	39.4 %	39.3 %		39.5 %	39.3 %	
Equity in net income attributable to AB Unitholders	136,374	65,761	107.4	345,360	211,264	63.5
Income taxes	9,179	8,770	4.7	27,420	26,278	4.3
Net income of AB Holding	<u>\$127,195</u>	<u>\$ 56,991</u>	123.2	<u>\$317,940</u>	<u>\$184,986</u>	71.9
Diluted net income per AB Holding Unit	<u>\$ 1.12</u>	<u>\$ 0.50</u>	124.0	<u>\$ 2.77</u>	<u>\$ 1.63</u>	69.9
Distribution per AB Holding Unit <sup>(1)</sup>	<u>\$ 0.77</u>	<u>\$ 0.65</u>	18.5 %	<u>\$ 2.21</u>	<u>\$ 1.92</u>	15.1 %

<sup>(1)</sup> Distributions reflect the impact of AB’s non-GAAP adjustments.

AB Holding's net income for the three and nine months ended September 30, 2024 increased \$70.2 million and \$133.0 million, respectively, as compared to the corresponding periods in 2023 primarily due to higher net income attributable to AB Unitholders.

AB Holding’s partnership gross income is derived from its interest in AB. AB Holding’s income taxes, which reflect a 3.5% federal tax on its partnership gross income from the active conduct of a trade or business, are computed by multiplying certain AB qualifying revenues by AB Holding’s ownership interest in AB, multiplied by the 3.5% tax rate. Certain AB qualifying revenues are primarily U.S. investment advisory fees, research payments and brokerage commissions. AB Holding's effective tax rate was 6.7% during the three months ended September 30, 2024, compared to 13.3% during the three months ended September 30, 2023. AB Holding's effective tax rate was 7.9% during the nine months ended September 30, 2024, compared to 12.4% during the nine months ended September 30, 2023. *See Note 7 to the condensed financial statements in Item 1* for the calculation of income tax expense.

***Management Operating Metrics***

As supplemental information, AB provides the performance measures “adjusted net revenues,” “adjusted operating income” and “adjusted operating margin,” which are the principal metrics management uses in evaluating and comparing the period-to-period operating performance of AB. Management principally uses these metrics in evaluating performance because they present a clearer picture of AB's operating performance and allow management to see long-term trends without the distortion primarily caused by long-term incentive compensation-related mark-to-market adjustments, acquisition-related expenses, interest expense and other adjustment items. Similarly, management believes that these management operating metrics help investors better understand the underlying trends in AB's results and, accordingly, provide a valuable perspective for investors. Such measures are not based on generally accepted accounting principles (“non-GAAP measures”).

We provide the non-GAAP measures "adjusted net income" and "adjusted diluted net income per unit" because our quarterly distribution per unit is typically our adjusted diluted net income per unit (which is derived from adjusted net income).

These non-GAAP measures are provided in addition to, and not as substitutes for, net revenues, operating income and operating margin, and they may not be comparable to non-GAAP measures presented by other companies. Management uses both GAAP and non-GAAP measures in evaluating the company’s financial performance. The non-GAAP measures alone may pose limitations because they do not include all of AB’s revenues and expenses. Further, adjusted diluted net income per AB

Holding Unit is not a liquidity measure and should not be used in place of cash flow measures. See AB's MD&A contained in Exhibit 99.1.

The impact of these adjustments on AB Holding's net income and diluted net income per AB Holding Unit is as follows:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	(in thousands, except per Unit amounts)			
AB non-GAAP adjustments <sup>1</sup>	\$ (104,529)	\$ 46,231	\$ (175,233)	\$ 87,185
AB income tax benefit (expense) on non-GAAP adjustments	4,282	(2,761)	10,337	(4,156)
AB non-GAAP adjustments, after taxes	(100,247)	43,470	(164,896)	83,029
AB Holding's weighted average equity ownership interest in AB	39.4 %	39.3 %	39.5 %	39.3 %
<b>Impact on AB Holding's net income of AB non-GAAP adjustments</b>	<b>\$ (39,515)</b>	<b>\$ 17,077</b>	<b>\$ (65,198)</b>	<b>\$ 32,647</b>
Net income – diluted, GAAP basis	\$ 127,195	\$ 56,991	\$ 317,940	\$ 184,986
Impact on AB Holding's net income of AB non-GAAP adjustments	(39,515)	17,077	(65,198)	32,647
Adjusted net income – diluted	<u>\$ 87,680</u>	<u>\$ 74,068</u>	<u>\$ 252,742</u>	<u>\$ 217,633</u>
<b>Diluted net income per AB Holding Unit, GAAP basis</b>	<b>\$ 1.12</b>	<b>\$ 0.50</b>	<b>\$ 2.77</b>	<b>\$ 1.63</b>
Impact of AB non-GAAP adjustments	(0.35)	0.15	(0.56)	0.29
<b>Adjusted diluted net income per AB Holding Unit</b>	<b><u>\$ 0.77</u></b>	<b><u>\$ 0.65</u></b>	<b><u>\$ 2.21</u></b>	<b><u>\$ 1.92</u></b>

The degree to which AB's non-GAAP adjustments impact AB Holding's net income fluctuates based on AB Holding's ownership percentage in AB.

### **Cash Distributions**

AB Holding is required to distribute all of its Available Cash Flow, as defined in the AB Holding Partnership Agreement, to its Unitholders (including the General Partner). Available Cash Flow typically is the adjusted diluted net income per unit for the quarter multiplied by the number of units outstanding at the end of the quarter. Management anticipates that Available Cash Flow will continue to be based on adjusted diluted net income per unit, unless management determines, with concurrence of the Board of Directors, that one or more adjustments made to adjusted net income should not be made with respect to the Available Cash Flow calculation. See Note 2 to the condensed financial statements in Item 1 for a description of Available Cash Flow.

### **Capital Resources and Liquidity**

During the nine months ended September 30, 2024, net cash provided by operating activities was \$253.0 million, compared to \$221.2 million during the corresponding 2023 period. The increase primarily resulted from higher distributions received from AB of \$32.6 million.

During the nine months ended September 30, 2024, net cash used in financing activities was \$253.0 million, compared to \$221.2 million during the corresponding 2023 period. The increase was primarily due to higher cash distributions to Unitholders of \$30.2 million.

Management believes that AB Holding will have the resources it needs to meet its financial obligations as a result of the cash flow AB Holding realizes from its investment in AB. AB Holding's cash inflow is comprised entirely of distributions from AB. These distributions are subsequently distributed (net of taxes paid) in their entirety to AB Holding's Unitholders. As a result,

<sup>1</sup> Includes all AB non-GAAP adjustments to pre-tax income which includes the gain on divestiture.

AB Holding has no liquidity risk as it only pays distributions to AB Holding's Unitholders to the extent of distributions received from AB (net of taxes paid).

### ***Commitments and Contingencies***

See Note 8 to the condensed financial statements in Item 1.

### **CAUTIONS REGARDING FORWARD-LOOKING STATEMENTS**

Certain statements provided by management in this report and in the portion of AB's Form 10-Q attached hereto as *Exhibit 99.1* are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are subject to risks, uncertainties and other factors that could cause actual results to differ materially from future results expressed or implied by such forward-looking statements. The most significant of these factors include, but are not limited to, the following: the performance of financial markets, the investment performance of sponsored investment products and separately managed accounts, general economic conditions, industry trends, future acquisitions, integration of acquired companies, competitive conditions and government regulations, including changes in tax regulations and rates and the manner in which the earnings of publicly-traded partnerships are taxed. We caution readers to carefully consider such factors. Further, these forward-looking statements speak only as of the date on which such statements are made; we undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date of such statements. For further information regarding these forward-looking statements and the factors that could cause actual results to differ, see "Risk Factors" in Part I, Item 1A of our Form 10-K for the year ended December 31, 2023 and Part II, Item 1A in this Form 10-Q. Any or all of the forward-looking statements that we make in our Form 10-K, this Form 10-Q, other documents we file with or furnish to the SEC, and any other public statements we issue, may turn out to be wrong. It is important to remember that other factors besides those listed in "Risk Factors" and those listed below could also adversely impact our revenues, financial condition, results of operations and business prospects.

The forward-looking statements referred to in the preceding paragraph, most of which directly affect AB but also affect AB Holding because AB Holding's principal source of income and cash flow is attributable to its investment in AB, include statements regarding:

- Our belief that the cash flow AB Holding realizes from its investment in AB will provide AB Holding with the resources it needs to meet its financial obligations: AB Holding's cash flow is dependent on the quarterly cash distributions it receives from AB. Accordingly, AB Holding's ability to meet its financial obligations is dependent on AB's cash flow from its operations, which is subject to the performance of the capital markets and other factors beyond our control.
- Our financial condition and ability to access the public and private capital markets providing adequate liquidity for our general business needs: Our financial condition is dependent on our cash flow from operations, which is subject to the performance of the capital markets, our ability to maintain and grow client assets under management and other factors beyond our control. Our ability to access public and private capital markets on reasonable terms may be limited by adverse market conditions, our firm's credit ratings, our profitability and changes in government regulations, including tax rates and interest rates.
- The outcome of litigation: Litigation is inherently unpredictable, and excessive damage awards do occur. Though we have stated that we do not expect any pending legal proceedings to have a material adverse effect on our results of operations, financial condition or liquidity, any settlement or judgment with respect to a legal proceeding could be significant and could have such an effect.
- The possibility that we will engage in open market purchases of AB Holding Units to help fund anticipated obligations under our incentive compensation award program: The number of AB Holding Units AB may decide to buy in future periods, if any, to help fund incentive compensation awards depends on various factors, some of which are beyond our control, including the fluctuation in the price of an AB Holding Unit (NYSE: AB) and the availability of cash to make these purchases.
- Our determination that adjusted employee compensation expense, excluding the impact of performance-based fees, generally should not exceed 50% of our adjusted net revenues on an annual basis: Aggregate employee compensation reflects employee performance and competitive compensation levels. Fluctuations in our revenues and/or changes in competitive compensation levels could result in adjusted employee compensation expense exceeding 50% of our adjusted net revenues.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

There have been no material changes in AB Holding's market risk from the information provided under "*Quantitative and Qualitative Disclosures About Market Risk*" in Part II, Item 7A of AB Holding's Form 10-K for the year ended December 31, 2023.

### **Item 4. Controls and Procedures**

#### ***Disclosure Controls and Procedures***

Each of AB Holding and AB maintains a system of disclosure controls and procedures that is designed to ensure that information required to be disclosed in our reports under the Exchange Act is (i) recorded, processed, summarized and reported in a timely manner, and (ii) accumulated and communicated to management, including the Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO"), to permit timely decisions regarding our disclosure.

As of the end of the period covered by this report, management carried out an evaluation, under the supervision and with the participation of the CEO and the CFO, of the effectiveness of the design and operation of the disclosure controls and procedures. Based on this evaluation, the CEO and the CFO concluded that the disclosure controls and procedures are effective.

#### ***Changes in Internal Control over Financial Reporting***

No change in our internal control over financial reporting occurred during the third quarter of 2024 that materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**Part II**

**OTHER INFORMATION**

**Item 1. Legal Proceedings**

See Note 8 to the condensed financial statements contained in Part I, Item 1.

**Item 1A. Risk Factors**

There have been no material changes to the risk factors from those appearing in AB Holding's Annual Report on Form 10-K for the fiscal year ended December 31, 2023.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

There were no AB Holding Units sold by AB Holding in the period covered by this report that were not registered under the Securities Act.

Each quarter, AB considers whether to implement a plan to repurchase AB Holding Units pursuant to Rules 10b5-1 and 10b-18 under the Securities Exchange Act of 1934 ("Exchange Act"). The plan adopted during the third quarter of 2024 expired at the close of business on October 23, 2024. AB may adopt additional plans in the future to engage in open-market purchases of AB Holding Units to help fund anticipated obligations under the firm's incentive compensation award program and for other corporate purposes. See Note 3 to the condensed financial statements contained in Part I, Item 1.

AB Holding Units bought by us or one of our affiliates during the third quarter of 2024 are as follows:

**ISSUER PURCHASES OF EQUITY SECURITIES**

<b>Period</b>	<b>Total Number of AB Holding Units Purchased</b>	<b>Average Price Paid Per AB Holding Unit, net of Commissions</b>	<b>Total Number of AB Holding Units Purchased as Part of Publicly Announced Plans or Programs</b>	<b>Maximum Number (or Approximate Dollar Value) of AB Holding Units that May Yet Be Purchased Under the Plans or Programs</b>
7/1/24 - 7/31/24 <sup>(1)(2)</sup>	337,602	\$ 33.94	—	—
8/1/24 - 8/31/24 <sup>(1)(2)</sup>	477,941	33.34	—	—
9/1/24 - 9/30/24 <sup>(1)(2)</sup>	322,550	34.17	—	—
<b>Total</b>	<b>1,138,093</b>	<b>\$ 33.76</b>	—	—

<sup>(1)</sup> During the third quarter of 2024, AB retained from employees 4,919 AB Holding Units to allow them to fulfill statutory withholding tax requirements at the time of distribution of long-term incentive compensation awards.

<sup>(2)</sup> During the third quarter of 2024, AB purchased 1,133,174 AB Holding Units on the open market pursuant to a Rule 10b5-1 plan to help fund anticipated obligations under our incentive compensation award program.

AB Units bought by us or one of our affiliates during the third quarter of 2024 are as follows:

**ISSUER PURCHASES OF EQUITY SECURITIES**

<b>Period</b>	<b>Total Number of AB Units Purchased</b>	<b>Average Price Paid Per AB Unit, net of Commissions</b>	<b>Total Number of AB Units Purchased as Part of Publicly Announced Plans or Programs</b>	<b>Maximum Number (or Approximate Dollar Value) of AB Units that May Yet Be Purchased Under the Plans or Programs</b>
7/1/24 - 7/31/24	—	—	—	—
8/1/24 - 8/31/24	—	—	—	—
9/1/24 - 9/30/24 <sup>(1)</sup>	2,950	34.01	—	—
<b>Total</b>	<b>2,950</b>	<b>\$ 34.01</b>	—	—

<sup>(1)</sup> During third quarter of 2024, AB purchased 2,950 AB Units in private transactions and retired them.

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Mine Safety Disclosures**

None.

**Item 5. Other Information**

Pursuant to item 408(a) of Regulation S-K there were no directors or officers that had adopted or terminated a 10b5-1 plan or other trading arrangement during the third quarter of 2024.

**Item 6. Exhibits**

- 31.1 [Certification of Mr. Bernstein furnished pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.](#)
- 31.2 [Certification of Ms. Marks furnished pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.](#)
- 32.1 [Certification of Mr. Bernstein furnished for the purpose of complying with Rule 13a-14\(b\) or Rule 15d-14\(b\) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.](#)
- 32.2 [Certification of Ms.Marks furnished for the purpose of complying with Rule 13a-14\(b\) or Rule 15d-14\(b\) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.](#)
- 99.1 [Part I, Items 1 through 4 of the AllianceBernstein L.P. Quarterly Report on Form 10-Q for the quarter ended September 30, 2024.](#)
- 101.INS XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
- 101.SCH XBRL Taxonomy Extension Schema.
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase.
- 101.LAB XBRL Taxonomy Extension Label Linkbase.
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase.
- 101.DEF XBRL Taxonomy Extension Definition Linkbase.
- 104 The cover page from the Company’s Quarterly Report on Form 10-Q for the quarter ended September 30, 2024, formatted in Inline XBRL (included in Exhibit 101).

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: October 24, 2024

**ALLIANCEBERNSTEIN HOLDING L.P.**

By: /s/ Jackie Marks

Jackie Marks  
Chief Financial Officer

By: /s/ Thomas Simeone

Thomas Simeone  
Controller & Chief Accounting Officer

Part I  
FINANCIAL INFORMATION

**Item 1. Financial Statements**

**ALLIANCEBERNSTEIN L.P.  
AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Financial Condition**  
(in thousands, except unit amounts)  
(unaudited)

	<u>September 30, 2024</u>	<u>December 31, 2023</u>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 665,465	\$ 1,000,103
Cash and securities segregated, at fair value (cost: \$542,166 and \$859,448)	546,769	867,680
Receivables, net:		
Brokers and dealers	48,933	53,144
Brokerage clients	1,411,383	1,314,656
AB funds fees	373,691	343,334
Other fees	131,171	125,500
Investments:		
Joint ventures	287,829	—
Other	245,755	243,554
Assets of consolidated company-sponsored investment funds:		
Cash and cash equivalents	5,813	7,739
Investments	267,029	397,174
Other assets	4,735	25,299
Furniture, equipment and leasehold improvements, net	239,499	176,348
Goodwill	3,598,591	3,598,591
Intangible assets, net	228,973	264,555
Deferred sales commissions, net	157,864	87,374
Right-of-use assets	467,045	323,766
Assets held for sale	—	564,776
Other assets	251,629	216,213
<b>Total assets</b>	<b><u>\$ 8,932,174</u></b>	<b><u>\$ 9,609,806</u></b>

	September 30, 2024	December 31, 2023
<b>LIABILITIES, REDEEMABLE NON-CONTROLLING INTEREST AND CAPITAL</b>		
Liabilities:		
Payables:		
Brokers and dealers	\$ 186,480	\$ 259,175
Brokerage clients	1,795,116	2,200,835
AB mutual funds	762	644
Contingent consideration liability	129,219	252,690
Accounts payable and accrued expenses	305,630	172,163
Lease liabilities	537,856	369,017
Liabilities of consolidated company-sponsored investment funds	4,933	12,537
Accrued compensation and benefits	756,827	372,305
Debt	500,000	1,154,316
Liabilities held for sale	—	153,342
<b>Total liabilities</b>	<b>4,216,823</b>	<b>4,947,024</b>
Commitments and contingencies ( <i>See Note 12</i> )		
Redeemable non-controlling interest of consolidated entities	127,217	209,420
Capital:		
General Partner	46,645	45,388
Limited partners: 285,586,728 and 286,609,212 units issued and outstanding	4,714,973	4,590,619
Receivables from affiliates	(3,492)	(4,490)
AB Holding Units held for long-term incentive compensation plans	(84,913)	(76,363)
Accumulated other comprehensive (loss)	(88,812)	(106,364)
<b>Partners' capital attributable to AB Unitholders</b>	<b>4,584,401</b>	<b>4,448,790</b>
Non-redeemable non-controlling interests in consolidated entities	3,733	4,572
<b>Total capital</b>	<b>4,588,134</b>	<b>4,453,362</b>
<b>Total liabilities, non-controlling interest and capital</b>	<b>\$ 8,932,174</b>	<b>\$ 9,609,806</b>

See Accompanying Notes to Condensed Consolidated Financial Statements.

**ALLIANCEBERNSTEIN L.P.**  
**AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Income**  
(in thousands, except per unit amounts)  
(unaudited)

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
<b>Revenues:</b>				
Investment advisory and services fees	\$ 842,386	\$ 748,951	\$ 2,444,118	\$ 2,199,536
Bernstein research services	—	93,875	96,222	285,760
Distribution revenues	189,216	149,049	527,811	434,925
Dividend and interest income	38,940	49,889	127,441	150,761
Investment (losses)	(3,512)	(6,694)	(15,398)	(760)
Other revenues	39,673	24,484	104,133	75,349
<b>Total revenues</b>	<b>1,106,703</b>	<b>1,059,554</b>	<b>3,284,327</b>	<b>3,145,571</b>
Less: Broker-dealer related interest expense	21,214	27,498	66,744	80,968
<b>Net revenues</b>	<b>1,085,489</b>	<b>1,032,056</b>	<b>3,217,583</b>	<b>3,064,603</b>
<b>Expenses:</b>				
Employee compensation and benefits	424,893	453,619	1,300,989	1,315,861
Promotion and servicing:				
Distribution-related payments	192,230	155,620	545,120	454,039
Amortization of deferred sales commissions	15,005	9,585	40,152	26,506
Trade execution, marketing, T&E and other	38,312	52,289	134,243	157,057
General and administrative	155,808	145,388	439,450	434,976
Contingent payment arrangements	(125,947)	15,364	(120,831)	20,251
Interest on borrowings	8,456	13,209	37,139	41,594
Amortization of intangible assets	11,451	11,732	34,754	35,148
<b>Total expenses</b>	<b>720,208</b>	<b>856,806</b>	<b>2,411,016</b>	<b>2,485,432</b>
<b>Operating income</b>	<b>365,281</b>	<b>175,250</b>	<b>806,567</b>	<b>579,171</b>
Gain on divestiture	—	—	134,555	—
<b>Non-operating income</b>	<b>—</b>	<b>—</b>	<b>134,555</b>	<b>—</b>
<b>Pre-tax income</b>	<b>365,281</b>	<b>175,250</b>	<b>941,122</b>	<b>579,171</b>
Income taxes	14,255	10,010	50,389	31,253
<b>Net income</b>	<b>351,026</b>	<b>165,240</b>	<b>890,733</b>	<b>547,918</b>
Net income of consolidated entities attributable to non-controlling interests	5,054	(2,164)	17,262	10,626
<b>Net income attributable to AB Unitholders</b>	<b>\$ 345,972</b>	<b>\$ 167,404</b>	<b>\$ 873,471</b>	<b>\$ 537,292</b>
<b>Net income per AB Unit:</b>				
<b>Basic</b>	<b>\$ 1.20</b>	<b>\$ 0.58</b>	<b>\$ 3.02</b>	<b>\$ 1.86</b>
<b>Diluted</b>	<b>\$ 1.20</b>	<b>\$ 0.58</b>	<b>\$ 3.02</b>	<b>\$ 1.86</b>

See Accompanying Notes to Condensed Consolidated Financial Statements.

**ALLIANCEBERNSTEIN L.P.**  
**AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Comprehensive Income**  
(in thousands)  
(unaudited)

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
Net income	\$ 351,026	\$ 165,240	\$ 890,733	\$ 547,918
Other comprehensive income (loss):				
Foreign currency translation adjustments, before reclassification and tax:	18,677	(15,627)	6,789	(4,971)
Less: reclassification adjustment for (losses) in net income upon liquidation	—	—	(10,197)	—
Foreign currency translation adjustments, before tax	18,677	(15,627)	16,986	(4,971)
Income tax (expense)	(163)	(274)	(108)	(211)
Foreign currency translation adjustments, net of tax	18,514	(15,901)	16,878	(5,182)
Changes in employee benefit related items:				
Amortization of prior service cost	6	6	18	18
Recognized actuarial gain	105	298	664	894
Changes in employee benefit related items	111	304	682	912
Income tax (expense)	(1)	(1)	(8)	(5)
Employee benefit related items, net of tax	110	303	674	907
Other comprehensive income (loss)	18,624	(15,598)	17,552	(4,275)
Less: Comprehensive income in consolidated entities attributable to non-controlling interests	5,054	(2,164)	17,262	10,626
<b>Comprehensive income attributable to AB Unitholders</b>	<b>\$ 364,596</b>	<b>\$ 151,806</b>	<b>\$ 891,023</b>	<b>\$ 533,017</b>

See Accompanying Notes to Condensed Consolidated Financial Statements.

**ALLIANCEBERNSTEIN L.P.  
AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Changes in Partners' Capital**  
(in thousands)  
(unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
<b>General Partner's Capital</b>				
<b>Balance, beginning of period</b>	\$ 45,880	\$ 45,233	\$ 45,388	\$ 45,985
Net income	3,460	1,674	8,735	5,373
Cash distributions to General Partner	(2,285)	(1,962)	(7,101)	(6,319)
Long-term incentive compensation plans activity	27	31	83	34
(Retirement) of AB Units, net	(437)	(549)	(460)	(646)
<b>Balance, end of period</b>	<b>46,645</b>	<b>44,427</b>	<b>46,645</b>	<b>44,427</b>
<b>Limited Partners' Capital</b>				
<b>Balance, beginning of period</b>	4,639,147	4,573,989	4,590,619	4,648,113
Net income	342,512	165,730	864,736	531,919
Cash distributions to Unitholders	(226,031)	(193,614)	(702,324)	(624,470)
Long-term incentive compensation plans activity	2,759	3,025	8,256	3,352
(Retirement) of AB Units, net	(43,414)	(54,308)	(46,314)	(64,092)
<b>Balance, end of period</b>	<b>4,714,973</b>	<b>4,494,822</b>	<b>4,714,973</b>	<b>4,494,822</b>
<b>Receivables from Affiliates</b>				
<b>Balance, beginning of period</b>	(3,822)	(5,148)	(4,490)	(4,270)
Long-term incentive compensation awards expense	291	142	797	548
Capital contributions from (to) AB Holding	39	(234)	201	(1,518)
<b>Balance, end of period</b>	<b>(3,492)</b>	<b>(5,240)</b>	<b>(3,492)</b>	<b>(5,240)</b>
<b>AB Holding Units held for Long-term Incentive Compensation Plans</b>				
<b>Balance, beginning of period</b>	(92,612)	(89,343)	(76,363)	(95,318)
Purchases of AB Holding Units to fund long-term compensation plans, net	(39,342)	(52,175)	(73,131)	(70,837)
Retirement of AB Units, net	43,751	54,851	47,378	65,607
Long-term incentive compensation awards expense	6,266	3,600	26,645	18,561
Re-valuation of AB Holding Units held in rabbi trust	(2,976)	(3,291)	(9,442)	(4,371)
<b>Balance, end of period</b>	<b>(84,913)</b>	<b>(86,358)</b>	<b>(84,913)</b>	<b>(86,358)</b>
<b>Accumulated Other Comprehensive (Loss)</b>				
<b>Balance, beginning of period</b>	(107,436)	(118,154)	(106,364)	(129,477)
Foreign currency translation adjustment, net of tax	18,514	(15,901)	16,878	(5,182)
Changes in employee benefit related items, net of tax	110	303	674	907
<b>Balance, end of period</b>	<b>(88,812)</b>	<b>(133,752)</b>	<b>(88,812)</b>	<b>(133,752)</b>
<b>Total Partners' Capital attributable to AB Unitholders</b>	<b>4,584,401</b>	<b>4,313,899</b>	<b>4,584,401</b>	<b>4,313,899</b>
<b>Non-redeemable Non-controlling Interests in Consolidated Entities</b>				
<b>Balance, beginning of period</b>	3,540	10,385	4,572	12,607
Net income	195	108	1,763	623
Distributions (to) from non-controlling interests, net	(1)	139	(2,696)	(2,334)
Adjustment	—	—	—	(264)
Contributions (to) from non-controlling interest	(1)	—	94	—
<b>Balance, end of period</b>	<b>3,733</b>	<b>10,632</b>	<b>3,733</b>	<b>10,632</b>
<b>Total Capital</b>	<b>\$ 4,588,134</b>	<b>\$ 4,324,531</b>	<b>\$ 4,588,134</b>	<b>\$ 4,324,531</b>

See Accompanying Notes to Condensed Consolidated Financial Statements.

**ALLIANCEBERNSTEIN L.P. AND SUBSIDIARIES**  
**Condensed Consolidated Statements of Cash Flows**  
(in thousands)  
(unaudited)

	<b>Nine Months Ended September 30,</b>	
	<b>2024</b>	<b>2023</b>
<b>Cash flows from operating activities:</b>		
<b>Net income</b>	<b>\$ 890,733</b>	<b>\$ 547,918</b>
Adjustments to reconcile net income to net cash provided by operating activities:		
Amortization of deferred sales commissions	40,152	26,506
Non-cash long-term incentive compensation expense	27,442	19,109
Depreciation and other amortization	69,673	68,868
Unrealized (gains) losses on investments	(13,901)	3,892
Equity in earnings of equity method investments	35,443	—
Unrealized (gains) on investments of consolidated company-sponsored investment funds	(20,900)	(22,413)
(Gain) on divestiture	(134,555)	—
Non-cash lease expense	90,913	76,745
Remeasurement of contingent payment arrangements	(128,505)	13,115
Other, net	16,963	18,102
Changes in assets and liabilities:		
Decrease in securities, segregated	320,911	594,497
(Increase) decrease in receivables	(61,177)	332,161
Decrease (increase) in investments	18,880	(24,726)
Decrease in investments of consolidated company-sponsored investment funds	151,045	219,144
(Increase) in deferred sales commissions	(110,642)	(47,442)
Decrease (increase) in other assets	26,187	(53,776)
Decrease in other assets of consolidated company-sponsored investment funds	20,564	29,990
(Decrease) in other liabilities of consolidated company-sponsored investment funds	(7,604)	(41,228)
(Decrease) in payables	(504,165)	(1,253,296)
Increase (decrease) in accounts payable and accrued expenses	79,860	(2,656)
Increase in accrued compensation and benefits	394,899	366,485
Cash payments to relieve operating lease liabilities	(62,165)	(80,678)
<b>Net cash provided by operating activities</b>	<b>1,140,051</b>	<b>790,317</b>
<b>Cash flows from investing activities:</b>		
Purchases of furniture, equipment and leasehold improvements	(99,930)	(21,399)
Divestiture of business (includes \$304.0 million in cash proceeds)	(40,196)	—
Capital contribution to equity method investments	(39,401)	—
Debt repayment from equity method investments	86,200	—
Net cash contribution (to) affiliates	(902)	(2,499)

	<b>Nine Months Ended September 30,</b>	
	<b>2024</b>	<b>2023</b>
<b>Net cash (used in) investing activities</b>	<b>(94,229)</b>	<b>(23,898)</b>
<b>Cash flows from financing activities:</b>		
(Repayment of) debt, net	(654,316)	(90,000)
(Decrease) in overdrafts payable	(2)	—
Distributions to General Partner and Unitholders	(709,424)	(630,789)
(Redemptions) of non-controlling interest in consolidated company-sponsored investment funds, net	(99,465)	(196,348)
Purchases of AB Holding Units to fund long-term incentive compensation plan awards, net	(73,131)	(70,837)
Other, net	(7,011)	(3,523)
<b>Net cash (used in) financing activities</b>	<b>(1,543,349)</b>	<b>(991,497)</b>
Effect of exchange rate changes on cash and cash equivalents	7,916	(2,240)
<b>Net (decrease) in cash and cash equivalents</b>	<b>(489,611)</b>	<b>(227,318)</b>
Cash and cash equivalents as of beginning of the period	1,160,889	1,309,017
<b>Cash and cash equivalents as of end of the period</b>	<b>\$ 671,278</b>	<b>\$ 1,081,699</b>

See Accompanying Notes to Condensed Consolidated Financial Statements.

**ALLIANCEBERNSTEIN L.P.**  
**AND SUBSIDIARIES**  
**Notes to Condensed Consolidated Financial Statements**  
**September 30, 2024**  
(unaudited)

*The words “we” and “our” refer collectively to AllianceBernstein L.P. and its subsidiaries (“AB”), or to their officers and employees. Similarly, the word “company” refers to AB. These statements should be read in conjunction with AB’s audited consolidated financial statements included in AB’s Form 10-K for the year ended December 31, 2023.*

## 1. Business Description Organization and Basis of Presentation

### *Business Description <sup>(1)</sup>*

We provide diversified investment management and related services globally to a broad range of clients. Our principal services include:

- **Institutional Services** – servicing our institutional clients, including private and public pension plans, foundations and endowments, insurance companies, central banks and governments worldwide, and affiliates such as Equitable Holdings, Inc. (“EQH”) and its subsidiaries, by means of separately-managed accounts, sub-advisory relationships, structured products, collective investment trusts, mutual funds, hedge funds and other investment vehicles.
- **Retail Services** – servicing our retail clients, primarily by means of retail mutual funds sponsored by AB or an affiliated company, sub-advisory relationships with mutual funds sponsored by third parties, separately-managed account programs sponsored by financial intermediaries worldwide and other investment vehicles.
- **Private Wealth Services** – servicing our private clients, including high-net-worth individuals and families, trusts and estates, charitable foundations, partnerships, private and family corporations, and other entities, by means of separately-managed accounts, hedge funds, mutual funds and other investment vehicles.

AB also provides distribution, shareholder servicing, transfer agency services and administrative services to the mutual funds we sponsor.

AB’s high-quality, in-depth research is the foundation of its asset management and private wealth management businesses. AB’s research disciplines include economic, fundamental equity, fixed income and quantitative research. In addition, AB has expertise in multi-asset strategies, wealth management, environmental, social and corporate governance (“ESG”), and alternative investments.

AB provides a broad range of investment services with expertise in:

- Actively managed equity strategies, across global and regional universes, as well as capitalization ranges, concentration ranges and investment strategies, including value, growth and core equities;
- Actively managed traditional and unconstrained fixed income strategies, including taxable and tax-exempt strategies;
- Actively managed alternative investments, including fundamental and systematically-driven hedge funds, fund of hedge funds and direct assets (e.g., direct lending, real estate and private equity);
- Portfolios with Purpose, including Sustainable, Impact and Responsible+ (Climate-Conscious and ESG leaders) equity, fixed income and multi-asset strategies that address our clients’ desire to invest their capital with a dedicated ESG focus, while pursuing strong investment returns;
- Multi-asset solutions and services, including dynamic asset allocation, customized target-date funds and target-risk funds; and
- Passively managed equity and fixed income strategies, including index, ESG index and enhanced index strategies.

*Organization*

As of September 30, 2024, EQH owned approximately 4.0% of the issued and outstanding units representing assignments of beneficial ownership of limited partnership interests in AllianceBernstein Holding L.P. (“AB Holding Units”). AllianceBernstein Corporation (an indirect wholly-owned subsidiary of EQH, “General Partner”) is the general partner of both AllianceBernstein Holding L.P. (“AB Holding”) and AB. AllianceBernstein Corporation owns 100,000 general partnership units in AB Holding and a 1.0% general partnership interest in AB.

As of September 30, 2024, the ownership structure of AB, including limited partnership units outstanding as well as the general partner's 1.0% interest, was as follows:

EQH and its subsidiaries	60.0 %
AB Holding	39.3
Unaffiliated holders	0.7
	100.0 %

Including both the general partnership and limited partnership interests in AB Holding and AB, EQH and its subsidiaries had an approximate 61.6% economic interest in AB as of September 30, 2024.

*Basis of Presentation*

The interim condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (“SEC”). In the opinion of management, all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of the interim results, have been made. The preparation of the condensed consolidated financial statements requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the interim reporting periods. Actual results could differ from those estimates. The condensed consolidated statement of financial condition as of December 31, 2023 was derived from audited financial statements. Certain disclosures included in the annual financial statements have been condensed or omitted from these financial statements as they are not required for interim financial statements under principles generally accepted in the United States of America (“GAAP”) and the rules of the SEC.

*Principles of Consolidation*

The condensed consolidated financial statements include AB and its majority-owned and/or controlled subsidiaries, and the consolidated entities that are considered to be variable interest entities (“VIEs”) and/or voting interest entities (“VOEs”) in which AB has a controlling financial interest. Non-controlling interests on the condensed consolidated statements of financial condition include the portion of consolidated company-sponsored investment funds in which we do not have direct equity ownership. All significant inter-company transactions and balances among the consolidated entities have been eliminated.

*Subsequent Events*

We have evaluated subsequent events through the date that these financial statements were filed with the SEC and did not identify any subsequent events that would require disclosure in these financial statements.

<sup>(1)</sup> On April 1, 2024 AB and Societe Generale, a leading European bank, completed their transaction to form a jointly owned equity research provider and cash equity trading partner for institutional investors. AB has deconsolidated the Bernstein Research Services business and contributed the business to the joint venture. For further discussion, see *Note 17 Divestiture*.

## 2. Significant Accounting Policies

### *Recently Adopted Accounting Pronouncements*

During the three and nine months ended September 30, 2024, there have been no recently adopted accounting pronouncements.

### *Accounting Pronouncements Not Yet Adopted*

In December 2023, the Financial Accounting Standards Board ("FASB") issued ASU 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*. This amendment is expected to enhance the transparency and decision usefulness of income tax disclosures by requiring public business entities, on an annual basis, to disclose specific categories in the rate reconciliation, additional information for reconciling items that meet a quantitative threshold and certain information about income taxes paid. This revised guidance is effective for financial statements issued for fiscal years beginning after December 15, 2024. The revised guidance will not have a material impact on our financial condition or results of operations.

In November 2023, the FASB issued ASU 2023-07, *Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures*, which required disclosure of incremental segment information on an annual and interim basis. This ASU is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024, and requires retrospective application to all prior periods presented in the financial statements. We are currently evaluating the impacts of the new standard.

### *Investments in Unconsolidated Joint Ventures*

Effective April 1, 2024, AB and Societe Generale ("SocGen") completed their previously announced transaction to form a global joint venture with two joint venture holding companies, one outside of North America and one within North America ("NA JV", and together the "JVs"). AB owns a majority interest in the NA JV while SocGen owns a majority interest in the joint venture outside of North America.

On April 1, 2024, we deconsolidated our Bernstein Research Services ("BRS") business and contributed the BRS business to the JVs. We have recorded our subsequent investment in each of the JVs under the equity method of accounting under *ASC 323 Investments – Equity Method and Joint Ventures*, as we retained the ability to exercise significant influence over the operating and financial policies of the JVs but did not retain a controlling interest. Our investments in companies over which we have the ability to exercise significant influence are accounted for under the equity method and are recorded at cost plus our share of earnings and losses. As of September 30, 2024, we owned 66.7% of the NA JV and 49.0% of the joint venture outside of North America and our combined carrying value in the two investments was \$287.8 million. The structure of the Board of Directors of the NA JV, which includes two independent directors, in addition to four directors from AB and three directors from SocGen, precludes AB's control of the Board thereby permitting deconsolidation of the BRS business.

In addition, we periodically assess our investments in our joint ventures for impairment if certain events or changes in circumstances occur including, but not limited to, ongoing operating losses, projected decreases in earnings or a significant business disruption. The significant assumptions used to estimate fair value include revenue growth and profitability, capital spending and a discount rate. By their nature, these assumptions and projections are uncertain. If we were to determine the current fair value of our investment was less than the carrying value of the investment, and we determined the shortfall was other than temporary, we would recognize an impairment to the investment in the amount by which the carrying value exceeds its fair value. For further discussion, *see Note 17 – Divestiture*.

### *Reclassification*

During the third quarter of 2024, amounts previously presented on the condensed consolidated statement of cash flow as "other assets and liabilities of company-sponsored investment funds, net" are now presented as "other assets of company-sponsored investment funds" and "other liabilities of company-sponsored investment funds". Prior period amounts previously presented as such have been reclassified to conform to the current periods presentation.

During the second quarter of 2024, amounts previously presented on the condensed consolidated statement of financial condition as "long-term incentive compensation-related" investments are now presented as "other" investments. Prior period amounts previously presented as such have been reclassified to conform to the current periods presentation.

### 3. Revenue Recognition

Revenues for the three and nine months ended September 30, 2024 and 2023 consisted of the following:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
(in thousands)				
Subject to contracts with customers:				
Investment advisory and services fees				
Base fees	\$ 813,623	\$ 720,969	\$ 2,341,879	\$ 2,116,668
Performance-based fees	28,763	27,982	102,239	82,868
Bernstein research services <sup>(1)</sup>	—	93,875	96,222	285,760
Distribution revenues				
All-in-management fees	87,396	72,240	247,500	211,877
12b-1 fees	17,128	16,388	50,302	47,321
Other distribution fees	84,692	60,421	230,009	175,727
Other revenues				
Shareholder servicing fees	22,624	21,539	66,643	62,633
Other	3,473	2,861	10,930	12,354
	<u>1,057,699</u>	<u>1,016,275</u>	<u>3,145,724</u>	<u>2,995,208</u>
Not subject to contracts with customers:				
Dividend and interest income, net of broker-dealer related interest expense	17,726	22,391	60,697	69,793
Investment (losses)	(3,512)	(6,694)	(15,398)	(760)
Other revenues	13,576	84	26,560	362
	<u>27,790</u>	<u>15,781</u>	<u>71,859</u>	<u>69,395</u>
<b>Total net revenues</b>	<b><u>\$ 1,085,489</u></b>	<b><u>\$ 1,032,056</u></b>	<b><u>\$ 3,217,583</u></b>	<b><u>\$ 3,064,603</u></b>

<sup>(1)</sup> On April 1, 2024 AB and Societe Generale, a leading European bank, completed their transaction to form a jointly owned equity research provider and cash equity trading partner for institutional investors. AB has deconsolidated the Bernstein Research Services business and contributed the business to the joint venture. For further discussion, see Note 17 *Divestiture*.

### 4. Long-term Incentive Compensation Plans

We maintain several unfunded, non-qualified long-term incentive compensation plans, under which we grant annual awards to employees, generally in the fourth quarter, and to members of the Board of Directors of the General Partner, who are not employed by our company or by any of our affiliates (“Eligible Directors”).

We fund our restricted AB Holding Unit awards either by purchasing AB Holding Units on the open market or purchasing newly-issued AB Holding Units from AB Holding, and then keeping these AB Holding Units in a consolidated rabbi trust until delivering them or retiring them. In accordance with the Amended and Restated Agreement of Limited Partnership of AB (“AB Partnership Agreement”), when AB purchases newly-issued AB Holding Units from AB Holding, AB Holding is required to use the proceeds it receives from AB to purchase the equivalent number of newly-issued AB Units, thus increasing its percentage ownership interest in AB. AB Holding Units held in the consolidated rabbi trust are corporate assets in the name of the trust and are available to the general creditors of AB.

Repurchases of AB Holding Units for the three and nine months ended September 30, 2024 and 2023 consisted of the following:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
	(in millions)			
Total amount of AB Holding Units Purchased <sup>(1)</sup>	1.1	1.8	2.1	2.3
Total Cash Paid for AB Holding Units Purchased <sup>(1)</sup>	\$ 38.6	\$ 56.9	\$ 71.7	\$ 75.7
Open Market Purchases of AB Holding Units Purchased <sup>(1)</sup>	1.1	1.8	1.8	1.8
Total Cash Paid for Open Market Purchases of AB Holding Units <sup>(1)</sup>	\$ 38.6	\$ 56.9	\$ 60.1	\$ 56.9

(1) Purchased on a trade date basis. The difference between open-market purchases and units retained reflects the retention of AB Holding Units from employees to fulfill statutory tax withholding requirements at the time of delivery of long-term incentive compensation awards.

Purchases of AB Holding Units reflected on the condensed consolidated statements of cash flows are net of AB Holding Unit purchases by employees as part of a distribution reinvestment election.

Each quarter, we consider whether to implement a plan to repurchase AB Holding Units pursuant to Rules 10b5-1 and 10b-18 under the Securities Exchange Act of 1934, as amended ("Exchange Act"). A plan of this type allows a company to repurchase its shares at times when it otherwise might be prevented from doing so because of self-imposed trading blackout periods or because it possesses material non-public information. Each broker we select has the authority under the terms and limitations specified in the plan to repurchase AB Holding Units on our behalf. Repurchases are subject to regulations promulgated by the SEC as well as certain price, market volume and timing constraints specified in the plan. The plan adopted during the third quarter of 2024 expired at the close of business on October 23, 2024. We may adopt plans in the future to engage in open-market purchases of AB Holding Units to help fund anticipated obligations under our incentive compensation award program and for other corporate purposes.

During the first nine months of 2024 and 2023, we awarded to employees and Eligible Directors 1.2 million and 0.4 million restricted AB Holding Unit awards, respectively. We use AB Holding Units repurchased during the applicable period and newly-issued AB Holding Units to fund these awards.

## 5. Net Income per Unit

Basic net income per unit is derived by reducing net income for the 1.0% general partnership interest and dividing the remaining 99.0% by the basic weighted average number of limited partnership units outstanding for each period. Diluted net income per unit is derived by reducing net income for the 1.0% general partnership interest and dividing the remaining 99.0% by the total of the diluted weighted average number of limited partnership units outstanding for each period.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
	(in thousands, except per unit amounts)			
Net income attributable to AB Unitholders	\$ 345,972	\$ 167,404	\$ 873,471	\$ 537,292
Weighted average limited partnership units outstanding – basic	286,196	285,360	286,752	285,584
Weighted average limited partnership units outstanding – diluted	286,196	285,360	286,752	285,584
<b>Basic net income per AB Unit</b>	<b>\$ 1.20</b>	<b>\$ 0.58</b>	<b>\$ 3.02</b>	<b>\$ 1.86</b>
<b>Diluted net income per AB Unit</b>	<b>\$ 1.20</b>	<b>\$ 0.58</b>	<b>\$ 3.02</b>	<b>\$ 1.86</b>

There were no anti-dilutive options excluded from diluted net income in the three and nine months ended September 30, 2024 or 2023.

## 6. Cash Distributions

AB is required to distribute all of its Available Cash Flow, as defined in the AB Partnership Agreement, to its Unitholders and to the General Partner. Available Cash Flow can be summarized as the cash flow received by AB from operations minus such amounts as the General Partner determines, in its sole discretion, should be retained by AB for use in its business, or plus such amounts as the General Partner determines, in its sole discretion, should be released from previously retained cash flow.

Typically, Available Cash Flow has been the adjusted diluted net income per unit for the quarter multiplied by the number of general and limited partnership interests at the end of the quarter. In future periods, management anticipates that Available Cash Flow will be based on adjusted diluted net income per unit, unless management determines, with the concurrence of the Board of Directors, that one or more adjustments that are made for adjusted net income should not be made with respect to the Available Cash Flow calculation.

On October 24, 2024, the General Partner declared a distribution of \$0.85 per AB Unit, representing a distribution of Available Cash Flow for the three months ended September 30, 2024. The General Partner, as a result of its 1.0% general partnership interest, is entitled to receive 1.0% of each distribution. The distribution is payable on November 21, 2024 to holders of record on November 4, 2024.

## 7. Cash and Securities Segregated Under Federal Regulations and Other Requirements

As of September 30, 2024 and December 31, 2023, \$0.5 billion and \$0.9 billion of U.S. Treasury Bills were segregated in a special reserve bank custody account for the exclusive benefit of our brokerage customers under Rule 15c3-3 of the Exchange Act.

## 8. Investments

Investments consist of:

	<b>September 30, 2024</b>	<b>December 31, 2023</b>
	(in thousands)	
Equity securities:		
Long-term incentive compensation-related	\$ 26,956	\$ 18,882
Seed capital	171,850	128,771
Equities	73	—
Investments in limited partnership hedge funds:		
Long-term incentive compensation-related	10,328	21,151
Seed capital	18,736	57,624
Investment in joint ventures	287,829	—
Time deposits	6,320	6,517
Other	11,492	10,609
<b>Total investments</b>	<b>\$ 533,584</b>	<b>\$ 243,554</b>

Total investments related to long-term incentive compensation obligations of \$37.3 million and \$40.0 million as of September 30, 2024 and December 31, 2023, respectively, consist of company-sponsored mutual funds and hedge funds. For long-term incentive compensation awards granted before 2009, we typically made investments in company-sponsored mutual funds and hedge funds that were notionally elected by plan participants and maintained them (and continue to maintain them) in a consolidated rabbi trust or separate custodial account. The rabbi trust and custodial account enable us to hold such investments separate from our other assets for the purpose of settling our obligations to participants. The investments held in the rabbi trust and custodial account remain available to the general creditors of AB.

The underlying investments of hedge funds in which we invest include long and short positions in equity securities, fixed income securities (including various agency and non-agency asset-based securities), currencies, commodities and derivatives (including various swaps and forward contracts). These investments are valued at quoted market prices or, where quoted market prices are not available, are fair valued based on the pricing policies and procedures of the underlying funds.

We allocate seed capital to our investment teams to help develop new products and services for our clients. A portion of our seed capital investments are equity and fixed income products, primarily in the form of separately-managed account portfolios, U.S. mutual funds, Luxembourg funds, Japanese investment trust management funds or Delaware business trusts. We also may allocate seed capital to investments in private equity funds. Regarding our seed capital investments, the amounts above reflect those funds in which we are not the primary beneficiary of a VIE or hold a controlling financial interest in a VOE. See Note 14, *Consolidated Company-Sponsored Investment Funds*, for a description of the seed capital investments that we consolidate. As of September 30, 2024 and December 31, 2023, our total seed capital investments were \$335.6 million and \$394.2 million, respectively. Seed capital investments in unconsolidated company-sponsored investment funds are valued using published net asset values or non-published net asset values if they are not listed on an active exchange but have net asset values that are comparable to funds with published net asset values and have no redemption restrictions.

On April 1, 2024, we deconsolidated our BRS business and contributed the business to the JVs. We record our subsequent investment in the JVs under the equity method of accounting and our investment in joint ventures includes our investments in these JVs (for further discussion, see Note 2 *Significant Accounting Policies* and Note 17 *Divestitures*).

The portion of unrealized gains (losses) related to equity securities, as defined by ASC 321-10, held as of September 30, 2024 and 2023 were as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
	(in thousands)			
Net gains (losses) recognized during the period	\$ 8,321	\$ (4,991)	\$ 20,365	\$ 3,456
Less: net gains recognized during the period on equity securities sold during the period	318	754	6,345	6,603
<b>Unrealized gains (losses) recognized during the period on equity securities held</b>	<b>\$ 8,003</b>	<b>\$ (5,745)</b>	<b>\$ 14,020</b>	<b>\$ (3,147)</b>

## 9. Derivative Instruments

See Note 14, *Consolidated Company-Sponsored Investment Funds*, for disclosure of derivative instruments held by our consolidated company-sponsored investment funds.

We enter various futures, forwards, options and swaps to economically hedge certain seed capital investments. Also, we have currency forwards that help us to economically hedge certain balance sheet exposures. In addition, our options desk trades long and short exchange-traded equity options. We do not hold any derivatives designated in a formal hedge relationship under ASC 815-10, *Derivatives and Hedging*.

The notional value and fair value as of September 30, 2024 and December 31, 2023 for derivative instruments (excluding derivative instruments relating to our options desk trading activities *discussed below*) not designated as hedging instruments were as follows:

	Fair Value		
	Notional Value	Derivative Assets	Derivative Liabilities
	(in thousands)		
<b>September 30, 2024:</b>			
Exchange-traded futures	\$ 157,146	\$ 106	\$ 3,004
Currency forwards	26,905	5,208	5,430
Interest rate swaps	23,936	215	1,113
Credit default swaps	203,910	7,235	6,114
Total return swaps	211,368	274	1,931
Option swaps	50,025	—	316
<b>Total derivatives</b>	<b>\$ 673,290</b>	<b>\$ 13,038</b>	<b>\$ 17,908</b>
<b>December 31, 2023:</b>			
Exchange-traded futures	\$ 116,344	\$ 1	\$ 3,511
Currency forwards	34,440	4,951	5,597
Interest rate swaps	11,345	294	349
Credit default swaps	139,607	9,265	4,197
Total return swaps	95,021	6	4,391
Option swaps	50,232	1	135
<b>Total derivatives</b>	<b>\$ 446,989</b>	<b>\$ 14,518</b>	<b>\$ 18,180</b>

As of September 30, 2024 and December 31, 2023, the derivative assets and liabilities are included in both receivables and payables to brokers and dealers on our condensed consolidated statements of financial condition.

The gains and losses for derivative instruments (excluding our options desk trading activities *discussed below*) for the three and nine months ended September 30, 2024 and 2023 recognized in investment gains (losses) in the condensed consolidated statements of income were as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
	(in thousands)			
Exchange-traded futures	\$ (5,443)	\$ 4,622	\$ (7,893)	\$ 2,022
Currency forwards	(460)	594	(105)	557
Interest rate swaps	(1,298)	93	(873)	144
Credit default swaps	(920)	(272)	(1,840)	(4,513)
Total return swaps	(5,295)	2,858	(9,233)	(843)
Option swaps	(1,869)	1,041	(1,921)	214
<b>Net (losses) gains on derivative instruments</b>	<b>\$ (15,285)</b>	<b>\$ 8,936</b>	<b>\$ (21,865)</b>	<b>\$ (2,419)</b>

We may be exposed to credit-related losses in the event of non-performance by counterparties to derivative financial instruments. We minimize our counterparty exposure through a credit review and approval process. In addition, we have executed various collateral arrangements with counterparties to the over-the-counter derivative transactions that require both pledging and accepting collateral in the form of cash. As of September 30, 2024 and December 31, 2023, we held \$7.8 million and \$5.7 million, respectively, of cash collateral payable to trade counterparties. This obligation to return cash is reported in payables to brokers and dealers in our condensed consolidated statements of financial condition.

Although notional amount typically is utilized as the measure of volume in the derivatives market, it is not used as a measure of credit risk. Generally, the current credit exposure of our derivative contracts is limited to the net positive estimated fair value of derivative contracts at the reporting date after taking into consideration the existence of netting agreements and any collateral received. A derivative with positive value (a derivative asset) indicates existence of credit

risk because the counterparty would owe us if the contract were closed. Alternatively, a derivative contract with negative value (a derivative liability) indicates we would owe money to the counterparty if the contract were closed. Generally, if there is more than one derivative transaction with a single counterparty, a master netting arrangement exists with respect to derivative transactions with that counterparty to provide for aggregate net settlement.

Our standardized contracts for over-the-counter derivative transactions, known as ISDA master agreements, provide for collateralization. As of September 30, 2024 and December 31, 2023, we delivered \$7.1 million and \$7.8 million, respectively, of cash collateral into brokerage accounts. We report this cash collateral in cash and cash equivalents in our condensed consolidated statement of financial condition.

As a result of the deconsolidation of the BRS business on April 1, 2024, we no longer have long and short exchange-traded equity options. As of December 31, 2023, these equity options were classified as held for sale on our condensed consolidated statement of financial condition. For further discussion, see *Note 17 Divestiture*.

Prior to the deconsolidation of the BRS business, our options desk provided our clients with equity derivative strategies and execution for exchange-traded options on single stocks, exchange-traded funds and indices. While predominately agency-based, the options desk may commit capital to facilitate a client's transaction. Our options desk hedged the risks associated with this activity by taking offsetting positions in equities. For the three months ended March 31, 2024 (prior to our deconsolidation of the BRS business on April 1, 2024), we recognized losses of \$2.0 million on equity options activity. For the three and nine months ended September 30, 2023, we recognized gains of \$0.4 million and losses of \$3.3 million, respectively, on equity options activity. These gains and losses are recognized in investment gains (losses) in the condensed consolidated statement of income.

## 10. Offsetting Assets and Liabilities

See *Note 14, Consolidated Company-Sponsored Investment Funds*, for disclosure of offsetting assets and liabilities of our consolidated company-sponsored investment funds.

Offsetting of assets as of September 30, 2024 and December 31, 2023 was as follows:

	Gross Amounts of Recognized Assets	Gross Amounts Offset in the Statement of Financial Condition	Net Amounts of Assets Presented in the Statement of Financial Condition	Financial Instruments Collateral	Cash Collateral Received	Net Amount
(in thousands)						
<b>September 30, 2024:</b>						
Securities borrowed	\$ 19,713	\$ —	\$ 19,713	\$ (19,679)	\$ —	\$ 34
Derivatives	\$ 13,038	\$ —	\$ 13,038	\$ —	\$ (7,812)	\$ 5,226
<b>December 31, 2023:</b>						
Securities borrowed	\$ 23,229	\$ —	\$ 23,229	\$ (23,229)	\$ —	\$ —
Derivatives	\$ 14,518	\$ —	\$ 14,518	\$ —	\$ (5,691)	\$ 8,827

Offsetting of liabilities as of September 30, 2024 and December 31, 2023 was as follows:

	<b>Gross Amounts of Recognized Liabilities</b>	<b>Gross Amounts Offset in the Statement of Financial Condition</b>	<b>Net Amounts of Liabilities Presented in the Statement of Financial Condition</b>	<b>Financial Instruments Collateral</b>	<b>Cash Collateral Pledged</b>	<b>Net Amount</b>
	(in thousands)					
<b>September 30, 2024:</b>						
Derivatives	\$ 17,908	\$ —	\$ 17,908	\$ —	\$ (7,072)	\$ 10,836
<b>December 31, 2023:</b>						
Securities loaned	\$ 125,101	\$ —	\$ 125,101	\$ (122,369)	\$ —	\$ 2,732
Derivatives	\$ 18,180	\$ —	\$ 18,180	\$ —	\$ (7,795)	\$ 10,385

Cash collateral, whether pledged or received on derivative instruments, is not considered material and, accordingly, is not disclosed by counterparty.

## 11. Fair Value

See Note 14, *Consolidated Company-Sponsored Investment Funds*, for disclosure of fair value of our consolidated company-sponsored investment funds.

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (*i.e.*, the “exit price”) in an orderly transaction between market participants at the measurement date. The three broad levels of fair value hierarchy are as follows:

- Level 1 – Quoted prices in active markets are available for identical assets or liabilities as of the reported date.
- Level 2 – Quoted prices in markets that are not active or other pricing inputs that are either directly or indirectly observable as of the reported date.
- Level 3 – Prices or valuation techniques that are both significant to the fair value measurement and unobservable as of the reported date. These financial instruments do not have two-way markets and are measured using management’s best estimate of fair value, where the inputs into the determination of fair value require significant management judgment or estimation.

**Assets and Liabilities Measured at Fair Value on a Recurring Basis**

Valuation of our financial instruments by pricing observability levels as of September 30, 2024 and December 31, 2023 was as follows (in thousands):

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>NAV Expedient<sup>(1)</sup></u>	<u>Total</u>
<b>September 30, 2024:</b>					
Money markets	\$ 148,676	\$ —	\$ —	\$ —	\$ 148,676
Securities segregated (U.S. Treasury Bills)	—	545,928	—	—	545,928
Derivatives	106	12,932	—	—	13,038
Equity securities	192,789	5,921	138	31	198,879
Other investments	8,807	—	—	—	8,807
<b>Total assets measured at fair value</b>	<b>\$ 350,378</b>	<b>\$ 564,781</b>	<b>\$ 138</b>	<b>\$ 31</b>	<b>\$ 915,328</b>
Derivatives	\$ 3,004	\$ 14,904	\$ —	\$ —	\$ 17,908
Contingent payment arrangements	—	—	129,219	—	129,219
<b>Total liabilities measured at fair value</b>	<b>\$ 3,004</b>	<b>\$ 14,904</b>	<b>\$ 129,219</b>	<b>\$ —</b>	<b>\$ 147,127</b>
<b>December 31, 2023:</b>					
Money markets	\$ 146,906	\$ —	\$ —	\$ —	\$ 146,906
Securities segregated (U.S. Treasury Bills)	—	867,679	—	—	867,679
Derivatives	1	14,517	—	—	14,518
Equity securities	113,833	32,104	118	1,598	147,653
Other investments	7,870	—	—	—	7,870
<b>Total assets measured at fair value</b>	<b>\$ 268,610</b>	<b>\$ 914,300</b>	<b>\$ 118</b>	<b>\$ 1,598</b>	<b>\$ 1,184,626</b>
Derivatives	\$ 3,511	\$ 14,669	\$ —	\$ —	\$ 18,180
Contingent payment arrangements	—	—	252,690	—	252,690
<b>Total liabilities measured at fair value</b>	<b>\$ 3,511</b>	<b>\$ 14,669</b>	<b>\$ 252,690</b>	<b>\$ —</b>	<b>\$ 270,870</b>

<sup>(1)</sup> Investments measured at fair value using NAV (or its equivalent) as a practical expedient.

Other investments included in Level 1 of the fair value hierarchy include our investment in a mutual fund measured at fair value (\$8.8 million and \$7.9 million as of September 30, 2024 and December 31, 2023, respectively).

We provide below a description of the fair value methodologies used for instruments measured at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy:

- **Money markets:** We invest excess cash in various money market funds that are valued based on quoted prices in active markets; these are included in Level 1 of the valuation hierarchy.
- **Treasury Bills:** We hold U.S. Treasury Bills, which are primarily segregated in a special reserve bank custody account as required by Rule 15c3-3 of the Exchange Act. These securities are valued based on quoted yields in secondary markets and are included in Level 2 of the valuation hierarchy.
- **Equity securities:** Our equity securities consist principally of company-sponsored mutual funds with NAVs and various separately-managed portfolios consisting primarily of equity and fixed income mutual funds with quoted prices in active markets, which are included in Level 1 of the valuation hierarchy. In addition, some securities are valued based on observable inputs from recognized pricing vendors, which are included in Level 2 of the valuation hierarchy.

- Derivatives: We hold exchange-traded futures with counterparties that are included in Level 1 of the valuation hierarchy. In addition, we also hold currency forward contracts, interest rate swaps, credit default swaps, option swaps and total return swaps with counterparties that are valued based on observable inputs from recognized pricing vendors, which are included in Level 2 of the valuation hierarchy.
- Contingent payment arrangements: Contingent payment arrangements relate to contingent payment liabilities associated with various acquisitions. At each reporting date, we estimate the fair values of the contingent consideration expected to be paid based upon probability-weighted AUM and revenue projections, using unobservable market data inputs, which are included in Level 3 of the valuation hierarchy.

During the nine months ended September 30, 2024 there were no transfers between Level 2 and Level 3 securities.

The change in carrying value associated with Level 3 financial instruments carried at fair value, classified as equity securities, is as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
	(in thousands)			
Balance as of beginning of period	\$ 116	\$ 121	\$ 118	\$ 129
Unrealized gains (losses), net	22	1	20	(7)
<b>Balance as of end of period</b>	<b>\$ 138</b>	<b>\$ 122</b>	<b>\$ 138</b>	<b>\$ 122</b>

Realized and unrealized gains and losses on Level 3 financial instruments are recorded in investment gains and losses in the condensed consolidated statements of income.

Our acquisitions may include contingent consideration arrangements as part of the purchase price. The change in carrying value associated with Level 3 financial instruments carried at fair value, classified as contingent payment arrangements, is as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
	(in thousands)			
Balance as of beginning of period	\$ 255,166	\$ 249,854	\$ 252,690	\$ 247,309
Accretion	2,558	2,249	7,674	7,136
Change in estimate <sup>(1)</sup>	(128,505)	13,115	(128,505)	13,115
Payments	—	—	(2,640)	(792)
Held for sale reclassification	—	(13,696)	—	(15,246)
<b>Balance as of end of period</b>	<b>\$ 129,219</b>	<b>\$ 251,522</b>	<b>\$ 129,219</b>	<b>\$ 251,522</b>

In the third quarter of 2022 we acquired CarVal which included a contingent consideration liability ranging from zero to \$650.0 million and is based on CarVal achieving certain performance objectives over a six-year period ending December 31, 2027. The fair value of the contingent liability is remeasured each reporting period. As of September 30, 2024, we remeasured the contingent liability and recorded a gain reflected within contingent payment arrangements in the condensed consolidated statements of income of \$128.5 million. The fair value of the contingent consideration is remeasured using forecasted future cash flows using the Real Options valuation methodology. The most significant assumptions used to remeasure the liability were expected revenue growth rates and discount rates.

As of September 30, 2024, including the CarVal contingent remeasurement, the expected revenue growth rates ranged from (2.2)% to 29.3%, with a weighted average of 8.6%, calculated using cumulative revenues and range of revenue growth rates. The discount rates range from 1.9% to 10.4%, with a weighted average of 5.1%, calculated using total contingent liabilities and range of discount rates. As of September 30, 2023, the expected revenue growth rates ranged from 2.0% to 83.9%, with a weighted average of 10.3%, calculated using cumulative revenues and a range of revenue growth rates. The discount rates ranged from 1.9% to 10.4%, with a weighted average of 4.6%, calculated using total contingent liabilities and range of discount rates.

***Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis***

We did not have any material assets or liabilities that were measured at fair value for impairment on a nonrecurring basis during the nine months ended September 30, 2024 or during the year ended December 31, 2023.

**12. Commitments and Contingencies*****Legal Proceedings***

With respect to all significant litigation matters, we consider the likelihood of a negative outcome. If we determine the likelihood of a negative outcome is probable and the amount of the loss can be reasonably estimated, we record an estimated loss for the expected outcome of the litigation. If the likelihood of a negative outcome is reasonably possible and we are able to determine an estimate of the possible loss or range of loss in excess of amounts already accrued, if any, we disclose that fact together with the estimate of the possible loss or range of loss. However, it is often difficult to predict the outcome or estimate a possible loss or range of loss because litigation is subject to inherent uncertainties, particularly when plaintiffs allege substantial or indeterminate damages. Such is also the case when the litigation is in its early stages or when the litigation is highly complex or broad in scope. In these cases, we disclose that we are unable to predict the outcome or estimate a possible loss or range of loss.

AB may be involved in various matters, including regulatory inquiries, administrative proceedings and litigation, some of which may allege significant damages. It is reasonably possible that we could incur losses pertaining to these other matters, but we cannot currently estimate any such losses, or a range of reasonably possible losses. Management, after consultation with legal counsel, currently believes that the outcome of any other individual matter that is pending or threatened, or all of them combined, will not have a material adverse effect on our results of operations, financial condition or liquidity. However, any inquiry, proceeding or litigation has an element of uncertainty; management cannot determine whether further developments relating to any other individual matter that is pending or threatened, or all of them combined, will have a material adverse effect on our results of operation, financial condition or liquidity in any future reporting period.

***Guarantees***

Effective April 1, 2024 AB and SocGen completed their previously announced transaction to form the JVs. At the time of closing, Bernstein Institutional Services LLC (“BIS”), the U.S. broker-dealer subsidiary of the NA JV, entered into a credit facility agreement with SocGen, as lender, providing for up to \$60.0 million of working capital. As a condition of the credit facility and until SocGen’s ownership exceeds 50% of NA JV, AB will provide a limited guarantee under which AB will guarantee up to its percentage ownership, currently 66.7%, of any unpaid obligations of BIS. As of September 30, 2024, there were no unpaid obligations under this facility requiring a guarantee by AB.

In addition, in connection with the close of the transaction, AB will indemnify SG Canada for certain obligations and liabilities in relation to SCB Canada until such time as SocGen exceeds 50% ownership of NA JV (the “Canadian Regulatory Guarantee”). Under the terms of the Canadian Regulatory Guarantee, SG Canada must guarantee the customer liabilities of SCB Canada to the full extent of its regulatory capital which fluctuates based upon business activity. AB has agreed to indemnify SG Canada for 66.7% of any amounts paid by SG Canada under the Canadian Regulatory Guarantee. As of September 30, 2024, there were no unpaid obligations requiring a guarantee by AB.

**13. Leases**

We lease office space, furniture and office equipment under various operating and financing leases. Our current leases have initial lease terms of one year to 20 years, some of which include options to extend the leases for up to five years, and some of which include options to terminate the leases within one year.

Leases included in the condensed consolidated statement of financial condition as of September 30, 2024 and December 31, 2023 were as follows:

	Classification	September 30, 2024		December 31, 2023	
		(in thousands)			
<b>Operating Leases</b>					
Operating lease right-of-use assets	Right-of-use assets	\$	458,785	\$	312,588
Operating lease liabilities	Lease liabilities		529,513		357,623
<b>Finance Leases</b>					
Property and equipment, gross	Right-of-use assets		18,503		18,975
Amortization of right-of-use assets	Right-of-use assets		(10,243)		(7,797)
Property and equipment, net			8,260		11,178
Finance lease liabilities	Lease liabilities		8,343		11,394

The components of lease expense included in the condensed consolidated statement of income as of September 30, 2024 and September 30, 2023 were as follows:

Classification	Three Months Ended September 30,		Nine Months Ended September 30,		
	2024	2023	2024	2023	
(in thousands)					
Operating lease cost	General and administrative	\$ 32,154	\$ 23,611	\$ 87,674	\$ 70,895
Financing lease cost:					
Amortization of right-of-use assets	General and administrative	1,141	1,248	3,240	3,527
Interest on lease liabilities	Interest expense	85	96	245	249
Total finance lease cost		1,226	1,344	3,485	3,776
Variable lease cost <sup>(1)</sup>	General and administrative	12,563	9,445	32,453	25,744
Sublease income	General and administrative	(7,938)	(8,300)	(24,407)	(25,301)
Net lease cost		\$ 38,005	\$ 26,100	\$ 99,205	\$ 75,114

<sup>(1)</sup> Variable lease expense includes operating expenses, real estate taxes and employee parking.

The sub-lease income represents all revenues received from sub-tenants. It is primarily fixed base rental payments combined with variable reimbursements such as operating expenses, real estate taxes and employee parking. The vast majority of sub-tenant income is derived from our New York metro sub-tenant agreements. Sub-tenant income related to base rent is recorded on a straight-line basis.

Maturities of lease liabilities were as follows:

Year ending December 31,	Operating Leases	Financing Leases	Total
	(in thousands)		
2024 (excluding the nine months ended September 30, 2024)	\$ 24,944	\$ 958	\$ 25,902
2025	63,080	4,056	67,136
2026	61,726	2,623	64,349
2027	58,975	926	59,901
2028	52,564	142	52,706
Thereafter	465,098	—	465,098
Total lease payments	726,387	8,705	735,092
Less interest	(196,874)	(362)	
Present value of lease liabilities	<u>\$ 529,513</u>	<u>\$ 8,343</u>	

We have signed a lease that commenced during the first quarter of 2024, relating to approximately 166,000 square feet of space in New York City. During the three months ended September 30, 2024, due to our early exit from our previous New York office location, we recorded approximately \$12.3 million of expense in general and administrative expense in the condensed consolidated statements of income.

**Lease term and discount rate:**

Weighted average remaining lease term (years):

Operating leases	13.25
Finance leases	2.37

Weighted average discount rate:

Operating leases	4.4 %
Finance leases	3.4 %

Supplemental non-cash activity related to leases was as follows:

	<b>Nine Months Ended September 30,</b>	
	<b>2024</b>	<b>2023</b>
	(in thousands)	
Right-of-use assets obtained in exchange for lease obligations <sup>(1)</sup> :		
Operating leases	214,349	32,867
Finance leases	—	3,516

<sup>(1)</sup> Represents non-cash activity and, accordingly, is not reflected in the condensed consolidated statement of cash flows.

#### 14. Consolidated Company-Sponsored Investment Funds

We regularly provide seed capital to new company-sponsored investment funds. As such, we may consolidate or de-consolidate a variety of company-sponsored investment funds each quarter. Due to the similarity of risks related to our involvement with each company-sponsored investment fund, disclosures required under the VIE model are aggregated, such as disclosures regarding the carrying amount and classification of assets.

We are not required to provide financial support to company-sponsored investment funds, and only the assets of such funds are available to settle each fund's own liabilities. Our exposure to loss regarding consolidated company-sponsored investment funds is limited to our investment in, and our management fee earned from, such funds. Equity and debt holders of such funds have no recourse to AB's assets or to the general credit of AB.

The balances of consolidated VIEs and VOEs included in our condensed consolidated statements of financial condition were as follows:

	September 30, 2024			December 31, 2023		
	VIEs	VOEs	Total	VIEs	VOEs	Total
	(in thousands)					
Cash and cash equivalents	\$ 5,765	\$ 48	\$ 5,813	\$ 7,572	\$ 167	\$ 7,739
Investments	211,994	55,035	267,029	286,619	110,555	397,174
Other assets	3,041	1,694	4,735	15,010	10,289	25,299
<b>Total assets</b>	<b>\$ 220,800</b>	<b>\$ 56,777</b>	<b>\$ 277,577</b>	<b>\$ 309,201</b>	<b>\$ 121,011</b>	<b>\$ 430,212</b>
Liabilities	\$ 3,631	\$ 1,302	\$ 4,933	\$ 9,699	\$ 2,838	\$ 12,537
Redeemable non-controlling interest	120,840	6,377	127,217	202,882	6,538	209,420
Partners' capital attributable to AB Unitholders	96,329	49,098	145,427	96,620	111,635	208,255
<b>Total liabilities, redeemable non-controlling interest and partners' capital</b>	<b>\$ 220,800</b>	<b>\$ 56,777</b>	<b>\$ 277,577</b>	<b>\$ 309,201</b>	<b>\$ 121,011</b>	<b>\$ 430,212</b>

During the nine-month period ended September 30, 2024, we deconsolidated six funds in which we had a seed investment of approximately \$77.7 million as of December 31, 2023, due to no longer having a controlling financial interest.

Changes in the redeemable non-controlling interest balance during the nine-month period ended September 30, 2024 are as follows (in thousands):

Redeemable non-controlling interest as of December 31, 2023	\$ 209,420
Deconsolidated funds	(121,575)
Changes in third-party seed investments in consolidated funds	39,372
<b>Redeemable non-controlling interest as of September 30, 2024</b>	<b>\$ 127,217</b>

#### *Fair Value*

Cash and cash equivalents include cash on hand, demand deposits, overnight commercial paper and highly liquid investments with original maturities of three months or less. Due to the short-term nature of these instruments, the recorded value has been determined to approximate fair value.

Valuation of consolidated company-sponsored investment funds' financial instruments by pricing observability levels as of September 30, 2024 and December 31, 2023 was as follows (in thousands):

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
<b>September 30, 2024:</b>				
Investments - VIEs	\$ 16,337	\$ 195,564	\$ 93	\$ 211,994
Investments - VOEs	458	54,577	—	55,035
Derivatives - VIEs	153	118	—	271
<b>Total assets measured at fair value</b>	<b>\$ 16,948</b>	<b>\$ 250,259</b>	<b>\$ 93</b>	<b>\$ 267,300</b>
Derivatives - VIEs	74	340	—	414
<b>Total liabilities measured at fair value</b>	<b>\$ 74</b>	<b>\$ 340</b>	<b>\$ —</b>	<b>\$ 414</b>
<b>December 31, 2023:</b>				
Investments - VIEs	\$ 49,455	\$ 237,164	\$ —	\$ 286,619
Investments - VOEs	9,036	101,519	—	110,555
Derivatives - VIEs	2,139	2,763	—	4,902
Derivatives - VOEs	—	8,775	—	8,775
<b>Total assets measured at fair value</b>	<b>\$ 60,630</b>	<b>\$ 350,221</b>	<b>\$ —</b>	<b>\$ 410,851</b>
Derivatives - VIEs	\$ 944	\$ 1,587	\$ —	\$ 2,531
<b>Total liabilities measured at fair value</b>	<b>\$ 944</b>	<b>\$ 1,587</b>	<b>\$ —</b>	<b>\$ 2,531</b>

See Note 11 for a description of the fair value methodologies used for instruments measured at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy.

The change in carrying value associated with Level 3 financial instruments carried at fair value within consolidated company-sponsored investment funds was as follows:

	<u>Three Months Ended</u> <u>September 30,</u>		<u>Nine Months Ended</u> <u>September 30,</u>	
	<u>2024</u>	<u>2023</u>	<u>2024</u>	<u>2023</u>
	(in thousands)			
Balance as of beginning of period	\$ —	\$ —	\$ —	\$ —
Transfers in	73	—	73	—
Unrealized gains, net	20	—	20	—
<b>Balance as of end of period</b>	<b>\$ 93</b>	<b>\$ —</b>	<b>\$ 93</b>	<b>\$ —</b>

The Level 3 securities primarily consist of corporate bonds that are vendor priced with no ratings available, bank loans, non-agency collateralized mortgage obligations and asset-backed securities.

Transfers into and out of all levels of the fair value hierarchy are reflected at end-of-period fair values. Realized and unrealized gains and losses on Level 3 financial instruments are recorded in investment gains and losses in the condensed consolidated statements of income.

**Derivative Instruments**

As of September 30, 2024 and December 31, 2023, the VIEs held \$0.1 million and \$2.4 million (net), respectively, of futures, forwards and swaps within their portfolios. For the three and nine months ended September 30, 2024, we recognized \$0.7 million of gains and \$0.2 million of losses, respectively, on these derivatives. For the three and nine months ended September 30, 2023, we recognized \$3.3 million and \$2.9 million of losses, respectively, on these derivatives. These gains and losses are recognized in investment gains (losses) in the condensed consolidated statements of income.

As of September 30, 2024 and December 31, 2023, the VIEs held \$0.3 million and \$1.4 million, respectively, of cash collateral payable to trade counterparties. This obligation to return cash is reported in the liabilities of consolidated company-sponsored investment funds in our condensed consolidated statements of financial condition.

As of September 30, 2024 and December 31, 2023, the VIEs delivered \$0.4 million and \$1.4 million, respectively, of cash collateral into brokerage accounts. The VIEs report this cash collateral in the consolidated company-sponsored investment funds cash and cash equivalents in our condensed consolidated statements of financial condition.

As of September 30, 2024 and December 31, 2023, the VOEs held zero and \$8.8 million futures, forwards, options or swaps within their portfolios. For the three and nine months ended September 30, 2024 and September 30, 2023, we recognized no gains or losses on these derivatives. These gains and losses are recognized in investment gains (losses) in the condensed statements of income.

As of September 30, 2024, the VOEs held no cash collateral payable to trade counterparties.

As of September 30, 2024, the VOEs delivered no cash collateral in brokerage accounts.

**Offsetting Assets and Liabilities**

Offsetting of derivative assets of consolidated company-sponsored investment funds as of September 30, 2024 and December 31, 2023 was as follows:

	<b>Gross Amounts of Recognized Assets</b>	<b>Gross Amounts Offset in the Statement of Financial Condition</b>	<b>Net Amounts of Assets Presented in the Statement of Financial Condition</b>	<b>Financial Instruments Collateral</b>	<b>Cash Collateral Received</b>	<b>Net Amount</b>
	(in thousands)					
<b>September 30, 2024:</b>						
Derivatives - VIEs	\$ 271	\$ —	\$ 271	\$ —	\$ (271)	\$ —
<b>December 31, 2023:</b>						
Derivatives - VIEs	\$ 4,902	\$ —	\$ 4,902	\$ —	\$ (1,415)	\$ 3,487

Offsetting of derivative liabilities of consolidated company-sponsored investment funds as of September 30, 2024 and December 31, 2023 was as follows:

	<b>Gross Amounts of Recognized Liabilities</b>	<b>Gross Amounts Offset in the Statement of Financial Condition</b>	<b>Net Amounts of Liabilities Presented in the Statement of Financial Condition</b>	<b>Financial Instruments Collateral</b>	<b>Cash Collateral Pledged</b>	<b>Net Amount</b>
	(in thousands)					
<b>September 30, 2024:</b>						
Derivatives - VIEs	\$ 414	\$ —	\$ 414	\$ —	\$ (414)	\$ —
<b>December 31, 2023:</b>						
Derivatives - VIEs	\$ 2,531	\$ —	\$ 2,531	\$ —	\$ (1,408)	\$ 1,123

Cash collateral, whether pledged or received on derivative instruments, is not considered material and, accordingly, is not disclosed by counterparty.

#### *Non-Consolidated VIEs*

As of September 30, 2024, the net assets of company-sponsored investment products that are non-consolidated VIEs are approximately \$74.0 billion, and our maximum risk of loss is our investment of \$17.5 million in these VIEs and our advisory fee receivables from these VIEs is \$112.5 million. As of December 31, 2023, the net assets of company-sponsored investment products that were non-consolidated VIEs was approximately \$54.6 billion; our maximum risk of loss was our investment of \$10.3 million in these VIEs and our advisory fees receivable from these VIEs was \$114.5 million.

## 15. Units Outstanding

Changes in AB Units outstanding during the nine-month period ended September 30, 2024 were as follows:

Outstanding as of December 31, 2023	286,609,212
Units issued	859,586
Units retired <sup>(1)</sup>	<u>(1,882,070)</u>
<b>Outstanding as of September 30, 2024</b>	<b><u>285,586,728</u></b>

<sup>(1)</sup> During the nine months ended September 30, 2024, we purchased 21,750 AB Units in private transactions and retired them.

## 16. Debt

#### *Credit Facility*

AB has an \$800.0 million committed, unsecured senior revolving credit facility (the "Credit Facility") with a group of commercial banks and other lenders, which matures on October 13, 2026. The Credit Facility provides for possible increases in the principal amount by up to an aggregate incremental amount of \$200.0 million; any such increase is subject to the consent of the affected lenders. The Credit Facility is available for AB and Sanford C. Bernstein & Co., LLC ("SCB LLC") business purposes, including the support of AB's commercial paper program. Both AB and SCB LLC can draw directly under the Credit Facility and management may draw on the Credit Facility from time to time. AB has agreed to guarantee the obligations of SCB LLC under the Credit Facility.

The Credit Facility contains affirmative, negative and financial covenants, which are customary for facilities of this type, including restrictions on dispositions of assets, restrictions on liens, a minimum interest coverage ratio and a maximum leverage ratio. As of September 30, 2024, we were in compliance with these covenants. The Credit Facility also includes customary events of default (with customary grace periods, as applicable), including provisions under which, upon the occurrence of an event of default, all outstanding loans may be accelerated and/or lender's commitments may be terminated. Also, under such provisions, upon the occurrence of certain insolvency- or bankruptcy-related events of default, all amounts payable under the Credit Facility would automatically become immediately due and payable, and the lender's commitments automatically would terminate.

Amounts under the Credit Facility may be borrowed, repaid and re-borrowed by us from time to time until the maturity of the facility. Voluntary prepayments and commitment reductions requested by us are permitted at any time without a fee (other than customary breakage costs relating to the prepayment of any drawn loans) upon proper notice and subject to a minimum dollar requirement. Borrowings under the Credit Facility bear interest at a rate per annum, which will be, at our option, a rate equal to an applicable margin, which is subject to adjustment based on the credit ratings of AB, plus one of the following indices: a term Secured Overnight Financial Rate; a Prime rate; or the Federal Funds rate.

As of September 30, 2024 and December 31, 2023, we had no amounts outstanding under the Credit Facility. Furthermore, during the first nine months of 2024 and the full year 2023, we did not draw upon the Credit Facility.

#### *EQH Facility*

AB also has a \$900.0 million committed, unsecured senior credit facility (“EQH Facility”) with EQH. The EQH Facility was amended and restated as of August 30, 2024, extending the maturity date to August 31, 2029. There were no other significant changes included in the amendment. The EQH facility is available for AB's general business purposes. Borrowings under the EQH Facility generally bear interest at a rate per annum based on prevailing overnight commercial paper rates.

The EQH Facility contains affirmative, negative and financial covenants which are substantially similar to those in AB's committed bank facilities. As of September 30, 2024, we were in compliance with these covenants. The EQH Facility also includes customary events of default substantially similar to those in AB's committed bank facilities, including provisions under which, upon the occurrence of an event of default, all outstanding loans may be accelerated and/or the lender's commitment may be terminated.

Amounts under the EQH Facility may be borrowed, repaid and re-borrowed by us from time to time until the maturity of the facility. AB or EQH may reduce or terminate the commitment at any time without penalty upon proper notice. EQH also may terminate the facility immediately upon a change of control of our general partner.

As of September 30, 2024 and December 31, 2023, AB had \$500.0 million and \$900.0 million outstanding under the EQH Facility, respectively, with interest rates of approximately 4.8% and 5.3%, respectively. Average daily borrowings on the EQH Facility for the first nine months of 2024 and the full year 2023 were \$555.3 million and \$743.1 million, respectively, with weighted average interest rates of approximately 5.3% and 4.9%, respectively.

#### *EQH Uncommitted Facility*

In addition to the EQH Facility, AB has a \$300.0 million uncommitted, unsecured senior credit facility (“EQH Uncommitted Facility”) with EQH. The EQH Uncommitted Facility was amended and restated as of August 30, 2024, extending the maturity date to August 31, 2029. There were no other significant changes included in the amendment. The EQH Uncommitted facility is available for AB's general business purposes. Borrowings under the EQH Uncommitted Facility generally bear interest at a rate per annum based on prevailing overnight commercial paper rates. The EQH Uncommitted Facility contains affirmative, negative and financial covenants which are substantially similar to those in the EQH Facility. As of September 30, 2024, we were in compliance with these covenants. As of September 30, 2024 and December 31, 2023 we had no amounts outstanding on the EQH Uncommitted Facility. During the first nine months of 2024, we did not draw upon the EQH Uncommitted Facility. Average daily borrowing for the full year 2023 were \$3.6 million with a weighted average interest rate of approximately 4.6%.

#### *Commercial Paper*

As of September 30, 2024 we had no commercial paper outstanding. As of December 31, 2023, we had \$254.3 million of commercial paper outstanding with an interest rate of 5.4%. The commercial paper is short term in nature, and as such, recorded value is estimated to approximate fair value (and considered a Level 2 security in the fair value hierarchy). Average daily borrowings of commercial paper during the first nine months of 2024 and full year 2023 were \$304.4 million and \$267.6 million, respectively, with weighted average interest rates of approximately 5.4% and 5.2%, respectively.

#### *SCB Lines of Credit*

SCB LLC had five uncommitted lines of credit, two of which matured during the third quarter of 2024. As of September 30, 2024, SCB LLC has three uncommitted lines of credit with three financial institutions. Two of these lines of credit permit us to borrow up to an aggregate of approximately \$150.0 million, with AB named as an additional borrower, while the other line has no stated limit. AB has agreed to guarantee the obligations on SCB LLC under these lines of credit. As of September 30, 2024 and December 31, 2023, SCB LLC had no outstanding balance on these lines of credit. Average daily

borrowings during the first nine months of 2024 and full year 2023 were \$0.9 million and \$1.1 million, respectively, with weighted average interest rates of approximately 8.5% and 7.8%, respectively.

## 17. Divestiture

On November 22, 2022, AB and SocGen, a leading European bank, announced plans to form a joint venture combining their respective cash equities and research businesses (the "Initial Plan"). In the Initial Plan, AB would own a 49% interest in the global joint venture and SocGen would own a 51% interest, with an option to reach 100% ownership after five years.

During the fourth quarter of 2023, AB and SocGen negotiated a revised plan (the "Revised Plan") to form a global joint venture with two joint venture holding companies, one outside of North America and one within North America ("NA JV", and together the "JVs"). Effective April 1, 2024, AB and SocGen completed their previously announced transaction in accordance with the Revised Plan. AB owns a 66.7% majority interest in the NA JV while SocGen owns a 51% majority interest in the joint venture outside of North America. While AB currently owns a majority of the NA JV, the structure of the Board of Directors of the NA JV, which includes two independent directors, in addition to four directors from AB and three directors from SocGen, precludes AB's control of the Board thereby permitting deconsolidation of the BRS business. Going forward, AB will maintain an equity method investment in each of the JVs and report on the performance of the two JV holding companies on a combined basis.

As a result of the greater value of the business AB contributed to the JVs, SocGen paid AB \$304.0 million in cash to equalize the value of the contributions by AB and SocGen to the JVs. The cash payment of \$304.0 million included \$102.6 million of prepaid consideration for an option, exercisable by AB during the next five years, that would result in SocGen having a 51% ownership of the NA JV (the "AB option") and bringing the transaction ownership terms back in line with the Initial Plan. AB's option may only be exercised upon receipt of appropriate regulatory approvals. The \$304.0 million cash payment was used to pay down debt under AB's existing credit facilities.

Under the terms of the transaction and assuming AB exercises its option as noted above, SocGen would increase its ownership to a majority interest of the NA JV, without further consideration payable. AB has an additional option to sell its ownership interests in the JVs to SocGen after five years, at the fair market value of AB's interests in the JVs, subject to regulatory approval. The ultimate objective of SocGen and AB is for SocGen to eventually own 100% of the JVs after five years.

AB has deconsolidated the BRS business and retained the Bernstein Private Wealth Management business within its existing U.S. broker dealer, SCB LLC. AB's Private Wealth Management business continues to operate through SCB LLC and SCB LLC continues to serve as custodian for nearly all Private Wealth assets under management. AB continues to serve as investment adviser to these Private Wealth clients. Further, we entered into certain transition services agreements with the JVs in connection with the divestiture of the BRS business. From April 1, 2024 through September 30, 2024 we provided services and recognized revenues of \$25.2 million associated with these transition services agreements. For the three months ended September 30, 2024 we recognized \$12.8 million in revenues associated with these transaction services agreements.

The net carrying amount of the BRS business assets and liabilities included in the sale was \$312.1 million and consisted of the following:

	<b>April 1, 2024</b>
	(in thousands)
Cash and cash equivalents	\$ 338,226
Receivables, net:	
Brokers and dealers	31,427
Brokerage clients	2,817
Other fees	14,719
Investments	9,555
Furniture and equipment, net	5,472
Other assets	44,751
Right-of-use assets	4,422
Intangible assets	3,850
Goodwill	159,826
<b>Total assets sold</b>	<b>\$ 615,065</b>
Payables:	
Brokers and dealers	\$ 15,271
Brokerage clients	14,110
AP and Accrued Expenses	134,979
Other liabilities	10,370
Accrued compensation and benefits	42,069
Debt	86,200
<b>Total liabilities sold</b>	<b>\$ 302,999</b>

As a result of the sale, we recognized a pre-tax gain of \$134.6 million during the second quarter of 2024, calculated as follows:

	<b>April 1, 2024</b>
	(in thousands)
Cash proceeds	\$ 303,980
Fair value of equity interest in the JVs	283,871
Net carrying amount of assets and liabilities divested	(312,066)
Consideration for future put option to be exercised by AB	(102,550)
Cumulative translation losses	(10,197)
Reorganization costs	(28,483)
<b>Pre-tax gain on divestiture</b>	<b>\$ 134,555</b>

We deconsolidated approximately \$312.1 million of net assets and liabilities of the BRS business and contributed those assets and liabilities to the JVs. We recorded an initial investment in the JVs, at fair value of \$283.9 million. The fair value of the equity method investments was determined using a dividend discount model whereby a forecast of net banking income attributable to each of the JVs is discounted using an estimated cost of capital to determine the present value of expected future dividends.

In addition, we recorded a liability in accounts payable and accrued expenses on the condensed consolidated statement of financial condition of approximately \$102.6 million, based on the negotiated terms of the Revised Plan, related to the AB option. Upon receipt of appropriate regulatory approvals, AB intends to exercise the AB option and will recognize a gain or loss at that time, dependent upon the fair market value of the additional equity interest that would result in SocGen having 51% ownership interest in NA JV. For discussion on our accounting policy related to investments in unconsolidated joint ventures, *see Note 2 Significant Accounting Policies*.

The net cash contributed at transaction close from the divestiture of the BRS business as presented under Cash Flows from Investing Activities represents the cash portion of the sale consideration, which was determined as the fair value of the sale consideration, adjusted by the cash transferred to the joint ventures and direct costs to sell. The following table summarizes the different components of the initial business divestiture presented under cash flows from investing activities:

	<b>September 30, 2024</b>
	(in thousands)
Cash proceeds from buyer	\$ 303,980
Initial cash contributed to joint ventures from transferring balance sheet	(338,226)
Direct costs to sell	(5,950)
<b>Cash outflow from divestiture</b>	<b>(40,196)</b>

Included in the initial cash contribution to the joint ventures is approximately \$69.1 million of prefunded cash received from SocGen in advance of closing due to certain banking holidays in the U.S. and internationally. The \$69.1 million was included in held for sale cash as of March 31, 2024 with an offsetting liability recorded in accounts payable and accrued expenses in held for sale liabilities on the condensed consolidated statement of financial condition. At transaction close, AB contributed this cash to the joint ventures on behalf of SocGen.

As of December 31, 2023 the assets and liabilities of AB's research services business ("the disposal group") were classified as held for sale on the condensed consolidated statement of financial condition and recorded at fair value, less cost to sell. As a result of classifying these assets as held for sale, we recognized a cumulative non-cash valuation adjustment of \$6.6 million as of December 31, 2023, respectively, to recognize the net carrying value at lower of cost or fair value, less estimated costs to sell.

The following table summarizes the assets and liabilities of the disposal group classified as held for sale on the condensed consolidated statement of financial condition as of December 31, 2023:

	<b>December 31, 2023</b>
	(in thousands)
Cash and cash equivalents	\$ 153,047
Receivables, net:	
Brokers and dealers	32,669
Brokerage clients	74,351
Other fees	15,326
Investments	17,029
Furniture and equipment, net	5,807
Other assets	104,228
Right-of-use assets	5,032
Intangible assets	4,061
Goodwill	159,826
Valuation adjustment (allowance) on disposal group	(6,600)
<b>Total assets held for sale</b>	<b>\$ 564,776</b>
Payables:	
Brokers and dealers	\$ 39,359
Brokerage clients	16,885
Other liabilities	67,938
Accrued compensation and benefits	29,160
<b>Total liabilities held for sale</b>	<b>\$ 153,342</b>

As of December 31, 2023, cash and cash equivalents classified as held for sale included in the condensed consolidated statement of cash flows was \$153.0 million.

We have determined that the exit from the sell-side research business did not represent a strategic shift that has had, or is likely to have a major effect on our consolidated results of operations. Accordingly, we did not classify the disposal group as discontinued operations. The results of operations of the disposal group up to the respective date of sale were included in our consolidated results of operations for all periods presented. The lower of amortized cost or fair value adjustment upon transferring these assets to held for sale was not material.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations*****Executive Overview***

Our total assets under management ("AUM") as of September 30, 2024 were \$805.9 billion, up \$36.4 billion, or 4.7%, compared to June 30, 2024, and up \$136.9 billion, or 20.5%, compared to September 30, 2023. During the third quarter of 2024, AUM increased due to market appreciation of \$35.3 billion and net inflows of \$1.1 billion (Retail net inflows of \$5.4 billion and Private Wealth net inflows of \$0.1 billion, offset by Institutional net outflows of \$4.4 billion).

Institutional AUM increased \$12.5 billion, or 3.9%, to \$335.2 billion during the third quarter of 2024, primarily due to market appreciation of \$16.8 billion, offset by net outflows of \$4.4 billion. Gross sales increased sequentially to \$4.2 billion from \$3.3 billion in the second quarter of 2024. Redemptions and terminations increased sequentially from \$3.5 billion to \$4.1 billion.

Retail AUM increased \$18.1 billion, or 5.7%, to \$334.5 billion during the third quarter of 2024, primarily due to market appreciation of \$12.8 billion and net inflows of \$5.4 billion. Gross sales increased sequentially from \$23.2 billion during the second quarter of 2024 to \$26.6 billion during the third quarter of 2024. Redemptions and terminations increased sequentially from \$16.7 billion to \$17.7 billion.

Private Wealth AUM increased \$5.8 billion, or 4.4%, to \$136.2 billion during the third quarter of 2024, due to market appreciation of \$5.7 billion and net inflows of \$0.1 billion. Gross sales decreased sequentially from \$5.4 billion during the second quarter of 2024 to \$4.7 billion during the third quarter of 2024. Redemptions and terminations decreased sequentially from \$5.5 billion to \$4.6 billion.

Bernstein Research Services revenue for the third quarter of 2024 decreased \$93.9 million, or 100.0%, compared to the third quarter of 2023. The decrease was due to the deconsolidation of the Bernstein Research Services ("BRS") business and contribution of the business to the joint ventures, effective April 1, 2024. For further discussion, *see Note 17, Divestiture to our condensed consolidated financial statements contained in Item 1.*

Net revenues for the third quarter of 2024 increased \$53.4 million, or 5.2%, to \$1.1 billion, compared to the third quarter of 2023. The increase was primarily due to higher investment advisory base fees of \$92.7 million, higher distribution revenues of \$40.2 million, higher other revenues of \$15.2 million primarily due certain reimbursements for services provided to the joint ventures and lower investment losses of \$3.2 million, partially offset by lower Bernstein Research Services revenue of \$93.9 million due to the deconsolidation of the BRS business and lower net dividend and interest income of \$4.7 million.

Operating expenses for the third quarter of 2024 decreased \$136.6 million, or 15.9%, to \$720.2 million from \$856.8 million in the third quarter of 2023. The decrease was primarily due to a contingent payment arrangement gain of \$128.5 million, lower employee compensation and benefits expense of \$28.7 million and lower interest on borrowings of \$4.8 million, partially offset by higher promotion and servicing expense of \$28.1 million and higher general and administrative expense of \$10.4 million. The contingent payment arrangement gain was recognized in connection with the fair value remeasurement related to our contingent payment liability associated with our acquisition of AB CarVal in 2022.

Operating income increased \$190.0 million, or 108.4%, to \$365.3 million from \$175.3 million in the third quarter of 2023 and our operating margin increased to 33.2% in the third quarter of 2024 from 17.2% in the third quarter of 2023.

***Market Environment******U.S. Equities***

US Equity Markets registered solid gains in the third quarter, after overcoming initial concerns around monetary policy, the labor market and return on investment from increased capital expenditure on artificial intelligence. As the quarter progressed, relative resilience in corporate earnings and increased certainty of monetary easing resulted in improved sentiment, with the S&P 500 ending 5.9% higher in the third quarter of 2024. All sectors aside from Energy posted positive returns with Utilities and Real Estate leading the way, while Technology was up only slightly. Sector rotation resulted in broader participation in equity gains, with the equal-weighted S&P 500 returning 9.6%. Segments of the market that were previously shunned rebounded in the third quarter, with the S&P 500 Value index outperforming the S&P 500 Growth index at 9.1% compared to 3.7%. Small Caps (market capitalization ranges between \$250 million to \$2 billion) also outperformed Large Caps (market capitalization ranges above \$10 billion), with the Russell 2000 returning 9.3% compared to the S&P 500 at 5.9%.

### **Global and Non-U.S. Equities**

Eurozone equities also closed higher in the third quarter with the MSCI Eurozone index returning 3.1% in local currency terms. The European Central Bank kept interest rates on hold in July and delivered a 25 basis point rate cut in September due to a softening of inflation. Similar to U.S. Equities, a rotation into previously out-of-favor sectors such as Real Estate, Utilities and Healthcare sectors led the advance. UK equities also posted moderate gains in the third quarter, following the Bank of England's first rate cut in four years and a newly-elected government boosting confidence in economic growth prospects. Japan Equities experienced high volatility in the third quarter, reaching a new high in July before correcting sharply in early August due to weaker U.S. economic data and the Bank of Japan increasing the interest rate, resulting in a negative 4.4% total return for the Tokyo Price Index. Asia ex-Japan equities posted strong gains, led primarily by China where new stimulus measures boosted sentiment. Emerging markets continued to outperformed their Developed counterparts in the third quarter of 2024.

### **Global Bonds**

In the third quarter, major central banks kick-started an interest rate cutting cycle, resulting in lower yields and hence higher prices across most government and corporate bonds. The Fed decision to cut rates by 50 basis points was prompted by a decline in non-farm payrolls, a higher unemployment rate and a drop in inflation. This led to a weaker dollar and a substantial drop in U.S. Treasury yields by 110 basis points, with a steeper yield curve reflecting the outlook for lower interest rate policy. On the corporate bond front, U.S. investment grade performed strongly although global high yield still outperformed global investment grade. The Bloomberg US Aggregate Bond index returned 5.2% in USD terms, reflecting capital appreciation, interest payments and USD weakening.

### ***Relationship with EQH and its Subsidiaries***

EQH (our parent company) and its subsidiaries are our largest client. EQH is collaborating with AB in order to improve the risk-adjusted yield for the General Accounts of EQH's insurance subsidiaries by investing additional assets at AB, including the utilization of AB's higher-fee, longer-duration alternative offerings. In mid-2021, Equitable Financial Life Insurance Company, a subsidiary of EQH ("Equitable Financial"), agreed to provide an initial \$10 billion in permanent capital to build out AB's private illiquid offerings, including private alternatives and private placements. Deployment of the initial \$10 billion in permanent capital is now complete. In addition, during the second quarter of 2023, EQH committed to provide an additional \$10 billion in permanent capital, deployment of which has begun. We expect this anticipated capital from EQH's insurance subsidiaries will continue to accelerate both organic and inorganic growth in our private alternatives business, allowing us to continue to deliver for our clients, employees, unitholders and other stakeholders. For example, included in the initial \$10 billion commitment by EQH is \$750 million in capital deployed through AB CarVal.

Permanent capital means investment capital of indefinite duration, for which commitments may be withdrawn under certain conditions. Such conditions primarily include potential regulatory restrictions, lacking sufficient liquidity to fund the capital commitments to AB and AB's inability to identify attractive investment opportunities which align with the investment strategy. Although EQH's insurance subsidiaries have indicated their intention over time to provide this investment capital to AB, they have no binding commitment to do so. While the withdrawal of their commitment could potentially slow down our introduction of certain products, the impact to our overall operations would not be material.

### ***Joint Venture with Societe Generale***

Effective April 1, 2024, AB and Societe Generale ("SocGen") completed their previously announced transaction to form a global joint venture with two joint venture holding companies, one outside of North America and one within North America ("NA JV", and together the "JVs"). AB owns a majority interest in the NA JV while SocGen owns a majority interest in the joint venture outside of North America. AB has deconsolidated the BRS business and retained the Bernstein Private Wealth Management business within its existing U.S. broker dealer Sanford C. Bernstein & Co., LLC. For further discussion, see *Note 17 Divestiture to our condensed consolidated financial statements contained in Item 1.*

**Assets Under Management**

Assets under management by distribution channel are as follows:

	As of September 30,		\$ Change	% Change
	2024	2023		
	(in billions)			
Institutions	\$ 335.2	\$ 296.9	\$ 38.3	12.9 %
Retail	334.5	259.2	75.3	29.0
Private Wealth	136.2	112.9	23.3	20.7
<b>Total</b>	<b>\$ 805.9</b>	<b>\$ 669.0</b>	<b>\$ 136.9</b>	<b>20.5 %</b>

Assets under management by investment service are as follows:

	As of September 30,		\$ Change	% Change
	2024	2023		
	(in billions)			
<b>Equity</b>				
Actively Managed	\$ 271.3	\$ 226.8	\$ 44.5	19.6 %
Passively Managed <sup>(1)</sup>	68.9	56.0	12.9	22.9
<b>Total Equity</b>	<b>340.2</b>	<b>282.8</b>	<b>57.4</b>	<b>20.3</b>
<b>Fixed Income</b>				
Actively Managed				
Taxable <sup>(3)</sup>	216.2	195.0	21.2	10.8
Tax-exempt	71.2	55.6	15.6	28.1
	287.4	250.6	36.8	14.7
Passively Managed <sup>(1)</sup>	11.4	9.4	2.0	21.9
<b>Total Fixed Income</b>	<b>298.8</b>	<b>260.0</b>	<b>38.8</b>	<b>14.9</b>
<b>Alternatives/Multi-Asset Solutions<sup>(2)(3)</sup></b>				
Actively Managed	155.9	118.6	37.3	31.4
Passively Managed <sup>(1)</sup>	11.0	7.6	3.4	44.7
<b>Total Alternatives/Multi-Asset Solutions</b>	<b>166.9</b>	<b>126.2</b>	<b>40.7</b>	<b>32.2</b>
<b>Total</b>	<b>\$ 805.9</b>	<b>\$ 669.0</b>	<b>\$ 136.9</b>	<b>20.5 %</b>

<sup>(1)</sup> Includes index and enhanced index services.

<sup>(2)</sup> Includes certain multi-asset solutions and services not included in equity or fixed income services.

<sup>(3)</sup> Approximately \$12.1 billion of private placements was transferred from Taxable Fixed Income into Alternatives/Multi-Asset during the three months ended September 30, 2024 to better align with standard industry practice for asset class reporting purposes.

Changes in assets under management for the three-month, nine-month and twelve-month periods ended September 30, 2024 are as follows:

	Distribution Channel			
	Institutions	Retail	Private Wealth	Total
	(in billions)			
Balance as of June 30, 2024	\$ 322.7	\$ 316.4	\$ 130.4	\$ 769.5
Long-term flows:				
Sales/new accounts	4.2	26.6	4.7	35.5
Redemptions/terminations	(4.1)	(17.7)	(4.6)	(26.4)
Cash flow/unreinvested dividends	(4.5)	(3.5)	—	(8.0)
Net long-term (outflows) inflows	(4.4)	5.4	0.1	1.1
Transfers	0.1	(0.1)	—	—
Market appreciation	16.8	12.8	5.7	35.3
Net change	12.5	18.1	5.8	36.4
<b>Balance as of September 30, 2024</b>	<b>\$ 335.2</b>	<b>\$ 334.5</b>	<b>\$ 136.2</b>	<b>\$ 805.9</b>
Balance as of December 31, 2023	\$ 317.1	\$ 286.8	\$ 121.3	\$ 725.2
Long-term flows:				
Sales/new accounts	10.9	73.5	15.6	100.0
Redemptions/terminations	(11.0)	(51.2)	(15.0)	(77.2)
Cash flow/unreinvested dividends	(10.3)	(10.0)	—	(20.3)
Net long-term (outflows) inflows	(10.4)	12.3	0.6	2.5
Transfers	0.1	(0.1)	—	—
Market appreciation	28.4	35.5	14.3	78.2
Net change	18.1	47.7	14.9	80.7
<b>Balance as of September 30, 2024</b>	<b>\$ 335.2</b>	<b>\$ 334.5</b>	<b>\$ 136.2</b>	<b>\$ 805.9</b>
Balance as of September 30, 2023	\$ 296.9	\$ 259.2	\$ 112.9	\$ 669.0
Long-term flows:				
Sales/new accounts	13.9	94.5	19.9	128.3
Redemptions/terminations	(13.6)	(67.9)	(19.9)	(101.4)
Cash flow/unreinvested dividends	(13.2)	(13.0)	—	(26.2)
Net long-term (outflows) inflows	(12.9)	13.6	—	0.7
Transfers	0.1	(0.1)	—	—
Market appreciation	51.1	61.8	23.3	136.2
Net change	38.3	75.3	23.3	136.9
<b>Balance as of September 30, 2024</b>	<b>\$ 335.2</b>	<b>\$ 334.5</b>	<b>\$ 136.2</b>	<b>\$ 805.9</b>

	Investment Service							
	Equity Actively Managed	Equity Passively Managed <sup>(1)</sup>	Fixed Income Actively Managed - Taxable	Fixed Income Actively Managed - Tax-Exempt	Fixed Income Passively Managed <sup>(1)</sup>	Alternatives / Multi-Asset Solutions <sup>(2)</sup>	Total	
	(in billions)							
Balance as of June 30, 2024	\$ 264.4	\$ 65.8	\$ 216.0	\$ 66.2	\$ 11.0	\$ 146.1	\$ 769.5	
Long-term flows:								
Sales/new accounts	13.0	0.2	11.6	5.6	—	5.1	35.5	
Redemptions/terminations	(12.6)	(0.1)	(9.2)	(2.4)	(0.1)	(2.0)	(26.4)	
Cash flow/unreinvested dividends	(4.9)	(1.2)	0.3	0.1	(0.2)	(2.1)	(8.0)	
Net long-term (outflows) inflows	(4.5)	(1.1)	2.7	3.3	(0.3)	1.0	1.1	
Transfers <sup>(3)</sup>	—	—	(12.1)	—	—	12.1	—	
Market appreciation	11.4	4.2	9.6	1.7	0.7	7.7	35.3	
Net change	6.9	3.1	0.2	5.0	0.4	20.8	36.4	
<b>Balance as of September 30, 2024</b>	<b>\$ 271.3</b>	<b>\$ 68.9</b>	<b>\$ 216.2</b>	<b>\$ 71.2</b>	<b>\$ 11.4</b>	<b>\$ 166.9</b>	<b>\$ 805.9</b>	
Balance as of December 31, 2023	\$ 247.5	\$ 62.1	\$ 208.6	\$ 61.1	\$ 11.4	\$ 134.5	\$ 725.2	
Long-term flows:								
Sales/new accounts	37.2	1.2	34.0	15.7	—	11.9	100.0	
Redemptions/terminations	(40.4)	(0.3)	(23.5)	(7.9)	(0.2)	(4.9)	(77.2)	
Cash flow/unreinvested dividends	(13.6)	(6.1)	1.2	0.3	(0.2)	(1.9)	(20.3)	
Net long-term (outflows) inflows	(16.8)	(5.2)	11.7	8.1	(0.4)	5.1	2.5	
Transfers <sup>(3)</sup>	—	—	(12.1)	—	—	12.1	—	
Market appreciation	40.6	12.0	8.0	2.0	0.4	15.2	78.2	
Net change	23.8	6.8	7.6	10.1	—	32.4	80.7	
<b>Balance as of September 30, 2024</b>	<b>\$ 271.3</b>	<b>\$ 68.9</b>	<b>\$ 216.2</b>	<b>\$ 71.2</b>	<b>\$ 11.4</b>	<b>\$ 166.9</b>	<b>\$ 805.9</b>	
Balance as of September 30, 2023	\$ 226.8	\$ 56.0	\$ 195.0	\$ 55.6	\$ 9.4	\$ 126.2	\$ 669.0	
Long-term flows:								
Sales/new accounts	46.5	1.4	44.3	21.2	1.2	13.7	128.3	
Redemptions/terminations	(51.4)	(0.4)	(31.9)	(11.6)	(0.3)	(5.8)	(101.4)	
Cash flow/unreinvested dividends	(16.9)	(6.7)	(0.1)	0.4	(0.1)	(2.8)	(26.2)	
Net long-term (outflows) inflows	(21.8)	(5.7)	12.3	10.0	0.8	5.1	0.7	
Transfers <sup>(3)</sup>	—	—	(12.1)	—	—	12.1	—	
Market appreciation	66.3	18.6	21.0	5.6	1.2	23.5	136.2	
Net change	44.5	12.9	21.2	15.6	2.0	40.7	136.9	
<b>Balance as of September 30, 2024</b>	<b>\$ 271.3</b>	<b>\$ 68.9</b>	<b>\$ 216.2</b>	<b>\$ 71.2</b>	<b>\$ 11.4</b>	<b>\$ 166.9</b>	<b>\$ 805.9</b>	

(1) Includes index and enhanced index services.

(2) Includes certain multi-asset solutions and services not included in equity or fixed income services

(3) Approximately \$12.1 billion of private placements was transferred from Taxable Fixed Income into Alternatives/Multi-Asset during the three months ended September 30, 2024 to better align with standard industry practice for asset class reporting purposes.

Net long-term inflows (outflows) for actively managed investment services as compared to passively managed investment services for the three-month, nine-month and twelve-month periods ended September 30, 2024 are as follows:

	Periods Ended September 30, 2024		
	Three-months	Nine-months	Twelve-months
	(in billions)		
<b>Actively Managed</b>			
Equity	\$ (4.5)	\$ (16.8)	\$ (21.8)
Fixed Income	6.0	19.8	22.3
Alternatives/Multi-Asset Solutions	0.7	4.2	3.9
	<u>2.2</u>	<u>7.2</u>	<u>4.4</u>
<b>Passively Managed</b>			
Equity	(1.1)	(5.2)	(5.7)
Fixed Income	(0.3)	(0.4)	0.8
Alternatives/Multi-Asset Solutions	0.3	0.9	1.2
	<u>(1.1)</u>	<u>(4.7)</u>	<u>(3.7)</u>
<b>Total net long-term inflows</b>	<u>\$ 1.1</u>	<u>\$ 2.5</u>	<u>\$ 0.7</u>

Average assets under management by distribution channel and investment service are as follows:

	Three Months Ended September 30,			% Change	Nine Months Ended September 30,			% Change
	2024	2023	\$ Change		2024	2023	\$ Change	
	(in billions)				(in billions)			
<b>Distribution Channel:</b>								
Institutions	\$ 328.4	\$ 307.0	\$ 21.4	7.0 %	\$ 321.8	\$ 305.1	\$ 16.7	5.5 %
Retail	324.4	266.8	57.6	21.6	309.3	259.2	50.1	19.3
Private Wealth	133.1	115.8	17.3	14.9	128.2	112.9	15.3	13.5
<b>Total</b>	<u>\$ 785.9</u>	<u>\$ 689.6</u>	<u>\$ 96.3</u>	<b>14.0 %</b>	<u>\$ 759.3</u>	<u>\$ 677.2</u>	<u>\$ 82.1</u>	<b>12.1 %</b>
<b>Investment Service:</b>								
Equity Actively Managed	\$ 267.2	\$ 235.8	\$ 31.4	13.3 %	\$ 259.6	\$ 230.7	\$ 28.9	12.5 %
Equity Passively Managed <sup>(1)</sup>	67.3	59.3	8.0	13.4	65.0	57.5	7.5	13.2
Fixed Income Actively Managed – Taxable <sup>(3)</sup>	212.3	200.3	12.0	6.0	211.0	197.9	13.1	6.6
Fixed Income Actively Managed – Tax-exempt	68.6	56.3	12.3	21.8	65.3	55.2	10.1	18.2
Fixed Income Passively Managed <sup>(1)</sup>	11.3	9.4	1.9	19.9	11.2	9.5	1.7	18.0
Alternatives/Multi-Asset Solutions <sup>(2)(3)</sup>	159.2	128.5	30.7	23.9	147.2	126.4	20.8	16.4
<b>Total</b>	<u>\$ 785.9</u>	<u>\$ 689.6</u>	<u>\$ 96.3</u>	<b>14.0 %</b>	<u>\$ 759.3</u>	<u>\$ 677.2</u>	<u>\$ 82.1</u>	<b>12.1 %</b>

(1) Includes index and enhanced index services.

(2) Includes certain multi-asset solutions and services not included in equity of fixed income services.

(3) Approximately \$12.1 billion of private placements was transferred from Taxable Fixed Income into Alternatives/Multi-Asset during the three months ended September 30, 2024 to better align with standard industry practice for asset class reporting purposes.

Our Institutional channel third quarter average AUM of \$328.4 billion increased \$21.4 billion, or 7.0%, compared to the third quarter of 2023, primarily due to ending AUM increasing \$38.3 billion, or 12.9%, to \$335.2 billion from September 30, 2023. The \$38.3 billion increase in AUM resulted primarily from market appreciation of \$51.1 billion, offset by net outflows of \$12.9 billion.

Our Retail channel third quarter average AUM of \$324.4 billion increased \$57.6 billion, or 21.6%, compared to the third quarter of 2023, primarily due to ending AUM increasing \$75.3 billion, or 29.0%, to \$334.5 billion from September 30, 2023. The \$75.3 billion increase resulted primarily from market appreciation of \$61.8 billion and net inflows of \$13.6 billion.

Our Private Wealth channel third quarter average AUM of \$133.1 billion increased \$17.3 billion, or 14.9%, compared to the third quarter of 2023, primarily due to ending AUM increasing \$23.3 billion, or 20.7%, to \$136.2 billion from September 30, 2023. The \$23.3 billion increase resulted from market appreciation of \$23.3 billion.

Absolute investment composite returns, gross of fees, and relative performance as of September 30, 2024 compared to benchmarks for certain representative Institutional equity and fixed income services are as follows:

	<u>1-Year</u>	<u>3-Year<sup>(1)</sup></u>	<u>5-Year<sup>(1)</sup></u>
<b>Income (fixed income)</b>			
Absolute return	14.6 %	0.9 %	2.3 %
Relative return (vs. Bloomberg Barclays U.S. Aggregate Index)	3.1	2.3	2.0
<b>High Income (fixed income)</b>			
Absolute return	17.0	3.7	4.5
Relative return (vs. Bloomberg Barclays Global High Yield Index - Hedged)	(1.1)	0.4	0.2
<b>Global Plus - Hedged (fixed income)</b>			
Absolute return	11.3	(0.2)	0.9
Relative return (vs. Bloomberg Barclays Global Aggregate Index - Hedged)	0.6	—	0.3
<b>Intermediate Municipal Bonds (fixed income)</b>			
Absolute return	8.5	1.3	2.0
Relative return (vs. Lipper Short/Int. Blended Muni Fund Avg)	1.0	0.6	0.7
<b>U.S. Strategic Core Plus (fixed income)</b>			
Absolute return	13.3	(0.8)	1.0
Relative return (vs. Bloomberg Barclays U.S. Aggregate Index)	1.7	0.6	0.6
<b>Emerging Market Debt (fixed income)</b>			
Absolute return	22.0	0.1	2.0
Relative return (vs. JPM EMBI Global/JPM EMBI)	4.0	0.2	0.8
<b>Sustainable Global Thematic</b>			
Absolute return	27.1	2.3	13.4
Relative return (vs. MSCI ACWI Index)	(4.6)	(5.8)	1.2
<b>International Strategic Core Equity</b>			
Absolute return	31.7	7.1	8.2
Relative return (vs. MSCI EAFE Index)	6.9	1.7	—
<b>U.S. Small &amp; Mid Cap Value</b>			
Absolute return	27.7	6.2	11.1
Relative return (vs. Russell 2500 Value Index)	1.1	0.2	1.2

	<u>1-Year</u>	<u>3-Year<sup>(1)</sup></u>	<u>5-Year<sup>(1)</sup></u>
<b>U.S. Large Cap Value</b>			
Absolute return	28.7	12.4	12.9
Relative return (vs. Russell 1000 Value Index)	1.0	3.4	2.2
<b>U.S. Small Cap Growth</b>			
Absolute return	32.3	(3.6)	11.2
Relative return (vs. Russell 2000 Growth Index)	4.7	(3.3)	2.4
<b>U.S. Large Cap Growth</b>			
Absolute return	38.2	9.7	17.9
Relative return (vs. Russell 1000 Growth Index)	(4.0)	(2.3)	(1.8)
<b>U.S. Small &amp; Mid Cap Growth</b>			
Absolute return	31.6	(2.3)	11.4
Relative return (vs. Russell 2500 Growth Index)	6.4	(1.6)	1.7
<b>Concentrated U.S. Growth</b>			
Absolute return	28.4	5.5	12.8
Relative return (vs. S&P 500 Index)	(7.9)	(6.4)	(3.2)
<b>Select U.S. Equity</b>			
Absolute return	37.8	12.9	16.8
Relative return (vs. S&P 500 Index)	1.4	0.9	0.8
<b>Strategic Equities</b>			
Absolute return	36.8	11.0	15.4
Relative return (vs. Russell 3000 Index)	1.6	0.7	0.1
<b>Global Core Equity</b>			
Absolute return	30.8	7.5	11.4
Relative return (vs. MSCI ACWI Index)	(1.7)	(1.6)	(1.7)
<b>U.S. Strategic Core Equity</b>			
Absolute return	32.1	13.0	13.6
Relative return (vs. S&P 500 Index)	(4.2)	1.1	(2.3)
<b>Select U.S. Equity Long/Short</b>			
Absolute return	25.6	9.0	11.3
Relative return (vs. S&P 500 Index)	(10.7)	(2.9)	(4.6)
<b>Global Strategic Core Equity</b>			
Absolute return	29.2	10.9	11.6
Relative return (vs. S&P 500 Index)	(3.2)	1.8	(1.4)

<sup>(1)</sup> Reflects annualized returns.

**Consolidated Results of Operations**

	<b>Three Months Ended September 30,</b>		<b>\$ Change</b>	<b>% Change</b>	<b>Nine Months Ended September 30,</b>		<b>\$ Change</b>	<b>% Change</b>
	<b>2024</b>	<b>2023</b>			<b>2024</b>	<b>2023</b>		
	(in thousands, except per unit amounts)							
Net revenues	\$1,085,489	\$1,032,056	\$ 53,433	5.2 %	\$3,217,583	\$3,064,603	\$152,980	5.0 %
Expenses	720,208	856,806	(136,598)	(15.9)	2,411,016	2,485,432	(74,416)	(3.0)
Operating income	365,281	175,250	190,031	108.4	806,567	579,171	227,396	39.3
Non-operating income	—	—	—	n/m	134,555	—	134,555	n/m
Pre-tax income	365,281	175,250	190,031	108.4 %	941,122	579,171	361,951	62.5
Income taxes	14,255	10,010	4,245	42.4	50,389	31,253	19,136	61.2
Net income	351,026	\$165,240	185,786	112.4	890,733	547,918	342,815	62.6
Net income of consolidated entities attributable to non-controlling interests	5,054	(2,164)	7,218	n/m	17,262	10,626	6,636	62.5
Net income attributable to AB Unitholders	<u>\$345,972</u>	<u>\$167,404</u>	<u>\$178,568</u>	106.7	<u>\$873,471</u>	<u>\$537,292</u>	<u>\$336,179</u>	62.6
Diluted net income per AB Unit	<u>\$ 1.20</u>	<u>\$ 0.58</u>	<u>\$ 0.62</u>	106.9	<u>\$ 3.02</u>	<u>\$ 1.86</u>	<u>\$ 1.16</u>	62.4
Distributions per AB Unit	<u>\$ 0.85</u>	<u>\$ 0.73</u>	<u>\$ 0.12</u>	16.4 %	<u>\$ 2.45</u>	<u>\$ 2.15</u>	<u>\$ 0.30</u>	14.0 %
Operating margin <sup>(1)</sup>	<u>33.2 %</u>	<u>17.2 %</u>			<u>24.5 %</u>	<u>18.6 %</u>		

(1) Operating income excluding net income (loss) attributable to non-controlling interests as a percentage of net revenues.

Net income attributable to AB Unitholders for the three months ended September 30, 2024 increased \$178.6 million, or 106.7%, from the three months ended September 30, 2023. The increase primarily is due to (in millions):

Higher gain on adjustment of contingent payment arrangement <sup>(1)</sup>	\$ 141.3
Higher base advisory fees	92.7
Higher distribution revenues	40.2
Lower employee compensation and benefits expense	28.7
Higher other revenues	15.2
Lower Bernstein Services Research revenues <sup>(2)</sup>	(93.9)
Higher promotion and servicing expenses	(28.1)
Higher general and administrative expenses	(10.4)
Higher net gain of consolidated entities attributable to non-controlling interest	(7.2)
Other	0.1
	<u>\$ 178.6</u>

Net income attributable to AB Unitholders for the nine months ended September 30, 2024 increased \$336.2 million, or 62.6%, from the nine months ended September 30, 2023. The increase primarily is due to (in millions):

Higher base advisory fees	\$ 225.2
Higher gain on remeasurement of contingent payment arrangement <sup>(1)</sup>	141.1
Higher gain on divestiture	134.6
Higher distribution revenues	92.9
Higher other revenues	28.8
Higher performance-based fees	19.4
Lower employee compensation and benefits expense	14.9
Lower Bernstein Services Research revenues <sup>(2)</sup>	(189.5)
Higher promotion and servicing expenses	(81.9)
Higher income taxes	(19.1)
Higher investment losses	(14.6)
Lower net dividend and interest income	(9.1)
Higher net gain of consolidated entities attributable to non-controlling interest	(6.6)
Higher general and administrative expenses	(4.4)
Other	4.5
	<u><u>\$ 336.2</u></u>

### ***Units Outstanding; Unit Repurchases***

Each quarter, we consider whether to implement a plan to repurchase AB Holding Units pursuant to Rules 10b5-1 and 10b-18 under the Securities Exchange Act of 1934, as amended (“**Exchange Act**”). A plan of this type allows a company to repurchase its shares at times when it otherwise might be prevented from doing so because of self-imposed trading blackout periods or because it possesses material non-public information. Each broker we select has the authority to repurchase AB Holding Units on our behalf in accordance with the terms and limitations specified in the plan. Repurchases are subject to regulations promulgated by the SEC, as well as certain price, market volume and timing constraints specified in the plan. The plan adopted during the third quarter of 2024 expired at the close of business on October 23, 2024. We may adopt plans in the future to engage in open-market purchases of AB Holding Units to help fund anticipated obligations under our incentive compensation award program and for other corporate purposes.

<sup>(1)</sup> During the three months ended September 30, 2024 we recognized a gain of \$128.5 million in contingent payment arrangements in the condensed consolidated statement of income related to a fair value remeasurement of the contingent payment liability associated with our acquisition of AB Carval in 2022.

<sup>(2)</sup> On April 1, 2024 AB and SocGen, a leading European bank, completed their transaction to form a jointly owned equity research provider and cash equity trading partner for institutional investors. AB has deconsolidated the BRS business and contributed the business to the JVs. For further discussion, *see Note 17 Divestiture to our condensed consolidated financial statements contained in Item 1 and Executive Overview in Item 2.*

### ***Cash Distributions***

We are required to distribute all of our Available Cash Flow, as defined in the AB Partnership Agreement, to our Unitholders and the General Partner. Available Cash Flow typically is the adjusted diluted net income per unit for the quarter multiplied by the number of general and limited partnership interests at the end of the quarter. In future periods, management anticipates that Available Cash Flow will continue to be based on adjusted diluted net income per unit, unless management determines, with concurrence of the Board of Directors, that one or more adjustments that are made for adjusted net income should not be made with respect to the Available Cash Flow calculation. *See Note 6 to our condensed consolidated financial statements contained in Item 1 for a description of Available Cash Flow.*

### ***Management Operating Metrics***

We are providing the non-GAAP measures “adjusted net revenues,” “adjusted operating income” and “adjusted operating margin” because they are the principal operating metrics management uses in evaluating and comparing period-to-period operating performance. Management principally uses these metrics in evaluating performance because they present a clearer

picture of our operating performance and allow management to see long-term trends without the distortion primarily caused by long-term incentive compensation-related mark-to-market adjustments, acquisition-related expenses, interest expense and other adjustment items. Similarly, we believe that these management operating metrics help investors better understand the underlying trends in our results and, accordingly, provide a valuable perspective for investors.

We provide the non-GAAP measures "adjusted net income" and "adjusted diluted net income per unit" because our quarterly distribution per unit is typically our adjusted diluted net income per unit (which is derived from adjusted net income).

These non-GAAP measures are provided in addition to, and not as substitutes for, net revenues, operating income and operating margin, and they may not be comparable to non-GAAP measures presented by other companies. Management uses both accounting principles generally accepted in the United States of America ("US GAAP") and non-GAAP measures in evaluating our financial performance. The non-GAAP measures alone may pose limitations because they do not include all of our revenues and expenses.

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	(in thousands, except per unit amounts)			
<b>Net revenues, US GAAP basis</b>	<b>\$1,085,489</b>	<b>\$1,032,056</b>	<b>\$3,217,583</b>	<b>\$3,064,603</b>
Adjustments:				
Distribution-related adjustments:				
Distribution revenues	(189,216)	(149,049)	(527,811)	(434,925)
Investment advisory services fees	(18,017)	(16,156)	(57,457)	(45,619)
Pass-through adjustments:				
Investment advisory services fees	(12,256)	(14,567)	(39,256)	(35,376)
Other revenues	(20,987)	(8,661)	(50,197)	(26,098)
Impact of consolidated company-sponsored investment funds	(5,182)	1,931	(16,848)	(11,452)
Incentive compensation-related items	(2,286)	238	(6,353)	(10,111)
Equity loss on JVs	7,550	—	35,443	—
<b>Adjusted net revenues</b>	<b>\$ 845,095</b>	<b>\$ 845,792</b>	<b>\$2,555,104</b>	<b>\$2,501,022</b>
<b>Operating income, US GAAP basis</b>	<b>\$ 365,281</b>	<b>\$ 175,250</b>	<b>\$ 806,567</b>	<b>\$ 579,171</b>
Adjustments:				
Real estate	(206)	(206)	(618)	(618)
Incentive compensation-related items	742	1,354	2,590	4,064
EQH award compensation	291	142	797	548
Acquisition-related expenses	(112,906)	44,941	(78,890)	83,191
Equity loss on JVs	7,550	—	35,443	—
Total of non-GAAP adjustments before interest on borrowings	(104,529)	46,231	(40,678)	87,185
Interest on borrowings	8,456	13,209	37,139	41,594
Sub-total of non-GAAP adjustments	(96,073)	59,440	(3,539)	128,779
Less: Net income of consolidated entities attributable to non-controlling interests	5,054	(2,164)	17,262	10,626
<b>Adjusted operating income</b>	<b>264,154</b>	<b>236,854</b>	<b>785,766</b>	<b>697,324</b>
<b>Non-Operating income, US GAAP basis</b>	<b>—</b>	<b>—</b>	<b>134,555</b>	<b>—</b>
Less: Interest on borrowings	8,456	13,209	37,139	41,594
Less: Gain on divestiture	—	—	134,555	—
<b>Adjusted non-operating (expense)</b>	<b>(8,456)</b>	<b>(13,209)</b>	<b>(37,139)</b>	<b>(41,594)</b>
<b>Adjusted pre-tax income</b>	<b>255,698</b>	<b>223,645</b>	<b>748,627</b>	<b>655,730</b>
Less: Adjusted income taxes	9,972	12,770	40,052	35,409

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
<b>Adjusted net income</b>	<b>\$ 245,726</b>	<b>\$ 210,875</b>	<b>\$ 708,575</b>	<b>\$ 620,321</b>
<b>Diluted net income per AB Unit, GAAP basis</b>	<b>\$ 1.20</b>	<b>\$ 0.58</b>	<b>\$ 3.02</b>	<b>\$ 1.86</b>
Impact of non-GAAP adjustments	(0.35)	0.15	(0.57)	0.29
<b>Adjusted diluted net income per AB Unit</b>	<b>\$ 0.85</b>	<b>\$ 0.73</b>	<b>\$ 2.45</b>	<b>\$ 2.15</b>
<b>Operating margin, GAAP basis</b>	<b>33.2 %</b>	<b>17.2 %</b>	<b>24.5 %</b>	<b>18.6 %</b>
Impact of non-GAAP adjustments	(1.9)	10.8	6.3	9.3
<b>Adjusted operating margin</b>	<b>31.3 %</b>	<b>28.0 %</b>	<b>30.8 %</b>	<b>27.9 %</b>

Adjusted operating income for the three months ended September 30, 2024 increased \$27.3 million, or 11.5%, from the three months ended September 30, 2023, primarily due to higher investment advisory base fees of \$95.0 million, lower promotion and servicing expenses of \$14.0 million, lower employee compensation and benefits expense of \$13.1 million and higher other revenues of \$2.9 million, partially offset by lower Bernstein Research Services revenue of \$93.9 million due to the deconsolidation of the BRS<sup>1</sup> business and lower net dividends and interest income of \$3.7 million.

Adjusted operating income for the nine months ended September 30, 2024 increased \$88.4 million, or 12.7%, from the nine months ended September 30, 2023, primarily due to higher investment advisory base fees of \$215.8 million, lower promotion and servicing expenses of \$22.4 million, higher performance-based fees of \$19.4 million, lower general and administrative expenses of \$18.3 million, higher investment gains of \$7.7 million and higher other revenues of \$5.2 million, partially offset by lower Bernstein Research Services revenue of \$189.5 million due to the deconsolidation of the BRS<sup>1</sup> business, higher employee compensation and benefits expense of \$6.2 million and lower net dividends and interest income of \$4.4 million.

#### Adjusted Net Revenues

Net Revenue, as adjusted, is reduced to exclude all of the company's distribution revenues, which are recorded as a separate line item on the consolidated statement of income, as well as a portion of investment advisory services fees received that is used to pay distribution and servicing costs. For certain products, based on the distinct arrangements, certain distribution fees are collected by us and passed through to third-party client intermediaries, while for certain other products, we collect investment advisory services fees and a portion is passed through to third-party client intermediaries. In both arrangements, the third-party client intermediary owns the relationship with the client and is responsible for performing services and distributing the product to the client on our behalf. We believe offsetting distribution revenues and certain investment advisory services fees is useful for our investors and other users of our financial statements because such presentation appropriately reflects the nature of these costs as pass-through payments to third parties that perform functions on behalf of our sponsored mutual funds and/or shareholders of these funds. Distribution-related adjustments fluctuate each period based on the type of investment products sold, as well as the average AUM over the period. Also, we adjust distribution revenues for the amortization of deferred sales commissions as these costs, over time, will offset such revenues.

We adjust investment advisory and services fees and other revenues for pass through costs, primarily related to our transfer agent and shareholder servicing fees. Additionally, we adjust for certain investment advisory and services fees passed through to our investment advisors. We also adjust for certain pass through costs associated with the transition of services to the JVs entered into with SocGen. These amounts are expensed by us and passed to the JVs for reimbursement. These fees do not affect operating income, as such, we exclude these fees from adjusted net revenues.

We adjust for the revenue impact of consolidating company-sponsored investment funds by eliminating the consolidated company-sponsored investment funds' revenues and including AB's fees from such consolidated company-sponsored investment funds and AB's investment gains and losses on its investments in such consolidated company-sponsored investment funds that were eliminated in consolidation.

<sup>1</sup> On April 1, 2024 AB and SocGen, a leading European bank, completed their transaction to form a jointly owned equity research provider and cash equity trading partner for institutional investors. AB has deconsolidated the BRS business and contributed the business to the joint venture. For further discussion, see Note 17 Divestiture to our condensed consolidated financial statements contained in Item 1 and Executive Overview in Item 2.

We also adjust net revenues to exclude our portion of the equity income or loss associated with our investment in the JVs. Effective April 1, 2024 following the close of the transaction with SocGen, we record all income or loss associated with the JVs as an equity method investment income (loss). As we no longer consider this activity part of our core business operations and our intent is to fully divest from both joint ventures, we consider these amounts temporary, and as such, we exclude these amounts from our adjusted net revenues.

Adjusted net revenues exclude investment gains and losses and dividends and interest on employee long-term incentive compensation-related investments. Also, we adjust for certain acquisition-related pass-through performance-based fees and performance related compensation.

#### Adjusted Operating Income

Adjusted operating income represents operating income on a US GAAP basis excluding (1) real estate charges (credits), (2) the impact on net revenues and compensation expense of the investment gains and losses (as well as the dividends and interest) associated with employee long-term incentive compensation-related investments, (3) the equity compensation paid by EQH to certain AB executives, (4) acquisition-related expenses, (5) equity income (loss) on JVs (6) interest on borrowings and (7) the impact of consolidated company-sponsored investment funds.

Real estate charges (credits) incurred during the fourth quarter of 2019 through the fourth quarter of 2020, while excluded in the period in which the charges (credits) were recorded, are included ratably over the remaining applicable lease term.

Prior to 2009, a significant portion of employee compensation was in the form of long-term incentive compensation awards that were notionally invested in AB investment services and generally vested over a period of four years. AB economically hedged the exposure to market movements by purchasing and holding these investments on its balance sheet. All such investments had vested as of year-end 2012 and the investments have been delivered to the participants, except for those investments with respect to which the participant elected a long-term deferral. Fluctuation in the value of these investments, which also impacts compensation expense, is recorded within investment gains and losses on the income statement. Management believes it is useful to reflect the offset achieved from economically hedging the market exposure of these investments in the calculation of adjusted operating income and adjusted operating margin. The non-GAAP measures exclude gains and losses and dividends and interest on employee long-term incentive compensation-related investments included in revenues and compensation expense.

The board of directors of EQH granted to Seth Bernstein, our CEO, equity awards in connection with EQH's IPO. Additionally, equity awards have been granted to Mr. Bernstein and other AB executives for their membership on the EQH Management Committee. These individuals may receive additional equity or cash compensation from EQH in the future related to their service on the Management Committee. Any awards granted to these individuals by EQH are recorded as compensation expense in AB's consolidated statement of income. The compensation expense associated with these awards has been excluded from our non-GAAP measures because they are non-cash and are based upon EQH's, and not AB's, financial performance.

Acquisition-related expenses have been excluded because they are not considered part of our core operating results when comparing financial results from period to period and to industry peers. Acquisition-related expenses include professional fees, the recording of changes in estimates or fair value remeasurements to, and accretion expense related to, our contingent payment arrangements associated with our acquisitions, certain compensation-related expenses and amortization of intangible assets for contracts acquired. During the three months ended September 30, 2024 we recognized a gain of \$128.5 million in contingent payment arrangements in the condensed consolidated statement of income related to a fair value remeasurement of the contingent payment liability associated with our acquisition of AB Carval in 2022. The fair value remeasurement was due to updated assumptions of future performance associated with the liability. During the three months ended September 30, 2023 we recorded an expense of \$26.9 million due to a change in estimate related to the contingent consideration associated with the acquisition of Autonomous LLC in 2019. The change in estimate was based upon better than expected revenues during the 2023 performance evaluation period. We recorded \$13.1 million as contingent payment arrangement expense and \$13.8 million as compensation and benefits expense in the condensed consolidated statement of income. The charges to compensation and benefits expense are due to certain service conditions and special awards included in the acquisition agreement.

We also adjust operating income to exclude our portion of the equity income or loss associated with our investment in the JVs. Effective April 1, 2024 following the close of the transaction with SocGen, we record all income or loss associated with the JVs as an equity method investment income (loss). As we no longer consider this activity part of our core business operations and our intent is to fully divest from both joint ventures, we consider these amounts temporary, and as such, we exclude these amounts from our adjusted operating income.

We adjust operating income to exclude interest on borrowings in order to align with our industry peer group.

We adjust for the operating income impact of consolidating certain company-sponsored investment funds by eliminating the consolidated company-sponsored funds' revenues and expenses and including AB's revenues and expenses that were eliminated in consolidation. We also exclude the limited partner interests we do not own.

Adjusted Net Income and Adjusted Diluted Net Income per AB Unit

*As previously discussed*, our quarterly distribution is typically our adjusted diluted net income per unit (which is derived from adjusted net income) for the quarter multiplied by the number of general and limited partnership interests outstanding at the end of the quarter. Adjusted net income is derived from adjusted operating income less interest expense, gain on divestiture and adjusted income taxes. The gain on divestiture is not considered part of our core operating results and, accordingly has been excluded from our adjusted net income. Adjusted income taxes, used in calculating adjusted net income, are calculated using the GAAP effective tax rate adjusted for non-GAAP income tax adjustments.

Adjusted Operating Margin

Adjusted operating margin allows us to monitor our financial performance and efficiency from period to period without the volatility *noted above in our discussion of adjusted operating income* and to compare our performance to industry peers on a basis that better reflects our performance in our core business. Adjusted operating margin is derived by dividing adjusted operating income by adjusted net revenues.

**Net Revenues**

The components of net revenues are as follows:

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2024	2023	\$ Change	% Change	2024	2023	\$ Change	% Change
	(in thousands)				(in thousands)			
<b>Investment advisory and services fees:</b>								
Institutions:								
Base fees	\$ 160,146	\$ 154,080	\$ 6,066	3.9%	\$ 464,324	\$ 461,129	\$ 3,195	0.7%
Performance-based fees	7,080	4,447	2,633	59.2	18,830	29,660	(10,830)	(36.5)
	<u>167,226</u>	<u>158,527</u>	<u>8,699</u>	<u>5.5</u>	<u>483,154</u>	<u>490,789</u>	<u>(7,635)</u>	<u>(1.6)</u>
Retail:								
Base fees	388,165	326,391	61,774	18.9	1,102,211	953,347	148,864	15.6
Performance-based fees	345	90	255	n/m	16,668	97	16,571	n/m
	<u>388,510</u>	<u>326,481</u>	<u>62,029</u>	<u>19.0</u>	<u>1,118,879</u>	<u>953,444</u>	<u>165,435</u>	<u>17.4</u>
Private Wealth:								
Base fees	265,312	240,498	24,814	10.3	775,344	702,192	73,152	10.4
Performance-based fees	21,338	23,445	(2,107)	(9.0)	66,741	53,111	13,630	25.7
	<u>286,650</u>	<u>263,943</u>	<u>22,707</u>	<u>8.6</u>	<u>842,085</u>	<u>755,303</u>	<u>86,782</u>	<u>11.5</u>
Total:								
Base fees	813,623	720,969	92,654	12.9	2,341,879	2,116,668	225,211	10.6
Performance-based fees	28,763	27,982	781	2.8	102,239	82,868	19,371	23.4
	<u>842,386</u>	<u>748,951</u>	<u>93,435</u>	<u>12.5</u>	<u>2,444,118</u>	<u>2,199,536</u>	<u>244,582</u>	<u>11.1</u>
Bernstein Research Services <sup>2</sup>	—	93,875	(93,875)	(100.0)	96,222	285,760	(189,538)	(66.3)
Distribution revenues	189,216	149,049	40,167	26.9	527,811	434,925	92,886	21.4
Dividend and interest income	38,940	49,889	(10,949)	(21.9)	127,441	150,761	(23,320)	(15.5)
Investment (losses) gains	(3,512)	(6,694)	3,182	(47.5)	(15,398)	(760)	(14,638)	n/m
Other revenues	39,673	24,484	15,189	62.0	104,133	75,349	28,784	38.2
Total revenues	<u>1,106,703</u>	<u>1,059,554</u>	<u>47,149</u>	<u>4.4</u>	<u>3,284,327</u>	<u>3,145,571</u>	<u>138,756</u>	<u>4.4</u>
Less: broker-dealer related interest expense	21,214	27,498	(6,284)	(22.9)	66,744	80,968	(14,224)	(17.6)
<b>Net revenues</b>	<u><b>\$1,085,489</b></u>	<u><b>\$1,032,056</b></u>	<u><b>\$ 53,433</b></u>	<u><b>5.2%</b></u>	<u><b>\$3,217,583</b></u>	<u><b>\$3,064,603</b></u>	<u><b>\$ 152,980</b></u>	<u><b>5.0%</b></u>

**Investment Advisory and Services Fees**

Investment advisory and services fees are the largest component of our revenues. These fees generally are calculated as a percentage of the value of AUM as of a specified date, or as a percentage of the value of average AUM for the applicable billing period, and vary with the type of investment service, the size of account and the total amount of assets we manage for a

<sup>2</sup> On April 1, 2024 AB and SocGen, a leading European bank, completed their transaction to form a jointly owned equity research provider and cash equity trading partner for institutional investors. AB has deconsolidated the BRS business and contributed the business to the JVs. For further discussion, see Note 17 Divestiture to our condensed consolidated financial statements contained in Item 1 and Executive Overview in Item 2.

particular client. Accordingly, fee income generally increases or decreases as AUM increase or decrease and is affected by market appreciation or depreciation, the addition of new client accounts or client contributions of additional assets to existing accounts, withdrawals of assets from and termination of client accounts, purchases and redemptions of mutual fund shares, shifts of assets between accounts or products with different fee structures, and acquisitions. Our average basis points realized (investment advisory and services fees divided by average AUM) generally approximate 30 to 105 basis points for actively managed equity services, 10 to 65 basis points for actively-managed fixed income services and 1 to 65 basis points for passively managed services. Average basis points realized for other services could range from 3 basis points for certain Institutional third party managed services to over 190 basis points for certain Private Wealth Management alternative services. These ranges include all-inclusive fee arrangements (covering investment management, trade execution and other services) for our Private Wealth Management clients.

We calculate AUM using established market-based valuation methods and fair valuation (non-observable market) methods. Market-based valuation methods include: last sale/settle prices from an exchange for actively-traded listed equities, options and futures; evaluated bid prices from recognized pricing vendors for fixed income, asset-backed or mortgage-backed issues; mid prices from recognized pricing vendors and brokers for credit default swaps; and quoted bids or spreads from pricing vendors and brokers for other derivative products. Fair valuation methods include: discounted cash flow models or any other methodology that is validated and approved by our Valuation Committee and sub-committee (the "Valuation Committee") (see paragraph immediately below for more information regarding our Valuation Committee). Fair valuation methods are used only where AUM cannot be valued using market-based valuation methods, such as in the case of private equity or illiquid securities.

The Valuation Committee, consists of senior officers and employees, which oversees a consistent framework of pricing and valuation of all investments held in client and AB portfolios. The Valuation Committee has adopted a Statement of Pricing Policies describing principles and policies that apply to pricing and valuing investments held in these portfolios. We also have a Pricing Group, which is overseen by the Valuation Committee and is responsible for managing the pricing process for all investments.

We sometimes charge our clients performance-based fees. In these situations, we charge a base advisory fee and are eligible to earn an additional performance-based fee or incentive allocation that is calculated as either a percentage of absolute investment results or a percentage of investment results in excess of a stated benchmark over a specified period of time. Some performance-based fees include a high-watermark provision, which generally provides that if a client account underperforms relative to its performance target (whether absolute or relative to a specified benchmark), it must gain back such underperformance before we can collect future performance-based fees. Therefore, if we fail to achieve our performance target for a particular period, we will not earn a performance-based fee for that period and, for accounts with a high-watermark provision, our ability to earn future performance-based fees will be impaired. We are eligible to earn performance-based fees on 7.8%, 7.5% and 0.3% of the assets we manage for institutional clients, private wealth clients and retail clients, respectively (in total, 4.6% of our AUM).

For the three months ended September 30, 2024, our investment advisory and services fees increased by \$93.4 million, or 12.5%, from the three months ended September 30, 2023, due to a \$92.7 million, or 12.9%, increase in base fees. The increase in base fees is primarily due to a 14.0% increase in average AUM. Performance-based fees increased 2.8% primarily due to higher performance fees earned on our Global Opportunistic Credit and Strategic Equities, partially offset by Private Credit.

For the nine months ended September 30, 2024, our investment advisory and services fees increased by \$244.6 million, or 11.1%, from the nine months ended September 30, 2023, due to a \$225.2 million, or 10.6%, increase in base fees and a \$19.4 million, or 23.4%, increase in performance-based fees. The increase in base fees is primarily due to an 12.1% increase in average AUM. Performance-based fees increased primarily due to higher performance fees earned on our US Select Equity and Private Credit, partially offset by lower performance fees earned on our International Small Cap and Global Opportunistic Credit.

Institutional base fees for the three months ended September 30, 2024 increased \$6.1 million, or 3.9%, from the three months ended September 30, 2023, primarily due to a 7.0% increase in average AUM, partially offset by a lower portfolio fee rate. Institutional base fees for the nine months ended September 30, 2024 increased \$3.2 million, or 0.7%, from the nine months ended September 30, 2023, primarily due to a 5.5% increase in average AUM.

Retail base fees for the three months ended September 30, 2024 increased \$61.8 million, or 18.9%, from the three months ended September 30, 2023, primarily due to a 21.6% increase in average AUM, partially offset by a lower portfolio fee rate. Retail base fees for the nine months ended September 30, 2024 increased \$148.9 million, or 15.6%, from the nine months ended September 30, 2023, primarily due to a 19.3% increase in average AUM, partially offset by a lower portfolio fee rate.

Private Wealth base fees for the three months ended September 30, 2024 increased \$24.8 million, or 10.3%, from the three months ended September 30, 2023, primarily due to a 14.9% increase in average AUM, partially offset by a lower portfolio fee rate. Private Wealth base fees for the nine months ended September 30, 2024 increased \$73.2 million, or 10.4%, from the nine months ended September 30, 2023, primarily due to a 13.5% increase in average AUM, partially offset by a lower portfolio fee rate.

### Bernstein Research Services

Effective April 1, 2024, AB has deconsolidated the BRS business. For further discussion, *see Note 17 Divestiture to our condensed consolidated financial statements contained in Item 1 and Executive Overview in Item 2.*

Prior to the deconsolidation of the BRS business, we earned revenues for providing investment research to, and executing brokerage transactions for, institutional clients. These clients compensated us principally by directing us to execute brokerage transactions on their behalf, for which we earned commissions, and to a lesser extent, by paying us directly for research through commission sharing agreements or cash payments.

Revenues from Bernstein Research Services for the three months ended September 30, 2024 decreased by \$93.9 million, or 100.0%, compared to the three months ended September 30, 2023. For the nine months ended September 30, 2024, Bernstein Research Services revenue decreased by \$189.5 million, or 66.3%, compared to the nine months ended September 30, 2023. The decrease for both the three and nine months ended September 30, 2024 was driven by the deconsolidation of the BRS business.

### Distribution Revenues

Two of our subsidiaries act as distributors and/or placement agents of company-sponsored mutual funds and receive distribution services fees from certain of those funds as full or partial reimbursement of the distribution expenses they incur. Period-over-period fluctuations of distribution revenues typically are in line with fluctuations of the corresponding average AUM of these mutual funds.

Distribution revenues for the three months ended September 30, 2024 increased \$40.2 million, or 26.9%, compared to the three months ended September 30, 2023, primarily due to the corresponding average AUM of these mutual funds increasing 21.6%. Distribution revenues for the nine months ended September 30, 2024 increased \$92.9 million, or 21.4%, compared to the nine months ended September 30, 2023, primarily due to the corresponding average AUM of these mutual funds increasing 18.1%. In both the three and nine months ended September 30, 2024, AUM increased at a greater rate in higher fee base mutual funds, outpacing the overall increase in AUM, causing a higher increase in distribution revenues.

### Dividend and Interest Income and Broker-Dealer Related Interest Expense

Dividend and interest income consists primarily of investment income and interest earned on customer margin balances and U.S. Treasury Bills as well as dividend and interest income in our consolidated company-sponsored investment funds. Broker-dealer related interest expense principally reflects interest accrued on cash balances primarily related to our private wealth customers' brokerage accounts.

For the three months ended September 30, 2024, dividend and interest income decreased \$10.9 million, or 21.9%, compared to the three months ended September 30, 2023, primarily due lower interest earned on U.S. Treasury Bills and lower interest earned on customer margin balances. Broker-dealer related interest expense for the three months ended September 30, 2024 decreased \$6.3 million, or 22.9%, compared to the three months ended September 30, 2023, due to lower interest paid on cash balances in customers' brokerage accounts. For the nine months ended September 30, 2024, dividend and interest income decreased \$23.3 million, or 15.5%, compared to the nine months ended September 30, 2023, primarily due to lower interest earned on U.S. Treasury Bills and lower interest earned on customer margin balances. Broker-dealer related interest expense for the nine months ended September 30, 2024 decreased \$14.2 million, or 17.6%, compared to the nine months ended September 30, 2023, due to lower interest paid on cash balances in customers' brokerage accounts.

### Investment Gains (Losses)

Investment gains (losses) consist primarily of realized and unrealized investment gains or losses on: (i) employee long-term incentive compensation-related investments, (ii) U.S. Treasury Bills, (iii) market-making in exchange-traded options and equities, (iv) seed capital investments, (v) derivatives and (vi) investments in our consolidated company-sponsored investment funds. Investment gains (losses) also include equity in earnings of proprietary investments in limited partnership hedge funds that we sponsor and manage.

Investment gains (losses) are as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2024	2023	2024	2023
	(in thousands)			
<b>Long-term incentive compensation-related investments:</b>				
Realized (losses) gains	\$ (14)	\$ 16	\$ 7,110	\$ 6,577
Unrealized gains (losses)	1,649	(724)	(2,417)	(4,095)
<b>Investments held by consolidated company-sponsored investment funds:</b>				
Realized gains (losses)	1,035	(6,375)	(641)	(24,295)
Unrealized gains (losses)	9,373	(4,614)	20,900	22,413
<b>Seed capital investments:</b>				
Realized gains (losses):				
Seed capital and other	332	717	19	536
Derivatives	(11,003)	(452)	(25,442)	(10,411)
Unrealized gains (losses):				
Seed capital and other	6,355	(4,929)	16,299	974
Derivatives	(4,225)	9,475	3,787	8,124
<b>Brokerage-related investments:</b>				
Realized gains (losses)	25	—	(279)	(466)
Unrealized gains (losses)	511	192	709	(117)
<b>Equity investment in JVs:</b>				
Equity (loss)	(7,550)	—	(35,443)	—
	<u>\$ (3,512)</u>	<u>\$ (6,694)</u>	<u>\$ (15,398)</u>	<u>\$ (760)</u>

#### Other Revenues

Other revenues consist of fees earned for transfer agency services provided to company-sponsored mutual funds, fees earned for administration and recordkeeping services provided to company-sponsored mutual funds and the general accounts of EQH and its subsidiaries, and other miscellaneous revenues. Other revenues for the three months ended September 30, 2024 increased \$15.2 million, or 62.0%, compared to the three months ended September 30, 2023, primarily due to certain reimbursements for services provided to the JVs. Other revenues for the nine months ended September 30, 2024 increased \$28.8 million, or 38.2%, compared to the nine months ended September 30, 2023, primarily due to certain reimbursements for services provided to the JVs.

**Expenses**

The components of expenses are as follows:

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2024	2023	\$ Change	% Change	2024	2023	\$ Change	% Change
	(in thousands)				(in thousands)			
Employee compensation and benefits	\$ 424,893	\$ 453,619	\$ (28,726)	(6.3)%	\$ 1,300,989	\$ 1,315,861	\$ (14,872)	(1.1)%
Promotion and servicing:								
Distribution-related payments	192,230	155,620	36,610	23.5	545,120	454,039	91,081	20.1
Amortization of deferred sales commissions	15,005	9,585	5,420	56.5	40,152	26,506	13,646	51.5
Trade execution, marketing, T&E and other	38,312	52,289	(13,977)	(26.7)	134,243	157,057	(22,814)	(14.5)
	<u>245,547</u>	<u>217,494</u>	<u>28,053</u>	12.9	<u>719,515</u>	<u>637,602</u>	<u>81,913</u>	12.8
General and administrative	155,808	145,388	10,420	7.2	439,450	434,976	4,474	1.0
Contingent payment arrangements	(125,947)	15,364	(141,311)	n/m	(120,831)	20,251	(141,082)	n/m
Interest on borrowings	8,456	13,209	(4,753)	(36.0)	37,139	41,594	(4,455)	(10.7)
Amortization of intangible assets	11,451	11,732	(281)	(2.4)	34,754	35,148	(394)	(1.1)
<b>Total</b>	<b><u>\$ 720,208</u></b>	<b><u>\$ 856,806</u></b>	<b><u>\$ (136,598)</u></b>	<b><u>(15.9)%</u></b>	<b><u>\$ 2,411,016</u></b>	<b><u>\$ 2,485,432</u></b>	<b><u>\$ (74,416)</u></b>	<b><u>(3.0)%</u></b>

**Employee Compensation and Benefits**

Employee compensation and benefits expense consists of base compensation (including salaries and severance), annual short-term incentive compensation awards (cash bonuses), annual long-term incentive compensation awards, commissions, fringe benefits and other employment costs (including recruitment, training, temporary help and meals).

Compensation expense as a percentage of net revenues was 39.1% and 44.0% for the three months ended September 30, 2024 and 2023, respectively. Compensation expense as a percentage of net revenues was 40.4% and 42.9% for the nine months ended September 30, 2024 and 2023, respectively. Compensation expense generally is determined on a discretionary basis and is primarily a function of our firm's current-year financial performance. The amounts of incentive compensation we award are designed to motivate, reward and retain top talent while aligning our executives' interests with the interests of our Unitholders. Senior management, with the approval of the Compensation and Workplace Practices Committee of the Board of Directors of AllianceBernstein Corporation ("Compensation Committee"), periodically confirms that the appropriate metric to consider in determining the amount of incentive compensation is the ratio of adjusted employee compensation and benefits expense to adjusted net revenues. Adjusted net revenues used in the adjusted compensation ratio are the same as the adjusted annual net revenues presented as a non-GAAP measure (*discussed earlier in this Item 2*). Adjusted employee compensation and benefits expense is total employee compensation and benefits expense minus other employment costs such as recruitment, training, temporary help and meals (which was 1.0% of adjusted net revenues for both the three and nine months ended September 30, 2024 respectively, and 1.0% of adjusted net revenues for both the three and nine months ended September 30, 2023, respectively), and excludes the impact of mark-to-market vesting expense, as well as dividends and interest expense, associated with employee incentive compensation-related investments and the amortization expense associated with the awards issued by EQH to some of our firm's executive officers relating to their roles as members of the EQH Management Committee. Senior management, with the approval of the Compensation Committee, has established as an objective that adjusted employee compensation and benefits expense, excluding the impact of performance-based fees, generally should not exceed 50.0% of our adjusted net revenues in any year, except in unexpected or unusual circumstances. Our ratio of adjusted compensation expense as a percentage of adjusted net revenues was 48.0% for the three months ended September 30, 2024 and 48.7% for the nine

months ended September 30, 2024. Our ratio of adjusted compensation expense as a percentage of adjusted net revenues was 49.5% for the three and nine months ended September 30, 2023, respectively.

For the three months ended September 30, 2024, employee compensation and benefits expense decreased \$28.7 million, or 6.3%, compared to the three months ended September 30, 2023, primarily due to lower base compensation of \$29.0 million primarily driven by the Bernstein Research Services deconsolidation, lower fringe expense of \$3.6 million and lower incentive compensation of \$3.3 million, partially offset by higher commissions of \$7.4 million. For the nine months ended September 30, 2024, employee compensation and benefits expense decreased \$14.9 million, or 1.1%, compared to the nine months ended September 30, 2023, primarily due to lower base compensation of \$57.8 million primarily driven by the Bernstein Research Services deconsolidation and lower fringe benefits of \$3.8 million, partially offset by higher incentive compensation of \$32.0 million and higher commissions of \$13.2 million.

#### Promotion and Servicing

Promotion and servicing expenses include distribution-related payments to financial intermediaries for distribution of AB mutual funds and amortization of deferred sales commissions paid to financial intermediaries for the sale of back-end load shares of AB mutual funds. Also included in this expense category are costs related to trade execution and clearance, travel and entertainment, advertising and promotional materials.

Promotion and servicing expenses increased \$28.1 million, or 12.9%, during the three months ended September 30, 2024 compared to the three months ended September 30, 2023. The increase was primarily due to higher distribution-related payments of \$36.6 million and higher amortization of deferred sales commissions of \$5.4 million, partially offset by lower trade execution and clearance expenses of \$15.8 million primarily driven by the Bernstein Research Services deconsolidation. Promotion and servicing expenses increased \$81.9 million, or 12.8%, during the nine months ended September 30, 2024 compared to the nine months ended September 30, 2023. The increase was primarily due to higher distribution-related payments of \$91.1 million, higher amortization of deferred sales commissions of \$13.6 million and higher transfer fees of \$7.4 million, partially offset by lower trade execution and clearance expenses of \$31.9 million primarily driven by the Bernstein Research Services deconsolidation.

#### General and Administrative

General and administrative expenses include portfolio services expenses, technology expenses, professional fees and office-related expenses (occupancy, communications and similar expenses). General and administrative expenses as a percentage of net revenues were 14.4% and 14.1% for the three months ended September 30, 2024 and 2023, respectively. General and administrative expenses increased \$10.4 million, or 7.2%, during the three months ended September 30, 2024 compared to the corresponding period in 2023, primarily due to higher office and related expenses of \$12.4 million principally driven by our early exit from our previous New York office location of approximately \$9.3 million and the write off of related assets of \$3.0 million and higher portfolio services expenses of \$1.3 million, partially offset by lower technology expense of \$2.7 million.

General and administrative expenses as a percentage of net revenues were 13.7% and 14.2% for the nine months ended September 30, 2024 and 2023, respectively. General and administrative expenses increased \$4.5 million, or 1.0%, during the nine months ended September 30, 2024 compared to the corresponding period in 2023, primarily due to higher office and related expenses of \$23.0 million principally driven by our early exit from our previous New York office location of approximately \$9.3 million, higher other taxes of \$6.3 million and higher portfolio services expenses of \$4.3 million, partially offset by the recognition of a \$20.8 million government incentive grant received in connection with our headquarters relocation to Nashville, TN, prior year valuation adjustments related to the classification of Bernstein Research Services as held for sale of \$6.7 million and the write off of related assets of \$3.0 million associated with our early exit from our previous New York office location.

#### Contingent Payment Arrangements

Contingent payment arrangements reflect changes in estimates in connection with fair value remeasurements of contingent payment liabilities associated with acquisitions in current and previous periods, as well as accretion expense of these liabilities. During the three months ended September 30, 2024 we recognized a gain of \$128.5 million in contingent payment arrangements in the condensed consolidated statement of income related to a fair value remeasurement of the contingent payment liability associated with our acquisition of AB Carval in 2022. The fair value remeasurement was due to updated assumptions of future performance associated with the liability. During the three months ended September 30, 2023 we recorded an expense of \$26.9 million due to a change in estimate related to the contingent consideration associated with the

acquisition of Autonomous LLC in 2019. The change in estimate was based upon better than expected revenues during the 2023 performance evaluation period. We recorded \$13.1 million as contingent payment arrangement expense and \$13.8 million as compensation and benefits expense in the condensed consolidated statement of income. The charges to compensation and benefits expense are due to certain service conditions and special awards included in the acquisition agreement.

During the three months ended September 30, 2024 and 2023, we recognized \$2.6 million and \$2.2 million in accretion expense related to our contingent considerations payable. During the nine months ended September 30, 2024 and 2023, we recognized \$7.7 million and \$7.1 million in accretion expense related to our contingent considerations payable.

#### Interest on Borrowings

Interest on borrowings reflects interest expense related to our debt and credit facilities. *See Note 16 to AB's condensed consolidated financial statements contained in Item 1*, for disclosures relating to our debt and credit facilities. For the three months ended September 30, 2024 interest on borrowings decreased \$4.8 million compared to the three months ended September 30, 2023. The decrease was primarily due to lower weighted average borrowings. For the nine months ended September 30, 2024 interest on borrowings decreased \$4.5 million compared to the nine months ended September 30, 2023. The decrease was primarily due to lower weighted average borrowings.

#### Amortization of Intangible Assets

Amortization of intangible assets reflects our amortization of costs assigned to acquired investment management contracts with a finite life. These assets are recognized at fair value and generally are amortized on a straight-line basis over their estimated useful life. Amortization of intangible assets decreased \$0.3 million during the three months ended September 30, 2024 compared to the three months ended September 30, 2023. Amortization of intangible assets decreased \$0.4 million during the nine months ended September 30, 2024 compared to the nine months ended September 30, 2023. During the three month ended September 30, 2024, we wrote off approximately \$0.4 million of intangible assets associated with a historical acquisition. During the nine months ended September 30, 2024 we wrote off approximately \$1.9 million of intangible assets associated with various historical acquisitions. We did not have any adjustments to our intangible assets during the three or nine months ended September 30, 2023.

#### ***Income Taxes***

AB, a private limited partnership, is not subject to federal or state corporate income taxes. However, AB is subject to a 4.0% New York City unincorporated business tax ("UBT"). Our domestic corporate subsidiaries are subject to federal, state and local income taxes and generally are included in the filing of a consolidated federal income tax return. Separate state and local income tax returns also are filed. Foreign corporate subsidiaries generally are subject to taxes in the jurisdictions where they are located.

Income tax expense for the three months ended September 30, 2024 increased \$4.2 million, or 42.4%, compared to the three months ended September 30, 2023. Income tax expense for the nine months ended September 30, 2024 increased \$19.1 million, or 61.2%, compared to the nine months ended September 30, 2023. The increase was primarily due to higher foreign income in jurisdictions that carry a higher tax rate. There were no material changes to uncertain tax positions (*FIN 48 reserves*) or valuation allowances against deferred tax assets for the three and nine months ended September 30, 2024.

#### ***Net Income (Loss) of Consolidated Entities Attributable to Non-Controlling Interests***

Net income (loss) of consolidated entities attributable to non-controlling interests primarily consists of limited partner interests owned by other investors in our consolidated company-sponsored investment funds. For the three months ended September 30, 2024, we had \$5.1 million of net income of consolidated entities attributable to non-controlling interests compared to net losses of \$2.2 million for the three months ended September 30, 2023. For the nine months ended September 30, 2024, we had \$17.3 million of net income of consolidated entities attributable to non-controlling interests compared to net income of \$10.6 million for the nine months ended September 30, 2023. Period-to-period fluctuations result primarily from the number of consolidated company-sponsored investment funds and their respective market performance.

## CAPITAL RESOURCES AND LIQUIDITY

Cash flows from operating activities primarily include the receipt of investment advisory and services fees and other revenues offset by the payment of operating expenses incurred in the normal course of business. Our cash flows from operating activities have historically been positive and sufficient in supporting our operations. We do not anticipate this to change in the foreseeable future. Cash flows from investing activities generally consist of small capital expenditures and, when applicable, business acquisitions. Cash flows from financing activities primarily consist of issuance and repayment of debt and the repurchase of AB Holding Units to fund our long-term deferred compensation plans. We are required to distribute all of our Available Cash Flow to our Unitholders and the General Partner.

During the first nine months of 2024, net cash provided by operating activities was \$1.1 billion compared to \$790.3 million during the corresponding 2023 period. The change is primarily due to higher earnings of \$121.5 million (after non-cash reconciling items), an increase in broker-dealer payables (net of receivable and segregated U.S. Treasury bills) of \$90.1 million, an increase in accounts payable and accrued liabilities of \$82.5 million, a decrease in other assets of \$80.0 million and a decrease in investments of \$43.6 million, partially offset by an increase in deferred sales commissions of \$63.2 million and the net activity of our consolidated company-sponsored investment funds of \$43.9 million.

During the first nine months of 2024, net cash used in investing activities was \$94.2 million, compared to \$23.9 million during the corresponding 2023 period. The change is primarily due to higher purchases of furniture, equipment and leasehold improvements of \$78.5 million and cash used related to the divestiture of the BRS business of \$40.2 million. The cash used in the divestiture included \$304.0 million in cash proceeds received from SocGen offset by \$338.2 million in cash contributed from the transferring balance sheet and \$6.0 million in direct costs to sell. In addition, there was an increase in debt repayment from equity method investments of \$86.2 million offset by capital contributions to equity method investments of \$39.4 million.

During the first nine months of 2024, net cash used in financing activities was \$1.5 billion, compared to \$1.0 billion during the corresponding 2023 period. The change is primarily due to higher repayments of debt of \$564.3 million and higher cash distributions to Unitholders of \$78.6 million, partially offset by lower net purchases of non-controlling interests of consolidated company-sponsored investment funds of \$96.9 million.

As of September 30, 2024, AB had \$671.3 billion of cash and cash equivalents (including cash and cash equivalents of consolidated company-sponsored investment funds), all of which is available for liquidity but consist primarily of cash on deposit for our broker-dealers related to various customer clearing activities, and cash held by foreign subsidiaries of \$473.1 million.

*See Note 16 to AB's condensed consolidated financial statements contained in Item 1*, for disclosures relating to our debt and credit facilities. We use our debt and credit facilities to seed certain new investment products which may expose us to market risk, credit risk and material gains and losses. To reduce our exposure, we enter into various futures, forwards, options and swaps primarily to economically hedge certain of our seed money investments. While in most cases broad market risks are hedged and are effective in reducing our exposure, our hedges are imperfect and we may remain exposed to some market risk and credit-related losses in the event of non-performance by counterparties on these derivative instruments.

Our financial condition and access to public and private debt markets should provide adequate liquidity for our general business needs. Management believes that cash flow from operations and the issuance of debt and AB Units or AB Holding Units will provide us with the resources we need to meet our financial obligations. See “*Cautions Regarding Forward-Looking Statements*” for a discussion of credit markets and our ability to renew our credit facilities at expiration.

## COMMITMENTS AND CONTINGENCIES

AB's capital commitments, which consist primarily of operating leases for office space, generally are funded from future operating cash flows. *See Note 13 to AB's condensed consolidated financial statements contained in Item 1* for discussion of lease commitments.

*See Note 12 to AB's condensed consolidated financial statements contained in Item 1* for discussion of commitments and contingencies.

## CRITICAL ACCOUNTING ESTIMATES

The preparation of the condensed consolidated financial statements and notes to condensed consolidated financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses.

There have been no updates to our critical accounting estimates from those disclosed in “*Management’s Discussion and Analysis of Financial Condition*” in our Form 10-K for the year ended December 31, 2023.

## ACCOUNTING PRONOUNCEMENTS

See Note 2 to AB’s condensed consolidated financial statements contained in Item 1.

## CAUTIONS REGARDING FORWARD-LOOKING STATEMENTS

Certain statements provided by management in this report and in the portion of AB’s Form 10-Q attached hereto as *Exhibit 99.1* are “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are subject to risks, uncertainties and other factors that could cause actual results to differ materially from future results expressed or implied by such forward-looking statements. The most significant of these factors include, but are not limited to, the following: the performance of financial markets, the investment performance of sponsored investment products and separately managed accounts, general economic conditions, industry trends, future acquisitions, integration of acquired companies, competitive conditions and government regulations, including changes in tax regulations and rates and the manner in which the earnings of publicly-traded partnerships are taxed. We caution readers to carefully consider such factors. Further, these forward-looking statements speak only as of the date on which such statements are made; we undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date of such statements. For further information regarding these forward-looking statements and the factors that could cause actual results to differ, see “*Risk Factors*” in *Part I, Item 1A* of our Form 10-K for the year ended December 31, 2023 and *Part II, Item 1A* in this Form 10-Q. Any or all of the forward-looking statements that we make in our Form 10-K, this Form 10-Q, other documents we file with or furnish to the SEC, and any other public statements we issue, may turn out to be wrong. It is important to remember that other factors besides those listed in “*Risk Factors*” and those listed below could also adversely impact our revenues, financial condition, results of operations and business prospects.

The forward-looking statements referred to in *the preceding paragraph*, most of which directly affect AB but also affect AB Holding because AB Holding’s principal source of income and cash flow is attributable to its investment in AB, include statements regarding:

- Our belief that the cash flow AB Holding realizes from its investment in AB will provide AB Holding with the resources it needs to meet its financial obligations: AB Holding’s cash flow is dependent on the quarterly cash distributions it receives from AB. Accordingly, AB Holding’s ability to meet its financial obligations is dependent on AB’s cash flow from its operations, which is subject to the performance of the capital markets and other factors beyond our control.
- Our financial condition and ability to access the public and private capital markets providing adequate liquidity for our general business needs: Our financial condition is dependent on our cash flow from operations, which is subject to the performance of the capital markets, our ability to maintain and grow client assets under management and other factors beyond our control. Our ability to access public and private capital markets on reasonable terms may be limited by adverse market conditions, our firm’s credit ratings, our profitability and changes in government regulations, including tax rates and interest rates.
- The outcome of litigation: Litigation is inherently unpredictable, and excessive damage awards do occur. Though we have stated that we do not expect any pending legal proceedings to have a material adverse effect on our results of operations, financial condition or liquidity, any settlement or judgment with respect to a legal proceeding could be significant and could have such an effect.
- The possibility that we will engage in open market purchases of AB Holding Units to help fund anticipated obligations under our incentive compensation award program: The number of AB Holding Units AB may decide to buy in future periods, if any, to help fund incentive compensation awards depends on various factors, some of which are beyond our control, including the fluctuation in the price of an AB Holding Unit (NYSE: AB) and the availability of cash to make these purchases.

- Our determination that adjusted employee compensation expense, excluding the impact of performance-based fees, generally should not exceed 50% of our adjusted net revenues on an annual basis: Aggregate employee compensation reflects employee performance and competitive compensation levels. Fluctuations in our revenues and/or changes in competitive compensation levels could result in adjusted employee compensation expense exceeding 50% of our adjusted net revenues.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

There have been no material changes in AB's market risk from the information provided under "*Quantitative and Qualitative Disclosures About Market Risk*" in Part II, Item 7A of AB's Form 10-K for the year ended December 31, 2023.

### **Item 4. Controls and Procedures**

#### ***Disclosure Controls and Procedures***

Each of AB Holding and AB maintains a system of disclosure controls and procedures that is designed to ensure that information required to be disclosed in our reports under the Exchange Act is (i) recorded, processed, summarized and reported in a timely manner, and (ii) accumulated and communicated to management, including the Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO"), to permit timely decisions regarding our disclosure.

As of the end of the period covered by this report, management carried out an evaluation, under the supervision and with the participation of the CEO and the CFO, of the effectiveness of the design and operation of the disclosure controls and procedures. Based on this evaluation, the CEO and the CFO concluded that the disclosure controls and procedures are effective.

#### ***Changes in Internal Control over Financial Reporting***

No change in our internal control over financial reporting occurred during the third quarter of 2024 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.